

# Annual Report

## 2016-2017



**Institute for Defence  
Studies and Analyses**

# Annual Report

2016-2017



INSTITUTE FOR DEFENCE  
STUDIES & ANALYSES

Institute for Defence Studies and Analyses  
No. 1, Development Enclave, Rao Tula Ram Marg,  
Delhi Cantt., New Delhi - 110010



## Contents

Chapter	Page No.
1. Introduction	5
2. Executive Council and Sub-Committees	31
3. Membership	33
4. Research Centres	34
5. Outreach Activities (2015-16)	
• International Conferences/Seminars	35
• National Conferences/Seminars	36
• Talks	37
• Bilateral/Trilateral Interactions	40
• Roundtable Discussions	40
• Special Interactions	42
• Visits/Field Trips Undertaken by IDSA Scholars	43
6. Research Projects	54
7. Publications	
• Journals	54
• Books and Monographs	61
• IDSA Task Force Reports	63
• News Digests	63
• Policy Briefs	63
• Issue Briefs	64
	33
• Articles Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications	65
• Commentaries Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications	65
• Book Reviews/Review Essays Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications	65
• Articles and Chapters Published by IDSA Scholars in IDSA's Books/Monographs/Reports	66
• Weekly Fellows Seminars by IDSA Scholars	66

•	Publications by IDSA Scholars in:	66
	(A) Newspapers and Magazines	
	(B) Commentaries on IDSA Website	
8.	IDSA Library	69
9.	IDSA Website	71
10.	Geographical Information System	73
11.	Orientation Programmes	73
12.	Visiting Fellowships and Internship Programmes	74
13.	List of MoUs Signed between IDSA and Other Institutes (2016-17)	76
14.	K. Subrahmanyam Award	77
15.	The President's Award	78
16.	Y.B. Chavan Memorial Lecture	79
17.	Appendices	
	A. Staff in Position (As on March 31 <sup>st</sup> 2017)	80
	B. Articles Published by IDSA Scholars in Peer-Reviewed IDSA Publications	82
	C. Commentaries Published by IDSA Scholars in Peer- Reviewed IDSA Publications	82
	D. Book Reviews/Review Essays Published by IDSA Scholars in Peer-Reviewed IDSA Publications	84
	E. Articles and Chapters Published by IDSA Scholars in IDSA's Books/Monographs/Reports	85
	F. Weekly Fellows Seminars by IDSA Scholars	87
18.	Audit and Financial Statements	89

## ***Introduction***

The global security environment continued to remain grim during 2016-17. Prolonged conflicts, political discord, terrorism, refugee flows and inter-state tensions affected global economic prospects in varying degrees and led to political turmoil. This, feeding off the sluggishness in the world economy resulted in slower growth, leading to reduced flow of people, capital and trade. Weak forecasts for oil exporting countries, extended recession in Latin American nations and weaker growth trajectories in Africa and other low-income nations were concurrent fallouts. While emerging economies like India, China, Indonesia, Malaysia, Philippines, Thailand and Vietnam retained their growth figures to an extent, the overall frostiness in the global economy impacted them as well.

Terrorism continued to dominate the discourse throughout the year, with attacks in Europe carried out by radicalised individual citizens or refugees from West Asian countries. Terrorists continued to innovate, with the latest modus operandi being foreign individual terrorists driving a heavy vehicle at high speed through crowded thoroughfares and public places, mowing down unsuspecting pedestrians. While internationally there was greater movement towards cooperating on terrorism including sharing of intelligence and information, the threat of lone wolves continued to cast a shadow.

This global outlook led to varying political fallouts in different parts of the world. There was a marked growth of right-wing populist, Eurosceptic, anti-immigrant, anti-Muslim and anti-austerity sentiment in Europe and rise in aggressive nationalist proclivities with corresponding support for authoritarian leadership worldwide. Given the fluidity of the global economy, defence allocations continued to plateau, though there was net growth in real terms. In 2016, as per SIPRI

though there was net growth in real terms. In 2016, as per SIPRI estimates, military spending increased only in Asia and Oceania, Europe and North America. On an average, Asian states had 5.5 percent growth in defence allocation for the period 2012-16. With conflict persisting on Ukraine's eastern border and continued Russian military assertiveness, defence budgets of NATO countries for 2016 witnessed a modest hike.

President Trump's decision to move out of the Trans-Pacific Partnership in January 2017 was a setback for American allies in the Pacific region. As the year progressed, President Trump appeared to be amenable to the advice of his generals as he decided against implementing a campaign promise to pull out of Afghanistan. At home, he was unable to bring the US and Russia closer.

West Asia continued to be in the grip of violence, with Western attempts at regime change failing. Ironically, while the US has been the principal accused in fostering the rise of ISIS, it, along with Russia found itself battling the same menace. Turkey turned decisively against ISIS, while the Russian military presence in Syria signified the re-emergence of Russia's role in West Asia as a principal player. Iran and its ally the Hezbollah were similarly engaged in rooting out Sunni rebels in Syria, while the Hezbollah continued with its hybrid war in Lebanon. The region overall faced tremendous death and destruction, causing migration of populations to Europe and further strengthening Islamophobia in the home populations, with attendant consequences. While Iraq was able to re-establish control over Mosul and Kirkuk, in Yemen, the inconclusive proxy war raged without a decision for either side, with both claiming victory.

While Latin American countries faced deepening recession, the peace agreement in Colombia between the Marxist FARC rebels and the government was concluded in June 2016. Relief over this was quickly dispelled as the agreement was rejected in a national referendum, and renegotiated in November. The issue of disarming the rebels and their rehabilitation, remains as always the gravest challenge.

The world witnessed China's efforts to shift focus purely from national defence towards developing capability to operate in a high-threat environment. It continued to dominate maritime activity in the South China Sea and rejected outright the International Tribunal's ruling that it had violated international law in its dealings with the Philippines over the Scarborough Shoals dispute, by citing its earlier claims to the Islands from ancient times. Later in 2017, with an aboutface by the Philippines over relations with China, there is apprehension that China has concluded that it will be able to overcome negative world opinion arising from similar disputes.

China continued with its anti-piracy patrols in the Indian Ocean. Later in 2017, it formally opened a naval base on the Western tip of the Indian Ocean at Djibouti. Growing Chinese assertiveness overall in the Indo-Pacific has caused apprehensions about its intentions and resulted in closer security dialogues between key nations – Japan, Australia, India, Vietnam, Singapore, and Indonesia. Notably, all these nations have an ongoing security dialogue with the US as well. North Korea's continued missile testing led to deployment of American THAAD (Terminal High Altitude Air Defense System) launchers in South Korea, causing a fierce outcry from China, and raising the stakes for all.



South Asia continued to remain mired in strife. The year witnessed a spurt in terrorist incidents in the Pak-Afghan region, despite continuing military operations in the tribal areas. The Tehrik-e-Taliban Pakistan (TTP) and its allies carried out several high-profile attacks, targeting minority Shias and the military. In Afghanistan, the Taliban launched 'Operation Mansouri', its Spring Offensive, in April 2017, while calling for the withdrawal of all foreign troops as a precondition for dialogue. Sensing US reluctance to get further involved in Afghanistan and an emerging threat from Jihadist forces towards its underbelly, Russia surfaced as a major player on the scene, and in concert with Pakistan and China, actively tried to forge a consensus between the Taliban and Afghanistan, which as March 2017 ended, did not seem to be succeeding. Closer home, post-conflict transition processes towards democracy in Nepal and Sri Lanka moved forward, at different paces. The common factor was the inability or reluctance to fully accommodate aspirations of minorities in power-sharing and nation-building. Sri Lanka faced the grim reality of dealing with China economically on the latter's terms, after the failure of the Hambantota Port project. Bangladesh too seems to have been offered somewhat similar terms for Chinese loans, as part of the agreements worth US \$ 25 billion signed with China in October 2016. As the above summary indicates, India will require innovative and adaptive strategies involving capacity-building on multiple fronts, to deal with the current and emerging security and foreign policy challenges in the future.

## ACTIVITIES OF THE CENTRES

There are 13 Centres in IDSA with their focus on area studies and thematic issues. The research agenda of IDSA, as a whole, is decided by the Executive Council with inputs from Ministry of Defence, Ministry of External Affairs, Ministry of Home Affairs and other government departments and institutions from time to time. It is executed by different Centres. The scholars associated with the Centres have their individual research projects, which are reviewed and monitored by the research faculty associated with the Centres and the Director General.

A brief account of the activities of different Centres for the year 2016, is provided below.

### **Africa, Latin America, Caribbean and UN (ALACUN) Centre**

During the past year, the ALACUN Centre continued to monitor and analyse developments on the African continent, India-Latin America relations, and relevant United Nations activities that impact the areas under study. The Centre continued with the publication of a quarterly newsletter on Africa, *Africa Trends*. The newsletter aims to provide readers with reviews and analysis of significant and strategic developments taking place in African countries that impact regional and global security.

The Centre hosted several activities during this period, including talks by Mr. Barnaby Dye, University of Oxford on “India-Africa Relations” on April 8, 2016, by Shri Amar Sinha, Secretary, Economic Relations, Ministry of External Affairs, on “India's Approach to Africa: What is New?” on August 23, 2016, by Dr Sanjay Badri-Maharaj, Defence Analyst and Attorney-at-Law, Trinidad and Tobago on “Emerging Jihadi Threat in the Caribbean Region” on September 6, 2016, by Dr. Alex

Vines, Chatham House, London, on “Africa to 2025: Threats and Opportunities” on September 27, 2016, by Dr. Shafick Osman, Director, Research and Studies Ltd and Former Head and Founder of School of Geopolitics, Université des Mascareignes, Mauritius, on “Geopolitics of the Indian Ocean Region: An Overview” on November 11, 2016.

The Centre hosted interactions with a delegation from the Royal Military Education College of Morocco on June 1, 2016 and with a delegation from the Tanzanian National Defence College on June 8, 2016. The Centre also organised two Round Tables on “Partnering with Africa” and “India's Relations with the Latin American and Caribbean Region: Prospects and Constraints” on May 19, 2016 and August 22, 2016 respectively.

### **Defence Economics and Industry Centre**

The Centre continued to work with policy makers and prepared its research agenda accordingly during the year. At the request of MoD, the Centre members prepared the Concept Note for the Study of Defence Procurement Organisation in April 2016. The Centre arranged close individual interactions with some of the major foreign Original Equipment Manufacturers (OEMs) on facilitating OEM participation in 'Make in India' initiative in April-May 2016. Some of the senior officials who visited IDSA included the Chief Executive of Lockheed Martin, India, President, Aerospace, India-Honeywell, President, Boeing India, Vice-President, Customer Business– Defence, Rolls-Royce, and Country Head and Chairman, Saab India Technologies Private Limited.

The Centre made a presentation to the committee headed by Mr Vivek Rae for setting up a Defence Procurement Organisation in the Government of India in May 2016, and to the Head of the Judicial Committee to look into the implementation of One-Rank-One-Pension

(OROP) scheme for Ex-Servicemen in September 2016. A Round Table on “Defence Budget 2017-18: Challenges”, was organized in December 2016.

A member of the Centre, Col. Kevin A. Desouza attended 'Aero India 2017' at Bangalore in February 2017 and interacted with OEMs and Indian industry with a specific focus on transfer of defence technology to India.

### **East Asia Centre**

The primary objective of the Centre is to identify and assess the emerging trends in East Asia, with a special focus on the defence and security policies of China, Japan and South Korea. The Centre is currently pursuing two key research projects— Japan's Defence Industrial Policy Reforms, and India-Japan Security Cooperation— stressing on the growing role of Japan in India's external policy. The Centre is also engaged in regular monitoring and analysis of regional security issues of East Asia, examining the complexities of bilateral relations between China-Japan, China-Korea, and Japan-Korea relations in particular.

The scholars associated with the Centre are also undertaking research on a number of topics which have relevance for policy makers—Xi Jinping's Chinese Dream and the linkages between China's domestic and foreign policy; Missile Defence in China; PLA's modernization and China's security strategy, China's Asia-Pacific outreach and their implications for India.

The Centre's annual flagship publication *East Asia Review* (formerly *China Yearbook*), a thematic study on *China's Strategic Ambitions in Asia* (2016-17), is under process for publication. Recently, the Centre

published a thematic study on *China's Transition under Xi Jinping* (2015-2016). In addition to these, the Centre co-published a book titled *India-China Relations: Politics of Resources, Identity and Authority in a Multipolar World Order* (2017) with Routledge. The Centre also conducted a conference on India-Taiwan Relations and published an edited volume on the theme. The scholars from the Centre also published in refereed and peer-reviewed journals such as *India Quarterly*, *Journal of Defence Studies*, and *Strategic Analysis*, and actively participated in and delivered lectures at international fora, seminars, conferences and symposiums.

The Centre is proactively engaged with IDSA's counterpart institutes in East Asia, as part of IDSA's outreach programme. The Centre also conducted Track II bilateral dialogues with Chinese, Japanese and Korean think tanks during the year.

## **Europe and Eurasia Centre**

During the year, the Europe and Eurasia Centre focussed on key developments in this region covering Russia and the former Soviet Republics. India entered the Eurasian grouping, Shanghai Cooperation Organisation (SCO) along with Pakistan this year. Thus, the main area of focus was Indian membership of the SCO, and bilateral relations between India and Eurasian nations. The Centre made a significant contribution towards the analysis of bilateral and regional trade relationships with countries in the region through other multilateral platforms like the European Economic Community (EEC) and BRICS (Brazil-Russia-India-China-South Africa), promoting India's engagement with Central Asia and Eurasia.

The scholars at the Centre analysed these contemporary issues in their comments published on the IDSA website, Issue Briefs and Reports with reference to India. The core issues were discussed and deliberated

through various lectures, roundtables, media, seminars and conferences at national and international levels.

The Centre organised a number of talks and roundtable discussions with eminent international scholars specialised on the area. A delegation from the Centre for Analysis of Strategies and Technologies (CAST) led by Director Ruslan Pukhov, visited IDSA for an interaction on “Current State and Prospects of Russian-Indian Defence Cooperation” on September 13, 2016. The main events included an IDSA-RISS Round Table Discussion on “Second India-Russia Strategic Dialogue: Strengthening Synergies”, on October 27, 2016. The Centre also organised a talk on “Russia and Global Geopolitics” by Director General, Russian International Affairs Council (RIAC), Andrey Kortunov, on March 30, 2017. These interactions provided a common platform for experts to share their views on various regional and international issues.

### **Internal Security Centre**

The Centre continued to focus on ethnic insurgencies in the Northeast, Left-Wing Extremism (LWE), and challenges to border management. The Centre members analysed and commented on various aspects of these issues such as the Naga Framework Agreement, creation of seven additional districts in Manipur, Manipur elections, border fencing along the India-Myanmar border, the internal security budget 2017-18, external linkages of the CPI (Maoist), the central marine police force and public perception management against LWE. The Centre also published a monograph titled, *Illegal Migration from Bangladesh: Deportation, Border Fences and Work Permits*. A paper on the theoretical debates of Counterinsurgency (COIN) and the growing complex challenges that have confronted the traditional theorization of COIN was presented by the visiting scholars associated with the Centre.

The Centre was requested by the Ministry of Home Affairs (MHA) to undertake three policy-oriented research projects on front organisations in Left-Wing Extremism (LWE)-affected states, strengthening coastal security, and the relief and rehabilitation of Kashmiri migrants. During the course of the research work, the Centre organized roundtables and scholars undertook field visits to Andhra Pradesh, Telangana, Chhattisgarh, Jharkhand, West Bengal and Jammu and Kashmir. The roundtables helped in gaining insight and receiving feedback from the stakeholders concerned and the field trips helped in gathering information and gaining knowledge about the ground realities. The three studies were duly submitted to the MHA.

As part of its outreach programme, the Centre hosted a delegation of the Eastern Nagaland Peoples' Organisation (ENPO) led by Mr Toshi Wungtung. The delegation presented their views on the situation along the India-Myanmar border in Nagaland, particularly focusing on the proposed border fencing by the Myanmar government in their area. The Centre also organised a talk on “The Maoist Movement in Telangana-Andhra Pradesh: Evolution and Current Status” by Mr K Srinivas Reddy, Chief Editor, *Telangana Today*. He spoke on the present status of Left-Wing Extremism (LWE) in India and the need for effective coordination and preparedness of the police in combating LWE.

The Centre signed a Memorandum of Understanding (MoU) with the Institute of Border Management Studies, Border Security Force (BSF) in August 2016 for exchange of experts as well as joint studies on matters related to internal security and border management.

### **Military Affairs Centre**

The Centre published a number of Articles, Commentaries and Policy Briefs besides publishing the *Journal of Defence Studies* on a regular basis. These publications highlighted major defence-related issues that

impacted national security policy. The Centre also published a book titled, *Even If A'int Broke Do Fix It: Enhancing Effectiveness Through Military Change*, the first book on the subject in India, dealing with the process and challenges of managing change in the Indian Army. It analyses the challenges in the context of both counterinsurgency (CI) operations and conventional threats and the manner in which these have been met.

A monograph titled, *Culture, Context and Capability: American and Indian Counterinsurgency Approaches* was published by a visiting scholar during her stay at IDSA. It examines American and Indian CI experiences on the basis of historical context, organisational culture and military capabilities. Keeping in view the increasing importance of social media and its impact, a monograph titled, *Social Media Challenge to National Security: Impact and Opportunities---A Conceptual Overview*, was published, which assesses the manner in which government agencies have dealt with this all-pervasive phenomenon and analyses the potential of harnessing its inherent capability to employ it as a force multiplier. Another monograph brought out by the Centre titled, *Human Resource Management in the Armed Forces*, deals with the transition of soldiers into their second careers, especially given the relatively young age at which they retire. It made valuable policy recommendations for improving the existing structures and mechanisms. The challenge of best employing a vast talent pool of retiring soldiers remains an area that can be taken up for societal and individual benefit.

As part of the series of monographs on the *Arthashastra*, a monograph titled, *Understanding Dharma and Artha in Statecraft through Kautilya's Arthashastra* was published. It focusses on the centrality of Dharma, as a foundation of political virtue or ethical and moral issues in statecraft. Its significance is further reinforced as it regulates 'artha' in Indian tradition. Another monograph titled, *The Status of Jointness in*



*Indian Security Apparatus*, delves into the critical aspect of achieving better cohesion between the three arms of the defence forces. It reinforces the criticality of inter-services cooperation and economy of effort as the central pillars of modern-day war fighting and suggests structural measures to better achieve the same.

The Centre conducted a major research project on 'Defence Reforms'. A series of roundtable discussions were organised as part of the project, on the following themes: restructuring at the apex level, optimum utilization of the defence budget, intelligence reforms and inter-departmental coordination. Leading practitioners were invited to make presentations on reforms recommended in their fields of expertise. Based on the presentations and discussions, eminent experts were requested to submit papers. These papers are under publication as an edited volume.

The Centre organized a number of meetings and discussions on the developments in Jammu and Kashmir, especially the impact of the Indian Army's surgical strikes across the LoC in retaliation for the terrorist attacks by Pakistan-sponsored terrorist organisations at several military bases in 2015-16. Other events organized by the Centre included lectures by eminent persons, talks by visiting scholars and book discussions.

Members of the Centre travelled to several training establishments of the armed forces for lectures and to participate in panel discussions on important current issues. They also participated in various seminars organized by other think tanks in India and abroad.

### **Non-Traditional Security (NTS) Centre**

The Non-Traditional Security (NTS) Centre has been effectively carrying out relevant research work related to non-traditional security issues in the policy domain and disseminating information related to

energy, water and climate change through talks, lectures and conferences, both at the national and international level, as well as through the writings of its members through numerous publications and media appearances.

The scholars of the Centre produced books, monographs, edited volumes, book chapters and research articles in peer reviewed journals and magazines, as well as commentaries and opinion pieces in various newspapers, on their areas of expertise. The scholars delivered lectures at various fora, including at defence and security institutions. One of the scholars of the Centre, Ms Shebonti Ray Dadwal, is a member of the CSCAP Study Group on Energy Security.

The Centre published a book titled *The Riverine Neighbourhood: Hydro-politics in South Asia* and an edited book *The Modi Doctrine: New Paradigms in India's Foreign Policy*, in 2016. Dr. Uttam Kumar Sinha is currently on the technical advisory board of the South Asia Water Governance Programme and is a policy advisor at the International Centre for Integrated Mountain Development (ICIMOD) in Kathmandu. He is actively engaged in the Track II dialogue process and was India's representative to the CSCAP Working Group on Water Resources Security. He chaired the Working Group on Water Dispute Resolution Mechanism of the Strategic Studies Network, National Defense University (NDU), Washington DC.

The scholars of the Centre have also been actively engaging with officials in relevant ministries on issues related to India's water security, energy security, climate change and the Arctic region.

### **North America Centre**

The Centre's activities during the year were mainly focussed on analysing the progress on India-US relations in the context of the changing political climate in the US. Special attention was given in the

discussions in the Centre to President Donald Trump's election and the impact of his decision to impose restrictions of US work visas on the Indian workforce. Other changes brought about by the Trump administration including withdrawal from TPP, scepticism about climate change, internal differences over the nuclear deal with Iran and his approach to Russia and China, were also discussed.

The Centre organised several interactions with visiting policymakers and scholars, including speakers from the United States. A 17-member US delegation of the CAPSTONE Class interacted with IDSA scholars on the 'Future of India-US Relationship' on May 5, 2016. A US Army Strategic Studies Group interacted with scholars of the Centre on the upcoming international order, on November 16, 2016. Distinguished Professor at the American University in Washington DC, Professor Amitav Acharya spoke on 'The Challenge for an Asian Century: Overcoming Chinese Dominance and Avoiding Europe's Past', at IDSA on August 12, 2016. Senior Research Fellow, Asian Studies Centre, The Heritage Foundation, Dr Lisa Curtis delivered a talk on 'Post-Trump US Foreign Policy with Special Reference to South Asia' at IDSA, on January 17, 2017.

During his visit to Washington D.C. in January 2017, the Centre Coordinator Dr. G. Balachandran, had extensive discussions with scholars at various think tanks, Department of Defense and Commerce on a variety of issues including India-US defence cooperation, export controls, and related aspects of India-US bilateral cooperation, and China's OBOR programmes including CPEC.

The scholars of the Centre contributed policy-related research articles to books, journals, newspapers, etc. They also participated in various media interactions and seminars on the above subjects relating to the United States.

## **Nuclear and Arms Control Centre**

The Centre kept its focus on nuclear and arms control issues for research and analysis. The members of the Centre continued with their individual research projects, and published articles in news magazines and journals, attended talk shows in television channels on strategic issues and organised talks and roundtables at IDSA on relevant issues.

Dr Charles Ferguson, President, Federation of American Scientists, Washington DC, discussed his projects on 'Potential Strategic Nuclear Dynamics of Ballistic Missile Defense Systems' and 'Non-diversion of Naval Nuclear Materials' with IDSA scholars on March 10, 2017. A round table discussion with Mr Jarmo Sareva, Director, United Nations Institute for Disarmament Research (UNIDIR) on the current issues on the disarmament agenda was organised on February 16, 2017. Sameer Lalwani, Deputy Director, South Asia Program, at the Stimson Center and his colleagues Ms Hannah Haegeland and Mr Travis Wheeler spoke in a roundtable on “Reevaluating the theory of 'Nuclear Emboldenment' with Evidence from Pakistan” on December 9, 2016.

In coordination with the Indian Pugwash Society, the Centre organised a lecture on “The Evolving Trajectory of India's Integrated Missile Programme”, by Dr V. K. Saraswat, former Director General, Defence Research and Development Organisation (DRDO) and the Scientific Advisor to Raksha Mantri, on February 03, 2017. Another talk on “India's Nuclear Energy Programme: A View from the Private Sector” by Shri G. K. Pillai, Managing Director & CEO, Walchandnagar Industries, Mumbai was organised on November 28, 2016.

## **South Asia Centre**

The Centre focussed its research on the evolving security and strategic environment in the South Asian neighbourhood. For the scholars of the

Centre the research areas of interest included the rise of religious extremism in the Pakistan-Afghanistan theatre, the dynamic of radicalism and its impact on internal security in Pakistan, the approach of the new government in Sri Lanka towards India, growing extremism in Bangladesh, the interface of fundamentalism and democratic politics in Maldives, the problems associated with Constitution-making in Nepal and demand for change in constitutional status of Gilgit-Baltistan as the fifth province of Pakistan.

The scholars of the Centre produced two books: one on multiparty democracy in Maldives and the other on the role of media in promoting regional integration in South Asia. The Centre members made several contributions to newspapers (both English and vernacular), peer-reviewed journals, IDSA Issue and Policy Briefs, online fora and chapters in edited books. The themes were diverse, ranging from cartographic assertion in Pakistan Occupied Kashmir (PoK), Nepal's transit route negotiations with India, sub-regionalism in South Asia, India and China in the region, India's search for transit to Central Asia and Afghanistan through Iran, and the China-Pakistan Economic Corridor (CPEC), to Operation Radd-ul-Fasaad in Pakistan, India's response to the Uri attack, cancellation of the SAARC summit, and illegal migration.

The Centre went ahead with the projects on Pakistan and Pakistan-occupied Kashmir and produced monthly as well as weekly reports which were shared with policymakers regularly throughout the year. The scholars of the Centre also interfaced with the National Security Council Secretariat and the Ministry of External Affairs on issues related to the Indus Water Treaty and CPEC.

The Centre organized its annual South Asia Conference on the theme, "Strengthening Connectivity in South Asia", on March 28-29, 2017. Eminent experts, academics and strategic analysts from the South Asian region and Myanmar participated in the conference and discussed the

issues and challenges inhibiting greater regional connectivity and suggested measures to overcome them. The Centre hosted the inaugural conference of the Government of Nepal's flagship 'Public Diplomacy' programme, organised by the BP Koirala India-Nepal Foundation and the Koan Advisory Group, New Delhi, on April 13, 2016.

The Centre organised several interactive roundtables and lectures by visiting scholars and dignitaries from the neighbourhood on internal developments in their countries and contours of their bilateral relationship with India. Prominent among them were Afghan President Ashraf Ghani, Ambassador Bernard Goonetilleke of Sri Lanka and Admiral Jayanath Colombage of the Pathfinder Foundation, Sri Lanka, Dr Lisa Curtis, Senior Research Fellow, Asian Studies Centre, The Heritage Foundation, Dr. Shaida Mohammad Abdali, Ambassador of the Islamic Republic of Afghanistan, Andrew Small, Senior Transatlantic Fellow with the Asia Program at the German Marshall Fund of the United States, Air Chief Marshal K.A. Gunatilleke, Chief of Defence Staff, Sri Lanka, and his delegation, Ambassador Shamsheer Mobin Chowdhury, former Foreign Secretary of Bangladesh, and Dr Christopher Snedden, Professor at the Daniel K Inouye Asia-Pacific Center for Security Studies, Honolulu, Hawaii.

The Centre also hosted visiting delegations of journalists, scholars and experts from the region during the year. A Nepalese delegation visiting India under the Asian Institute of Diplomacy and International Affairs-OP Jindal Global University Youth Exchange Summit, discussed 'India-Nepal Relations in a Changing Context' with IDSA scholars on June 23, 2016. Similarly, a team of 31 students of the Symbiosis School of International Studies (SSIS) Pune, visited IDSA on February 22, 2017; a 14-member delegation of senior editors and journalists from Afghanistan visited IDSA on April 26, 2016, and a delegation of 15 Senior Editors and Journalists from Sri Lanka visited on June 27, 2016.

The members of the Centre actively participated in television programmes and shared their perspectives on developments in the region and their implications for India.

## **Southeast Asia and Oceania Centre**

The Centre had the 'Act East policy' as its priority area of research. The Centre also studied and analysed the ongoing transition in Myanmar and the role of external powers in the region. With India's growing strategic reach, Australia's defence policy, as also the advancing threat of terrorism were included in the Centre's research agenda.

India's strategic interests in the region, extending from Myanmar to the Pacific Islands, continued to be the focus area for research. Issues covered in IDSA publications included Terrorism (in Malaysia and Myanmar), India's relations with Indonesia, India's Relations with Thailand, India's Act East Policy, US Pivot strategy and Australia's Defence White Paper, "The Significance of ADMM Plus" was published as a non-IDSA publication (*Asia Policy*, Washington).

With a view to putting across the Indian perspective on regional and global developments, the Centre continued to interact with visitors to IDSA from the region. Thailand's National Security Council Secretariat (NSCS) delegation visited IDSA on two occasions in 2016, on March 2, and May 5, 2016. There were also two delegations from Indonesia visiting IDSA—from the Indonesian Ministry of Defence on March 23 and from the Ministry of Foreign Affairs on May 24, 2016. A large delegation from the 16th Class of the Defence Higher Course of the Centre for Defence and Strategic Studies, (CDSS), Australia, also had an interaction with the Centre members and faculty on June 20, 2016.

The Centre also organized roundtables/talks with visiting scholars. An independent analyst based in Singapore, Mr Ankur Gupta spoke on 'Singapore: An Outsider Looking in', on December 22, 2016. Dr Sanjay Badri-Maharaj, Visiting Fellow, gave a talk on 'South China Sea Arbitration Award: Implications for the Future' on July 28, 2016. Dr David Brewster, University of Melbourne, Australia, spoke on "Prospects for India-Australia Cooperation in the Indian Ocean Region" on September 9, 2016.

The Southeast Asia Centre actively participated in national and international conferences. Dr Sampa Kundu participated in the international conference on India-Vietnam bilateral relations hosted by Ho Chi Minh National Academy of Politics, Hanoi, Vietnam on August 25, 2016. Dr Udai Bhanu Singh participated in a Conference on “Cultural, Socio-economic Factors at the Time of King Thibaw and at Present” organised at the National Museum, New Delhi, on December 18, 2016.

### **Strategic Technologies Centre**

The Centre organized a Training Programme (Strategic Orientation Capsule) for the Air Force Officers, from March 20 to March 31, 2017. These officers are designated for a one year training programme abroad. A book titled *Fifty Years of the Outer Space Treaty: Tracing the Journey*, edited by Gp Capt Ajey Lele (Retd) was published by Pentagon Press. The Centre published issues of the *CBW Magazine* in June 2016 and December 2016. The Centre is coordinating a project on Cyber Security, sponsored by the Ministry of Electronics and Information Technology (MietY).

### **West Asia Centre**

The Centre focused on the ongoing process of transition, political instability and security challenges facing the West Asian region during the year. There was a special focus on security and foreign policy challenges for India emerging from the regional turmoil in West Asia, currently passing through a period of political upheaval and uncertainty. The scholars of the Centre are engaged in research on specific issues such as sectarian politics, terrorism, extremism and radicalisation, the emergence of the Islamic State and its implications for the region and



beyond; role of regional powers such as Saudi Arabia, Iran and Turkey; India's relationship with the region etc.

Some of the specific issues taken up by the scholars in the Centre for their research are: India and the unrest in the Arab world; India-Iran relations; democratisation dilemma and challenges for Turkey; rise of the Islamic State and its implications for India and ideological counter narratives and strategic communications against jihadist radicalisation. Detailed research was completed by the Centre members on “Infrastructure Development in the Arabian Sea and Bay of Bengal: Geo-Strategic Challenges and Opportunities for Cooperation”.

Like in the preceding years, the Centre continued to engage in bilateral dialogue with the think tanks in the region. A delegation from IDSA visited the Institute for Political and International Studies (IPIS), Tehran, for bilateral dialogue and trilateral interaction between IDSA-IPIS and the Afghan Institute of Strategic Studies (AISS) in September 24-25, 2016. The 12<sup>th</sup> IDSA-IPIS bilateral dialogue deliberated on the “Geo-Strategic Dynamics in West Asia” and “India-Iran Cooperation: Opportunities and Challenges”. Similarly, another bilateral dialogue was held between the IDSA and the Begin-Sadat Center for Strategic Studies (BESA) in Tel Aviv, on September 5, 2016. The IDSA delegation visited Israel for the 10<sup>th</sup> Dialogue with BESA. The Dialogues focussed on international and West Asian security as well as the evolving security situation in South and Southeast Asia.

The Centre collaborated with the Delhi Policy Group (DPG) on a book project on West Asia titled *West Asia in Transition*. In this regard, the Centre invited paper contributors and hosted a peer review session for all the papers. These sessions were held over three days during December 14-16, 2016 and detailed discussions were held on a wide range of topics covered under these projects. The Centre also organised a number of talks and interactions with scholars and delegations visiting IDSA from the region including countries such as Egypt, Israel, and Iran. Centre members also published many articles in refereed journals in India and abroad.

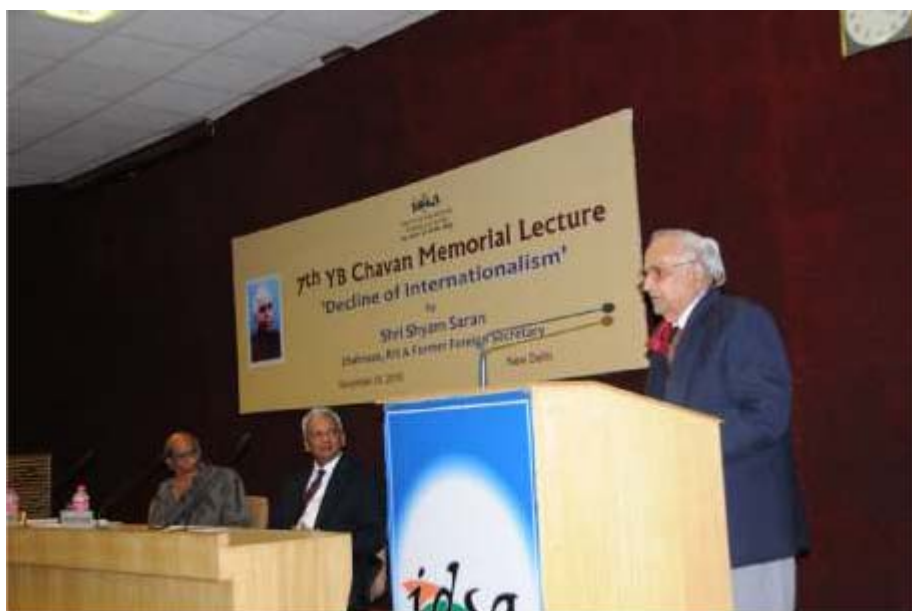
## IDSAs's FOUNDATION DAY

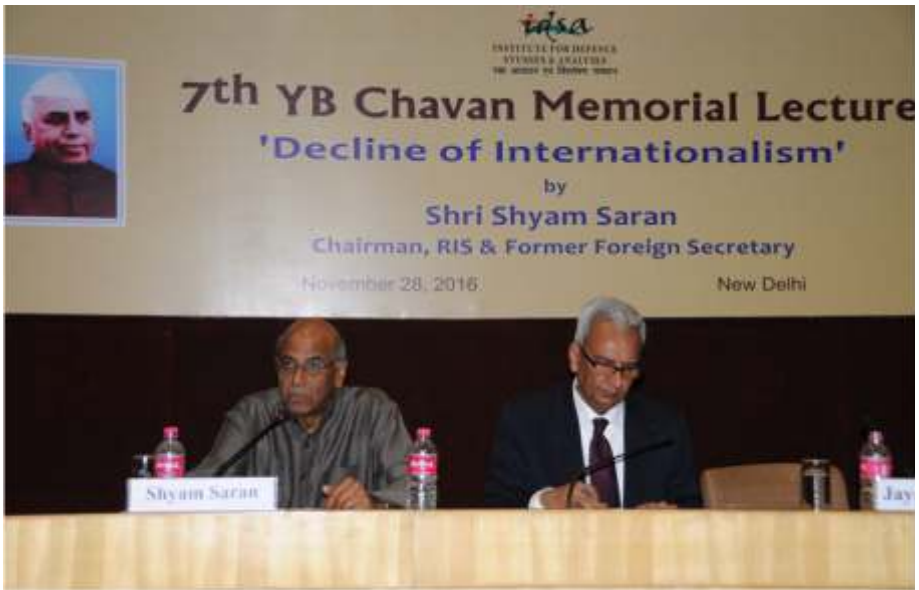


### *51<sup>st</sup> Foundation Day Lecture*

*The 51<sup>st</sup> Foundation Day was celebrated on November 17, 2016. Shri Arvind Panagariya, Vice Chairman, Niti Aayog, delivered the Foundation Day Lecture on “National Security and Development”.*

## Y.B CHAVAN MEMORIAL LECTURE





*7<sup>th</sup> Y.B. Chavan Memorial Lecture delivered by Shri Shyam Saran*

The 7th Y.B. Chavan Memorial Lecture was delivered by Shri Shyam Saran, Chairman Research and Information System for Developing Countries (RIS) and former Foreign Secretary on November 28, 2016 on “Decline of Internationalism”. The details of the previous Lectures are at Annexure XII.

## **TRAINING**

There is a growing demand on IDSA for converting its cutting edge research into training courses. The Institute organized three workshops/training programmes on national security issues for officers of the Indian Air Force and Border Security Force. Enhancing the Institute's capacity to handle the training courses will be in the interest of the future growth of the Institute. The details of the training programmes are at Annexure VIII.

## **SPECIAL PROJECTS**

Several government agencies (National Security Council Secretariat, Ministry of External Affairs, and Ministry of Information Technology to name a few) have shown interest in involving the Institute in various projects. The IDSA-MEA collaboration has grown over the years. IDSA has been conducting the PoK project for the MEA for the last several years and continued this year also. A project commissioned by the Ministry of Information Technology on Global Regional and Domestic Factors Impacting India's Cyber Security is also ongoing. (Annexure IV).

CONFERENCES NATIONAL/INTERNATIONAL



*The Raksha Mantri Shri Manohar Parrikar inaugurating the 19<sup>th</sup> Asian Security Conference, March 6-8, 2017*





*The 10<sup>th</sup> South Asia Conference was inaugurated by Shri Ravi Shankar Prasad, Hon'ble Minister of Electronics and Information Technology, March 28, 2017*

The Institute organized high-profile conferences, Roundtables and national seminars during the year. In all, five international conferences and two national conferences was held. The 19<sup>th</sup> Asian Security Conference was organised on the theme “Combating Terrorism: Evolving as Asian Response” and the 10<sup>th</sup> South Asia Conference had the theme “Strengthening Connectivity in South Asia”. Many of the conferences were webcast around the world and attracted good viewership. In addition, 69 Roundtables, 35 Special/Eminent Person's Talks, two Bilateral Interactions and eight Special Interactions were held on a series of topics. Details are at Annexure III. The above activities provided an opportunity for close interaction with the strategic community in India and abroad.

## **PUBLICATIONS**

During the year, IDSA scholars published 10 books and eight monographs. Apart from this, the Institute published six issues of *Strategic Analysis*, four issues of the *Journal of Defence Studies*, two issues of *CBW Magazine*, one Task Force Report, five Policy Briefs and 19 Issue Briefs. In addition, 63 articles were published by IDSA scholars in various newspapers and magazines along with 54 Web Commentaries.

The IDSA website got 33,68,234 page views during the year, on an average of 2,80,686 page views per month.

### Newsletters

A wide range of periodicals/newsletters/news digests were published during the year. These included *The Week in Review*; *PoK News Digest*; *South Asia Trends*; *Africa Trends*; *Indian Ocean Watch*, *Insight Southeast Asia*, *Pakistan News Digest* and *East Asia Monitor*.

### IDSALIBRARY AND INFORMATION RESOURCE DIVISION



*IDSA Library*

The IDSA Library and the Information Resource Division continued to work to deliver high quality and innovative services. New technologies for information dissemination were adopted in order to make information accessible to scholars within the IDSA and outside. The Institute continued to create more digital content and image content on its Facebook Page and the Multimedia section.

The IDSA Library participated in the New Delhi World Book Fair during the period under review. The Institute's participation in the New Delhi World Book Fair began in 2013.

The Library supports the research community on a range of key areas and makes an immeasurable contribution to the Institute. The Institute is working with a growing network of partners from different institutions and government organizations (Annexure VI).

## **AWARDS**

Every year the Institute confers two awards, i.e. the K. Subrahmanyam Award and the President's Award for Excellence. The K. Subrahmanyam Award is conferred to an outstanding Indian scholar/journalist and the President's Award for Excellence is conferred to encourage the Institute's young scholars to write in reputed and refereed journals. The Awards are conferred on the Institute's Foundation Day, on November 11. Annexure XI contains the details of past awardees.

## **GRANT-IN-AID TO IDSA**

IDSA was sanctioned an amount of Rs.18,00,00,000/- as Grant-in-Aid in RE 2016-2017. Against this, an amount of Rs.17,13,00,000/- was drawn from MoD (against approved BE 2016-17). The sanctioned RE 2016-17 also includes an amount of Rs.1,47,47,000/- provided for arrears of Revised Pay on account of implementation of 7<sup>th</sup> CPC recommendations in IDSA, payable only after receipt of MoD's approval. Since the MoD's approval for the same was not received till March 31, 2017, as the remaining amount of Rs.87,00,000/- (against RE 2016-17) was not drawn from MoD and also an amount of Rs.89,20,000/- as unspent Grant was refunded to MoD vide cheque dated 31/03/2017, resulting in the net Grant-in-aid of Rs.16,23,80,000/- for the year 2016-17. Out of the said amount of Rs.16,23,80,000/-, an amount of Rs.9,00,000/- was transferred to the K Subrahmanyam Award Corpus fund as approved by the Executive Council in its 158<sup>th</sup> Meeting held on February 20, 2016, Rs.93,07,617/- was utilized for acquisition of Fixed Assets and the remaining amount of Rs. 15,21,72,383/- was recognized as Income. Further, out of the remaining amount, 64.70 per cent was utilized on salaries, pensions and retirement benefits, 17.61 per cent on operational and administrative expenses and 17.69 per cent on research-related activities (excluding salary of scholars).

**EXECUTIVE COUNCIL (EC) AND THE SUB-COMMITTEES  
(As on March 31, 2017)**

**The composition of the Executive Council was as follows:**

1. Shri Manohar Parrikar President
2. Shri Arun Jaitley President (w.e.f. 22<sup>nd</sup> March 2017)
3. Vice Admiral Anup Singh (Retd) Member
4. Air Marshal Dr M. Matheswaran (Retd) Member
5. Prof Charan Das Wadhva Member
6. Shri G.K. Pillai Member
7. Lt Gen Prakash Menon (Retd) Member
8. Shri Swashpawan Singh Member
9. Shri Gulshan Luthra Member
10. Shri G. Mohan Kumar Defence Secretary,  
Ex-Officio Member
11. Dr S. Jaishankar Foreign Secretary,  
Ex-Officio Member
12. Shri Jayant Prasad Director General,  
Ex-Officio Member
13. Brig. Rumel Dahiya (Retd) Deputy Director General,  
Ex-Officio Member
14. Maj Gen Alok Deb, SM, VSM (Retd) Deputy Director General,  
Member (w.e.f 7<sup>th</sup> November 2017)
15. Dr Ashok K. Behuria Member  
(Staff Representative)

**Invitees**

16. Shri Sunil Kumar Kohli FADS



The President constituted Sub-Committees for the transaction of business and consultations during the period intervening two Executive Council meetings:

The composition of the Sub-Committees is as follows:-

**1) Human Resource & Finance Sub-Committee (HR & FC)**

- a) Prof Charan Das Wadhva - Chair
- b) VAdm Anup Singh (Retd) - Member
- c) Lt Gen Prakash Menon (Retd) - Member
- d) Shri G.K. Pillai - Member
- e) DG, IDSA - Member

**Special Invitees:**

- a) JS (PIC)
- b) DDG and Staff Representative (to be invited as and when necessary)

**2) Membership Sub-Committee**

- a) VAdm Anup Singh (Retd) - Chair
- b) Air Marshal M. Matheswaran (Retd) - Member
- c) Shri Swashpawan Singh - Member
- d) Shri Gulshan Luthra - Member
- e) DG, IDSA - Member
- f) DDG, IDSA - Member

**Special Invitees:**

- a) JS (PIC)
- b) Staff Representative (to be invited as and when necessary)

## **EC Meetings**

The following Executive Council (EC) and Sub-Committee Meetings were held during the year 2016-2017:-

159<sup>th</sup> EC Meeting – August 24, 2016

160<sup>th</sup> EC Meeting – February 23, 2017

The Human Resources and Finance Sub-Committee meetings were held on August 8, 2016 and December 27, 2016.

The Membership Sub-Committee meeting was held on August 12, 2016.

## **MEMBERSHIP**

The number of Members as on March 31, 2017 was as follows:-

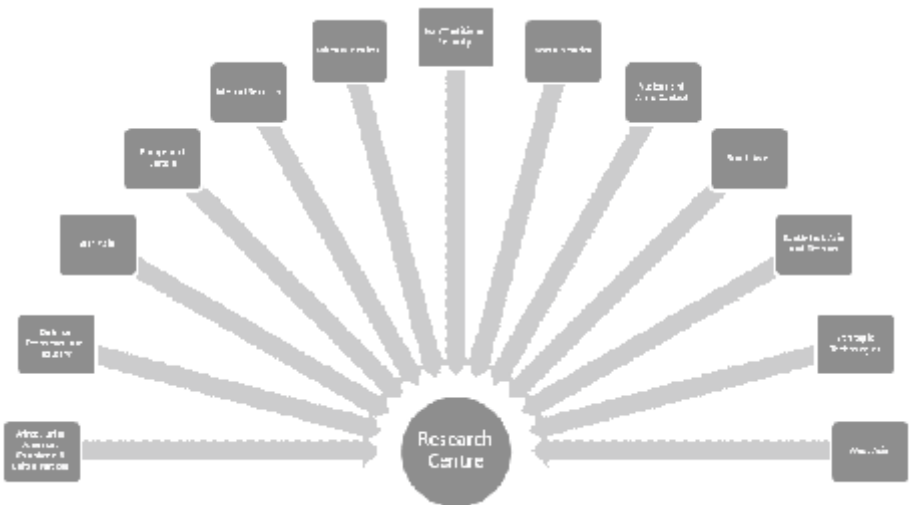
Type of Membership	31.03.2016	31.03.2017
Life Members	102	100
Members	159	176
Associate Members	1019	1020
Corporate and Special Corporate Members	07	04
Associate Corporate Members	24	19
Special Subscribers	1228	1228
Total	2539	2547

The number of members with voting rights stood at 276.

## RESEARCH CENTRES

The Institute has a well-qualified, multi-disciplinary research faculty at various levels (as on March 31, 2017). They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at **Appendix A**. The research faculty is divided and organised amongst 13 Centres. Each Centre deals with a broad area of research on national and/ or international security. The Centres are:

1. Africa, Latin America, Caribbean and United Nations (ALCUN)
2. Defence Economics and Industry
3. East Asia
4. Europe and Eurasia
5. Internal Security
6. Military Affairs
7. Non-Traditional Security (NTS)
8. North America
9. Nuclear and Arms Control
10. South Asia
11. South-East Asia and Oceania
12. Strategic Technologies
13. West Asia



**Annexure III**

**CONFERENCES/SEMINARS/TALKS/INTERACTIONS/VISITS**

***(I) International Conferences/Seminars***



*Shri N.N. Vohra speaking at the International Seminar on 'Addressing the Challenges of International Terrorism and Radicalisation' on November 23, 2016*

The following five International Conferences were organized during the year:-

<b>S. No.</b>	<b>Date</b>	<b>Inaugurated by</b>	<b>Details of the Conference</b>	<b>Topic</b>
1	November 4, 2016	H.E. Mr. Alexander M. Kadakin, Ambassador of Russian Federation in India	Backdrop of the special issue 'Strategic Analysis' on 'Russia in Global Affairs'	Russia in Global Affairs: Indian and Russian Perspectives
2	November 21, 2016	Dr. S. Jaishankar, Foreign Secretary of India	Collaborative research effort with the Norwegian Institute of Defence Studies (IFS), Norway	India and the Great Powers: Continuity and Change
3	November 23, 2016	Shri. N.N. Vohra, Governor of Jammu and Kashmir	Precursor to the sixth ministerial meeting of the 'Heart of Asia – Istanbul Process'	Addressing the Challenges of International Terrorism and Radicalisation

4	March 6-8, 2017	Shri Manohar Parrikar, Hon'ble Raksha Mantri, followed by Keynote Address by H.E. Mhd. Hanif Atmar, National Security Advisor, Afghanistan	19 <sup>th</sup> Asian Security Conference	Combating Terrorism: Evolving an Asian Response
5	March 28 -29, 2017	Shri Ravi Shankar Prasad, Hon'ble Minister of Electronics and Information Technology,	10 <sup>th</sup> South Asia Conference	Strengthening Connectivity in South Asia

**(ii) National Conferences/Seminars**

The following two **Conferences/Seminars** were organized during the year:-

S. No.	Date	Inaugurated/Special Address by	Details of the Conferences/Seminars	Topic
1	April 13, 2016	His Excellency, Deep Kumar Upadhyay , Ambassador of Nepal to India	Government of Nepal's flagship 'Public Diplomacy' programme	Nepal's Reconstruction Agenda – Opportunities and Challenges
2	August 16, 2016	H.E. Cho Hyun , Ambassador of the Republic of Korea (ROK) in India.	Half-day seminar	India and South Korea in Regional Security Order

**(iii) Talks**



*President Mohammad Ashraf Ghani addressing scholars, September 14, 2016*

The Institute organised 35 **Special/Eminent Person's Talks** during the year. Following is the list of Talks:-

S. No.	Date	Speaker	Topic
1	April 5, 2016	Ambassador Shamsher Mobin Chowdhury former Foreign Secretary of Bangladesh	Politics in Bangladesh: Problems and Trends.
2	April 7, 2016	Prof Naila Qadri Baloch, University of Balochistan	Politics in Balochistan
3	April 8, 2016	Mr Barnaby J. Dye, Doctoral Researcher, University of Oxford	Trends in India -Africa Relations: Emerging Insights from Fieldwork.
5	April 18, 2016	Shri Ashok K. Kantha, India's former Ambassador to the People's Republic of China (PRC)	India-China Relations: Looking Ahead
6	April 28, 2016	Dr. Cuihong Cai, Associate Professor at Center for American Studies, Fudan University, China	China's Cyber Strategy and China-US Relations in the Cyber Context
7	June 21, 2016	Mr Mahadevan Shankar, an Indian based in Port Moresby, Papua New Guinea	PNG and Oceania Region Overview
8	June 30, 2016	Shri Talmiz Ahmad, former Indian Ambassador to Saudi Arabia, Oman and the UAE	Political Islam and Global Jihad: Prospects for Reform in West Asia

9	July 20, 2016	Dr. S. Guruprasad, Chief Controller R&D (PC & SI), Defence Research and Development Organisation (DRDO)	Synergising Defence Research and Industry for India's National Defence
10	July 22, 2016	Mr. Andrew Small, Senior Transatlantic Fellow, Asia Program, German Marshall Fund, United States	New Developments in China - Pakistan Relations.
11	July 22, 2016	Shri Talmiz Ahmad, former Indian Ambassador to Saudi Arabia, Oman and the UAE	Political Islam in West Asia: Recent History and Prospects
12	August 12, 2016	Mr. Amir Khosru Mohammad Chowdhury, former Minister of Commerce and presently a member of the Bangladesh Nationalist Party (BNP)'s Standing Council, and President of Chittagong Unit of the BNP	The Present state of India - Bangladesh Relations
13	August 23, 2016	Shri Amar Sinha, Secretary (Economic Relations), Ministry of External Affairs, Government of India	India's Approach to Africa: What is New?
13	September 9, 2016	Dr David Brewster, Senior Research Fellow at the National Security College, and a Distinguished Research Fellow at the Australia - India Institute, University of	Prospects for India - Australia Cooperation in the Indian Ocean Region
14	September 14, 2016	H.E. Mohammad Ashraf Ghani, the President of the Islamic Republic of Afghanistan	Fifth Wave of Political Violence and Global Terrorism
15	November 01, 2016	Dr. Jayanath Colombage, Director of the Center of Indo -Lanka Initiatives (CILI) of the Pathfinder Foundation	Developments in Sri Lanka and India-Sri Lanka Relations
16	November 11, 2016	Dr. Shafick Osman, Director of Research and Studies and Former Head and Founder of School of Geopolitics, Université des Mascareignes, Mauritius	Geopolitics of the Indian Ocean Region: An Overview
17	November 15, 2016	Mr. Masakazu Toyoda, Chairman and CEO of the Institute of Energy Economic Japan (IEEJ)	Annual Report Asia/World Energy Outlook 2016
18	November 28, 2016	Shri G.K. Pillai, Managing Director & CEO, Walchandnagar Industries, Mumbai	India's Nuclear Energy Programme
19	December 08, 2016	Dr. Helen Durham, Global Director of International Law and Policy, ICRC, Geneva	The Fragmentation of Non State Armed Groups and its Implications for International Humanitarian Law (IHL) Compliance and Humanitarian Engagement
20	December 22, 2016	Mr. Ankur Gupta, Lecturer in School of Business, Temasek Polytechnic, Singapore	Singapore from a Foreign Resident's Perspective
21	January 2, 2017	Lt Gen. Syed Ata Hasnain (Retd)	The Psychology and Mindset of Pakistan about India

22	January 11, 2017	Mr. Ujal Singh Bhatia, Member of the Appellate Body of the WTO	China's OBOR – What it means for India's Trade and Investment
23	January 17, 2017	Dr. Lisa Curtis, Senior Research Fellow at The Heritage Foundation	Post-Obama US Foreign Policy with Special Reference to South Asia
24	January 20, 2017	Prof. Devesh Kapur, Director of CASI, University of Pennsylvania	Implications of the Trump Presidency for India
25	February 01, 2017	Prof. David Shambaugh, Professor of Political Science and International Affairs and Director of China Policy Program, Elliott School of International Affairs, George Washington University	The United States and China in Asia: Can the Competition be Managed?
26	February 03, 2017	Dr V. K. Saraswat, former Director General, Defence Research and Development Organisation (DRDO)	The Evolving Trajectory of India's Integrated Missile Programme
27	February 06, 2017	Prof. Michael Yahuda, Emeritus Professor of International Relations, London School of Economics and Political Science	India as a Great Power in Comparison with China and the US
28	February 06, 2017	Dr. Shaيدا Mohammad Abdali, Ambassador of the Islamic Republic of Afghanistan to India	Afghanistan at the Crossroads: Implications for Regional Security
29	February 23, 2017	Dr. Davood Moradian, Director General, Afghan Institute for Strategic Studies (AISS)	India's Afghan Policy and the New Regional Dynamics
30	February 28, 2017	Prof. Krishna Hachhethu, Professor of Political Science, Tribhuvan University, Kathmandu	Madhesh Uprising in Nepal
31	March 10, 2017	Dr Charles Ferguson, President of the Federation of American Scientists, Washington, DC	Potential Strategic Nuclear Dynamics of Ballistic Missile Defense Systems
32	March 16, 2017	Dr. Baburam Bhattarai, former Prime Minister of Nepal and Chairman of the Naya Shakti Nepal Party	Nepal: Navigating Development Challenges and Political Uncertainty
33	March 20, 2017	Dr. Christopher Snedden, Professor, Daniel K. Inouye Asia-Pacific Center for Security Studies, Honolulu, Hawaii	Pakistan: The China Factor
34	March 23-24, 2017	Prof. Gautam Sen, Professor NIAS, Pune	Contextualizing Research Methodology for Indian Think Tanks
35	March 24, 2017	Dr. Sui Xinmin, Dean, School of Politics & Law; Director, Center for South Asia Studies, Zhongyuan University of Technology	China-India Development Partnership



**(iv) Bilateral Interactions**

The following two bilateral dialogues were held during the year:

S. No.	Date	Institution	Topic
1	October 27, 2016	Russian Institute for Strategic Studies (RISS)	Strengthening Synergies
2	February 27, 2017	5 <sup>th</sup> IDSA-KIDA Bilateral Dialogue	Northeast Asia and Regional Security Situation and India-RoK Bilateral Relations

**(v) Roundtable Discussions**

69 Roundtable Discussions on a wide range of topics were held at the Institute during the course of the year. The complete list of topics discussed is given below:

S. No.	Date	Topic
1	April 19, 2016	Turmoil in West Asia: The Sectarian Divide Shapes Regional Competitions
2	April 19, 2016	The Promise of Small Satellites for National Security and Space, War and Security: A Strategy for India
3	April 21, 2016	Facilitating OEMs Participation – Make in India
4	April 22, 2016	Challenges of Human Resource Management - Transition of Soldiers to Second Career
5	April 26, 2016	Senior Editors and Journalists from Afghanistan on various relevant issues
6	April 28, 2016	Facilitating OEMs Participation – Make in India
7	May 5, 2016	The Future of India-US Relationship and Other Relevant Issues
8	May 5, 2016	Issues Relating to the Emerging Trends in Terrorism
9	May 6, 2016	Very Light Weight Diesel Engines
10	May 11, 2016	India-Pakistan Relations
11	May 13, 2016	Army War College, Mhow, on various relevant issues
12	May 18, 2016	Why India is Not a Great Power (Yet)
13	May 19, 2016	India-Africa Relations
14	May 24, 2016	Defence Reforms
15	May 24, 2016	India's National Maritime Strategy, Concept and Definition of Maritime Security, Governance of Maritime Security, Diplomacy and International Aspects and Other Relevant Issues
16	May 25, 2016	South China Sea and Indian Ocean
17	June 17, 2016	India and NSG Membership

18	June 20, 2016	Perspectives on Radicalization and Terrorism; Regional Nodes of Instability and Ways India and Australia might Work Together to Help Address Emerging Issues
19	June 23, 2016	India-Nepal Relations in Changing Context
20	June 30, 2016	Restructuring Ministry of Defence and Service Headquarters to Ensure Better Integration and Improve Functioning
21	July 14, 2016	Front Organisations of CPI (Maoist)
22	July 28, 2016	Arbitration Award: Implications for the Future
23	July 29, 2016	China and the Future of South China Sea
24	August 11, 2016	Defence Budgeting: Towards Greater Efficiency
25	August 22, 2016	India's Relations with the Latin American Caribbean Region: Prospects and Constraints
26	August 22, 2016	Even if It Ain't Broke Yet Do Fix It: Enhancing Effectiveness Through Military Change
27	September 6, 2016	Emerging Jihadi Threat in the Caribbean Region
28	September 6, 2016	West Asia and Terrorism
29	September 15, 2016	Current State and Prospects of Russian-Indian Defence Cooperation
30	September 15, 2016	Intelligence Reforms with Respect to External and Internal Security
31	September 20, 2016	India's War: The Making of Modern South Asia
32	September 20, 2016	Relief and Rehabilitation of Kashmiri Migrants
33	September 23, 2016	Regional Security
34	September 27, 2016	Africa to 2025: Threats and Opportunities
35	October 19, 2016	Compressing Politics in COIN: Implications for Counterinsurgency Theory with Reference to India's Northeast
36	October 20, 2016	India's Counter-proxy War Strategy (External and Internal)
37	November 8, 2016	Current Political Situation in Maldives
38	November 8, 2016	The Changing Geo-Political Order in Asia-Pacific: A Perspective from South Korea
39	November 9, 2016	Regional Security Issues
40	November 15, 2016	Development in Korean Peninsula, Non-Proliferation, Regional Security Developments, Security issues in South Asia and India-Korea Relations
41	November 16, 2016	Future of the Indian Defence Industry based on the Global Trends in International Security, Implications of Modi's Foreign Policy
42	November 24, 2016	Taiwan's New South Policy and India
43	December 02, 2016	A Rock Between Hard Places: Afghanistan as an Arena of Regional Insecurity
44	December 05, 2016	Development in China-India Relations, Regional Security issues and One Belt, One Road (OBOR) initiatives
45	December 16, 2016	Discussion with members of Centre for Dialogue and Reconciliation (CDR) regarding their latest visit to Jammu and Kashmir
46	December 09, 2016	Nuclear Emboldenment with Evidence from Pakistan
47	December 14, 2016	South Asian Security Architecture
48	December 15, 2016	Defence Budget
49	December 19, 2016	Korea-India Security Cooperation
50	December 23, 2016	Recent Trends in Chinese Foreign and Security Policy
51	January 2, 2017	India-Korea Relations, Regional Security Issues
52	January 10, 2017	Trading Confidence: A Compelling Case for Cross-LOC Trade
53	January 11, 2017	Developments Along Indo-Myanmar Border in Nagaland

54	January 12, 2017	Kautilya's Arthashastra: An Intellectual Portrait – Classical Roots of Modern Politics in India” and “The Arthashastra in a Transcultural Perspective: Comparing Kautilya with Sun-Zi, Nizam al-Mulk, Barani and Machiavelli”
55	January 27, 2017	Changing Security Situation in West Asia and its Implications on Israel
56	January 30, 2017	India-Korea Relations
57	February 08, 2017	Defence Offset: A Case Study of the United Kingdom
58	February 10, 2017	Japan's Cyber Security Strategy
59	February 15, 2017	India's Wars: A Military History, 1947 -1971
60	February 16, 2017	Current Issues on the Disarmament Agenda
61	February 16, 2017	Sino-India Political, Economic, Defence Development, Media and Cultural Exchange
62	February 21, 2017	Afghanistan: The Future Political Scenario and The Indian Ocean and India's Maritime Security Interests
63	February 22, 2017	Competing Economic Visions of Xi Jinping and Donald Trump: What Lies in Store for India
64	February 28, 2017	Iran on India-Iran Relations and Indias Neighbourhood Policy
65	March 9, 2017	Contemporary Regional Security Issues of India and China
66	March 15, 2017	Development of National Security Council of Egypt and India
67	March 17, 2017	The Maoist Movement in Telan gana-Andhra Pradesh: Evolution and Current Status
68	March 23, 2017	South East Asian Security Issues
69	March 30, 2017	Russia and Global Geopolitics

### (vi) *Special Interactions*

As part of its outreach activities during the year, the Institute organised eight **Special Interactions** with visiting delegations and eminent personalities from various countries. Delegations and personalities who visited IDSA during the year included:

S. No.	Date	Delegation
1	May 11, 2016	National Defence College (NDC) of Nigeria on various relevant issues
2	June 7, 2016	UK's RCDS (Royal College of Defence Studies) on various relevant issues
3	June 8, 2016	Tanzania National Defence College (NDC) on various relevant issues
4	June 27, 2016	Senior Editors/Journalists from Sri Lanka on various relevant issues
5	July 21, 2016	Six-member delegation from the Inter-Korean Division, Ministry of Unification, South Korea
6	August 3, 2016	Sri Lanka Defence Services Command and Staff College (DSCSC) on various relevant issues
7	October 19, 2016	Lockheed Martin Team on various relevant issues
8	January 31, 2017	A group of foreign military students from Iran, Nigeria, Vietnam, Sri Lanka and Bangladesh attending the Higher Defence Management Course at the College of Defence Management, Secunderabad.

## **Visits of IDSA Scholars Abroad**

1. Shri Jayant Prasad, Gp Capt A.V. Lele (Retd), Ms Shebonti Ray Dadwal, Dr Jagannath Prasad Panda and Col. Vivek Chadha attended the dialogues between India and China, organised by the China Institute of International Studies (CIIS) in Beijing, China, from April 04-08, 2016.
2. Cdr Aman Saberwal and Dr. Prashant Kumar Singh attended the conference on “Indo-Pacific Maritime Cooperation: Opportunities & Challenges”, organized by China Institute of International Studies (CIIS), Beijing, China, from April 18-20, 2016.
3. Shri Jayant Prasad attended the conference on “South Asia: Peace, Prosperity and Regional Cooperation”, organised by the Ditchley Foundation in London, U.K., from April 21-23, 2016.
4. Dr Jagannath Prasad Panda and Mr Savolu Samuel Christopher Rajiv visited think tanks in Beijing and Chengdu, China, from 21st April 2016 to 29th April, 2016, as members of the “Institute of Chinese Studies (ICS)-led Think tank Delegation to China”. The visit was co-organised by the Embassy of the People’s Republic of China and Think Tanks in Beijing and Chengdu.
5. Prof P. Stobdan attended the 6<sup>th</sup> Moscow Conference on “International Security”, organised by the Defence Ministry of the Russian Federation in Moscow, Russia, from April 26-28, 2016.
6. Dr Nihar Ranjan Nayak attended seminars on “Building Economic Synergies and Networks for Growth” and “Refugees in South Asia”, organized by the Asian Institute of Diplomacy and International Affairs (AIDIA) and Centre for South Asian Studies in Kathmandu, Nepal, on April 29, 2016 and May 02-03, 2016.
7. Dr Rajiv Nayan and Dr Laxman Kumar Behera attended the conference on “Regional Seminar for South Asia and South East Asia on Maritime Arms Transfers and Challenges of Illicit Trafficking and Diversion”, organised by the Federal Office for Economic Affairs and

- Export Control (BAFA), Germany in Dhaka, Bangladesh, from May 04–05, 2016.
8. Shri Jayant Prasad attended a Symposium on “The New Geopolitics of China, India and Pakistan”, organised by the Council on Foreign Relations (CFR), in Washington DC, USA, on May 04, 2016.
  9. Prof P. Stobdan attended a Conference on “India-Iran, Two Great Civilizations – Historical links and the Way Forward”, organised by the Indian Council for Cultural Relations (ICCR) in Tehran, Iran, from May 23-24, 2016.
  10. Shri Jayant Prasad attended a workshop on “Rising Powers and Peacebuilding: Innovative Approaches to Preventing Conflict and Sustaining Peace”, organised by the American University's School of International Service and Istanbul Policy Center (IPC) in Istanbul, Turkey, from May 23-24, 2016.
  11. Dr Meena Singh Roy attended the “11<sup>th</sup> Annual Enriching the Middle East's Economic Future Conference”, organised by the Center for Middle East Developments (CMED) in Doha, Qatar, from May 30-June 01, 2016.
  12. Ms. Shebonti Ray Dadwal attended the “30<sup>th</sup> Asia-Pacific Roundtable (APAR@30)”, organized by the Institute of Strategic and International Studies in Kuala Lumpur, Malaysia, from May 30 to June 02, 2016.
  13. Col Pradeep Kumar Gautam (Retd) attended a workshop on “Bareland and Rangeland Restoration in the Gobi Desert for Climate and Environmental Security”, organized by the Commander U.S. Pacific Command (USPACOM) in Ulaanbaatar, Mongolia, from June 06-07, 2016.
  14. Shri Jayant Prasad, Dr Jagannath Panda and Ms. Titli Basu attended the third round of IDSA-KNDA-Tokyo Foundation Trilateral Dialogue in Seoul, South Korea on June 7, 2016, and IDSA-KIDA Bilateral Dialogue in Seoul, South Korea on June 9, 2016.

15. Dr Rajiv Nayan attended a workshop on “Managing the Spread of Cyber Tools for Malicious Purposes”, organised by the UN Institute for Disarmament Research and the Center for Strategic and International Studies in Geneva, Switzerland, from June 15 – 16, 2016.
16. Dr Jagannath Prasad Panda attended the “Third Ulaanbaatar Dialogue on Northeast Asian Security International Conference”, organised by the Ministry of Foreign Affairs of Mongolia and the Institute for Strategic Studies of the National Security Council of Mongolia, in Ulaanbaatar, Mongolia, from June 16-17, 2016.
17. Shri Jayant Prasad attended the “10th Berlin Conference on Asian Security”, organized by the Stiftung Wissenschaft und Politik (SWP) and the Konrad-Adenauer-Stiftung (KAS) in Berlin, Germany, from June 19-21, 2016.
18. Ms Ruchita Beri attended a seminar on “A Security Council for the 21<sup>st</sup> Century: Challenges and Prospects”, organised by the Alexandre de Gusmao Foundation (FUNAG) and the Department of International Organisations of the Ministry of External Relations of Brazil in Brasilia, Brazil, on June 23, 2016.
19. Dr. Reshmi Kazi was invited to serve as Visiting Fellow with the South Asia Programme at the Henry L. Stimson Center sponsored by the South Asia Programme at the Henry L. Stimson Center. in Washington DC, from July 01-31, 2016.
20. Dr Uttam Kumar Sinha attended a conference and a reference group meeting on the project “Climate Change and Common But Differentiated Responsibilities-Respective Capabilities (CBDR-RC)”, organised by the Peace Research Institute Oslo (PRIO) in Oslo, Norway, from July 04-05, 2016.
21. Dr Uttam Kumar Sinha attended the “Second Trans-Himalaya Development Forum (THDF)”, organized by the China Institute of Contemporary International Relations (CICIR) in Mangshi, China,

from July 10-13, 2016.

22. Dr Jagannath Prasad Panda attended the “Second Trans-Himalaya Development Forum (THDF)”, organized by the China Institute of Contemporary International Relations (CICIR) in Mangshi, China, from July 10-13, 2016.
23. Dr Meena Singh Roy attended the “Middle East at the Strategic Crossroads: Joint Efforts to Deal with Challenges”, organised by the Shanghai Institutes for International Studies (SIIS) in collaboration with the Near East and South Asia Center for Strategic Studies (NESA) in Shanghai, China, from July 21-22, 2016.
24. Shri Jayant Prasad, Dr Meena Singh Roy and Shri Vishal Chandra attended the Bilateral Dialogue between Institute for Defence Studies and Analyses (IDSA) and Institute for Political & International Studies (IPIS) and the trilateral meeting of India-Afghanistan-Iran organised by the Institute for Political & International Studies (IPIS), in Tehran, Iran, from July 23-25, 2016.
25. Mr Nachiket Khadkiwala attended the “24<sup>th</sup> IPSA World Congress of Political Science”, organised by the International Political Science Association (IPSA) in Poznan, Poland, from July 23-28, 2016.
26. Dr Meena Singh Roy attended the “ECSAS 2016: 24<sup>th</sup> European Conference on South Asian Studies” in Warsaw, Poland, from July 27-30, 2016.
27. Shri Jayant Prasad, Ms Prabha Rao and Dr. Uttam Kumar Sinha attended the Australia-India 1.5 Track Defence Strategic Dialogue, organised by Future Directions International and the Australian Department of Defence in Perth, Australia, from August 01-02, 2016.
28. Dr Rajiv Nayan was invited as Visiting Researcher by the Peace Research Institute Oslo to work on a collaborative project under the IDSA-PRIO institutional cooperation entitled “India in the World: Emerging Perspectives on Global Challenges” in Oslo, Norway from 01-31 August, 2016.

29. Shri Jayant Prasad attended the NewBiz Conclave and Business Excellence Awards Event, organised by the New Business Age Pvt. Ltd. in Kathmandu, Nepal, on August 19, 2016.
30. Dr Prashant Kumar Singh and Dr. Sampa Kundu attended the International Conference on “Vietnam-India: New Context, New Vision”, organised by the Ho Chi Minh National Academy of Politics Centre for Indian Studies in Hanoi, Vietnam, on August 25, 2016.
31. Prof. P. Stobdan attended the “Indian Ocean Conference 2016”, organised by the India Foundation in Singapore, from September 01-02, 2016.
32. Shri Jayant Prasad, Gp Capt A.V. Lele (Retd), Dr Meena Singh Roy and Shri S. Samuel C. Rajiv attended the bilateral dialogue between Institute for Defence Studies and Analyses and The Begin-Sadat (BESA) Center for Strategic Studies in Tel Aviv, Israel, from September 05-06, 2016.
33. Dr Jagannath Prasad Panda attended the “10<sup>th</sup> Defence Forum on Regional Security”, organised by the Ministry of National Defence (MND) in Taiwan, from September 05-09, 2016.
34. Dr Smruti S. Pattanaik attended the Daily Star-IPAG Dialogue Series on “Indo-Bangla Relations: One Year in the Aftermath of PM Modi's Visit”, organised by the Institute for Policy Advocacy and Governance (IPAG) in Dhaka, Bangladesh, on September 17, 2016.
35. Gp Capt A.V. Lele (Retd) attended the meeting on “New Technologies and Weapons, Means and Methods of Warfare: Challenges for International Humanitarian Law”, organised by the International Committee of the Red Cross (ICRC) in Seoul, South Korea, from September 22-23, 2016.
36. Dr Prashant Kumar Singh attended the “Indo-French Seminar on China” in Paris, France from September 25-28, 2016.
37. Shri Jayant Prasad, Dr Smruti Pattanaik, and Dr Anand Kumar attended the bilateral dialogue between Institute for Defence Studies



and Analyses (IDSA) and Bangladesh Institute of International and Strategic Studies (BISS) on “Bangladesh-India Relations: Sharing the Benefits of this Relation with South Asia” in Dhaka, Bangladesh, from September 28-30, 2016.

38. Dr Prashant Kumar Singh was selected for “Research Grant for Foreign Scholar in Chinese Studies” by Centre for Chinese Studies (CCS) in Taipei, Taiwan from October 01, 2016 to December 31, 2016.
39. Dr. Laxman Kumar Behera attended a Dialogue on the theme of “The Make in India Initiative in India’s Defence Industry”, in Paris, France, on October 4, 2016.
40. Shri Jayant Prasad attended the CICIR forum on “Asia-Pacific Security and Asia-Pacific Order”, organised by the China Institutes of Contemporary International Relations (CICIR) in Beijing, China, from October 09-11, 2016.
41. Mr Vishal Chandra attended the “Fifth Herat Security Dialogue (HSD-5)”, organised by Afghan Institute for Strategic Studies (AISS) in Herat, Afghanistan, from October 14-15, 2016.
42. Dr. Jagannath Prasad Panda, attended the “20<sup>th</sup> Forum 2000 Conference”, organized by the NADACE Forum 2000 Foundation in Prague, Czech Republic, from October 16-19, 2016.
43. Dr. Jagannath Prasad Panda attended the conference on “Aspects on The New Great Game in Indo-Pacific”, organised by the Regional Centre for Strategic Studies in Colombo, Sri Lanka, from October 21-22, 2016.
44. Gp Capt A.V. Lele (Retd) attended the “EU Non-Proliferation and Disarmament Conference”, organised by the International Institute for Strategic Studies (IISS) in Brussels, Belgium, from November 03-04, 2016.
45. Dr Rajiv Nayan attended the fifth “EU Non-Proliferation and Disarmament Conference” organised by the EU Non-Proliferation

Consortium in Brussels, Belgium, from November 03-04, 2016.

46. Dr. Reshmi Kazi attended “EU Non-Proliferation and Disarmament Conference”, organized by the International Institute for Strategic Studies (IISS) in Brussels, Belgium, from November 03-04, 2016.
47. Dr. Uttam Kumar Sinha attended a workshop on “Towards Improved Understanding and Option for the Advancing Cooperation on the Management of Shared Water Resources in the Brahmaputra Basin”, organised by the Hague Institute and IUCN in Bangkok, Thailand, from November 08-09, 2016.
48. Amb. P. Stobdan, Dr. Ashok Kumar Behuria, Dr. Jagannath Prasad. Panda and Dr. M. S. Prathibha attended the Bilateral Dialogue between Institute for Defence Studies and Analyses (IDSA) and China Institutes of Contemporary International Relations (CICIR) on “Regional and Global Strategic Issues” in Beijing, China, from November 06-10, 2016.
49. Dr Nihar Ranjan Nayak, attended a seminar on “Trans-Himalayan Cooperation Beyond Trilateral Discourses”, organized by the Development Institute as a distinguished speaker in the regional in Kathmandu Nepal, on November 9, 2016.
50. Ms Shruti Pandalai attended the international conference on “Asymmetric Warfare: Conflict of the Past, the Present and the Future”, organised by the Science Department of the Hungarian Defence Force General Staff, in cooperation with the National University of Public Service in Budapest, Hungary, from November 09-10, 2016.
51. Dr. S. Kalyanaraman attended a Roundtable on “Future Strategic Trends”, organised by the Regional Delegation of the International Committee of the Red Cross (ICRC) for Bhutan, Nepal, India and the Maldives, in Geneva, Switzerland, from November 10-11, 2016.
52. Shri Jayant Prasad attended the “Third Annual Abu Dhabi Strategic Debate”, organized by the UAE's Ministry of Foreign Affairs, the

- Emirates Policy Center (EPC) and the Atlantic Council, in Abu Dhabi, from November 12-14, 2016.
53. Dr. Meena Singh Roy attended the “Third Annual Abu Dhabi Strategic Debate”, organised by the UAE's Ministry of Foreign Affairs, the Emirates Policy Center (EPC) and the Atlantic Council in Abu Dhabi, from November 12-14, 2016.
54. Dr. Jagannath Prasad Panda attended a talk in a Korean Think-Tank and University organised by the Ministry of Foreign Affairs, Republic of Korea in Seoul, South Korea, from November 13-19, 2016.
55. Mr. A. Vinod Kumar attended the Roundtable on “Responsible Nuclear Sovereignty and the Future of the Global Nuclear Order”, organised by the Institute for Conflict, Cooperation and Security and BASIC in London, United Kingdom, from November 15-16, 2016.
56. Shri Jayant Prasad attended the conference on “Eurasian Economic Union, Shanghai Cooperation Organization BRICS: Cooperation and Development”, organised by the Russian Institute for Strategic Studies (RISS) in Moscow, Russia, on November 23, 2016.
57. Dr. S. Kalyanaraman attended the “The Trap of the New Normal”, invited by the Financial University to participate in the third International Financial University Forum titled in Moscow, Russia, from November 22-24, 2016.
58. Dr Uttam Kumar Sinha attended the “Himalayan Climate Change Adaptation Programme (HICAP) Partners, Workshop”, organised by the International Centre for Integrated Mountain Development (ICIMOD) in Kathmandu, Nepal, from November 28-30, 2016.
59. Commodore Abhay Kumar Singh (Retd) attended the “Maritime Governance in South Asia: The Potential for Trade, Security and Sustainable Development”, organised by Institute of South Asian Studies (ISAS) in Singapore, from November 29-30, 2016.
60. Dr. Jagannath Prasad Panda attended the Fellows Program on Peace,

Governance and Development organised by the East Asia Institute, in South Korea from October 30 to November 4, 2016, Taiwan from November 4 to November 8, 2016 and in China from November 27 2016 to December 3, 2016.

61. Dr Smruti S. Pattanaik attended the 2<sup>nd</sup> Balochistan International Conference on “Balochistan Geo-politics and the Baloch: An Analysis of Past, Present and Future”, organised by Baloch Voice Association in Bangkok, Thailand, from November 28-30, 2016.
62. Gp Capt A.V. Lele (Retd) attended the “21<sup>st</sup> Session of the Conference of States Parties”, organised by the Organization for the Prohibition of Chemical Weapons (OPCW), in The Hague, Netherlands, from November 28, to December 2, 2016.
63. Shri Jayant Prasad attended the “GIGA Global Transitions Conference (II)”, organised by the German Institute of Global and Area Studies (GIGA) in Hamburg, Germany, from December 01-02, 2016.
64. Mr. Munish Sharma attended the seminar on “Global Cyberspace Governance in ICANN Post-Transition Era” organised by the Centre for Global Cyberspace Governance, School of International Relations and Public Affairs in Shanghai, China, from December 02-04, 2016.
65. Prof. P. Stobdan and Dr Meena Singh Roy attended the “Monitoring the Preparation and Conduct of Elections of the President of the Republic of Uzbekistan”, organised by the Central Election Commission of the Republic of Uzbekistan in Tashkent, Uzbekistan, on December 4, 2016.
66. Dr. Rajiv Nayan attended the conference on “Nuclear Non-Proliferation: Planning for 2020”, organised by the Wilton Park in Sussex, United Kingdom, from December 05-09, 2016.
67. Shri Jayant Prasad, attended the “2016 SIIS Annual Conference of International Advisory Council”, organized by Shanghai Institute for

- International Studies (SIIS) to in Shanghai, China, from December 7, 2016.
68. Dr Uttam Kumar Sinha attended the “First Annual Meeting of the Civil Society Fund (CSF) of the South Asia Water Governance Programme”, organised by the Asia Foundation, Nepal in Kathmandu, Nepal, from 12-13 December, 2016.
69. Dr. Meena Singh Roy attended the seminar on geostrategic processes of Asia and the “New Silk Road”, organised by the War Studies University in Warsaw, Poland, from December 7, 2016.
70. Shri Jayant Prasad attended the “XXII India –U.S. Strategic Dialogue (Track II)”, organised by the Ananta Aspen Centre in Washington DC, from December 10-12, 2016.
71. Dr. Jagannath Prasad Panda attended the conference on “Dynamic Borderlands: Livelihoods, Communities and Flows”, organised by the International Institute for Asian Studies (IIAS) in Kathmandu, Nepal, from December 12-16, 2016.
72. Dr Uttam Kumar Sinha attended the Regional Policy Workshop on “Adaptation Outlook in the Hindu Kush Himalayas” organised by the International Centre for Integrated Mountain Development (ICIMOD) in collaboration with UN Environment (UNEP) and GRID-Arendal in Kathmandu, Nepal, from February 02-03, 2017.
73. Shri Jayant Prasad, Cmde Abhay Kumar Singh (Retd), Dr Jagannath Prasad Panda and Dr Titli Basu attended the Bilateral Dialogue between Institute for Defence Studies and Analyses (IDSA) and The National Institute for Defense Studies (NIDS) in Tokyo, Japan from February 08-09, 2017.
74. Dr Nihar Ranjan Nayak attended the second “Nepal Infrastructure Summit 2017 in Kathmandu Nepal on February 19-20, 2017.
75. Dr Rajiv Nayan attended the Seminar on “The India-Thailand Bond: Past, Present and Future” organised by the Indian Council of Social Science Research (ICSSR) and The National Research Council

Thailand (NRCT) in Chiang Mai, Thailand, from February 21-22, 2017.

76. Mr Nachiket Khadkiwala attended the “58<sup>th</sup> Annual Convention: Understanding Change in World Politics” organised by the International Studies Association (ISA) in Maryland, USA, from February 22-25, 2017.
77. Shri Jayant Prasad attended the Conference on “Contemporary South Asia: Regional Dynamics and Changing Global Politics” organized by the Institute of South Asian Studies (ISAS), National University of Singapore in Singapore on March 3, 2017.
78. Dr S Kalyanaraman and Dr Pushpita Das attended talks on “Understanding the Global Security Scenario” and “Cross Border Security in South Asia: Issues, Challenges and Prospects”, organised by the Royal Institute for Governance and Strategic Studies (RIGSS) In Phuentsholing, Bhutan, on March 8, 2017.
79. Shri Jayant Prasad attended the “6<sup>th</sup> Regional Security Roundtable” organised by the Lee Kuan Yew School of Public Policy, National University of Singapore in Singapore, from March 10-11, 2017.

**RESEARCH PROJECTS****Details of Projects with IDSA as on March 31, 2017**

Sr No.	Name of the Project	Sanctioning Authority	Period	Status
1	PoK	MEA	January 2017 - December 2017	On-going
2	MEA- Project on Pakistan with Special Focus on Baluchistan.	MEA	2015 - 2017	On-going
3	Project on Global Regional and Domestic Factors Impacting India's Cyber Security.	Ministry of Information Technology	2015 - 2017	On-going
4	EPG for India - Nepal Relations.	MEA	2016 - 2018	On-going
5	Project on Nepal and Myanmar	NSCS	2016 - 2018	On-going

## Annexure V

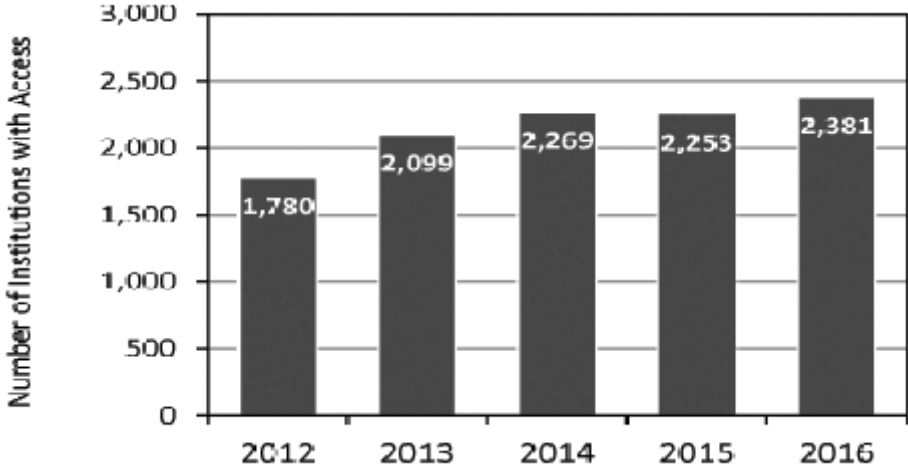
**PUBLICATIONS****Journals*****Strategic Analysis 2016 -17***

*Strategic Analysis* is the country's foremost academic refereed journal on strategic studies, area studies and international relations. The journal attracts the best known international academics, and analysts into its fold from across the subject spectrum both as authors and referees. This gives it the strength to be a leader among its peers in the market. The publishing and marketing collaboration with Routledge continues with increasingly positive feedback being received from international publishing circles, and the wider strategic community.

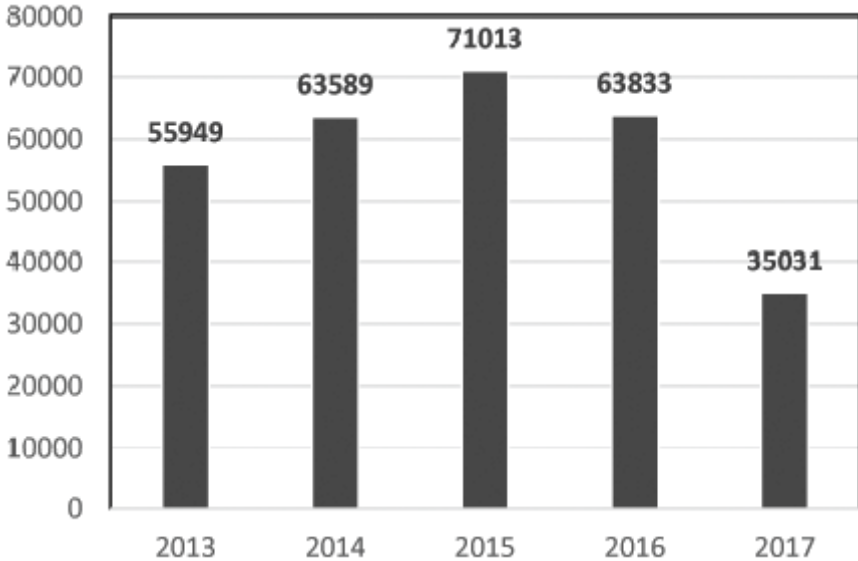
The issues and themes that have been covered and continue to occupy the attention of scholars, include Non-Arctic States in the Arctic and the Reconstitution of Regional Boundaries; Energy Interdependence as a Strategic Factor in the Post-Cold War Context; US engagement in Afghanistan and its cause-effect relationship; the role of the international community in post-war rehabilitation in Sri Lanka; role of India and China in South Asia; an in-depth

assessment of India's strategy during the 1971 Bangladesh war; Cambodia-Thailand sovereignty disputes; as well as Kazakhstan and the challenges to its aspirations as a modern nation, among others. A special issue on 'Russia in Global Affairs' (November-December 2016) published during the period, presented Russia's view of the emerging new international order and Russia's own place in it.

**Circulation, 2012–2016**

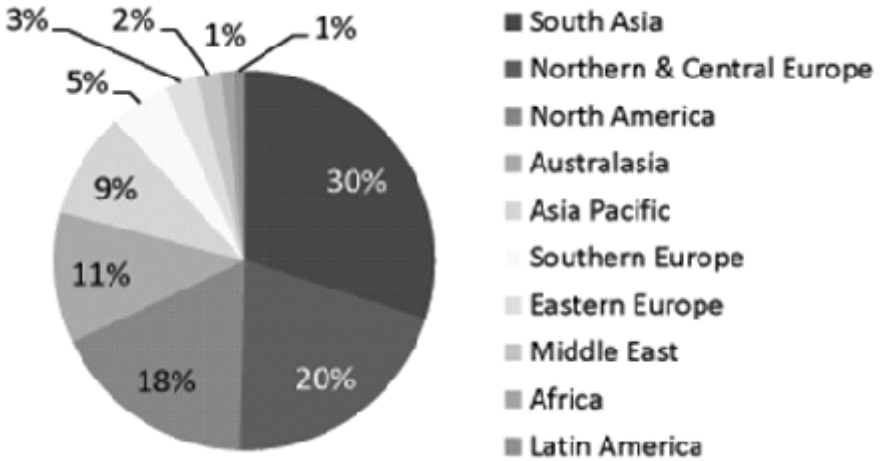


**Full Text Downloads by Year, 2013-2017**

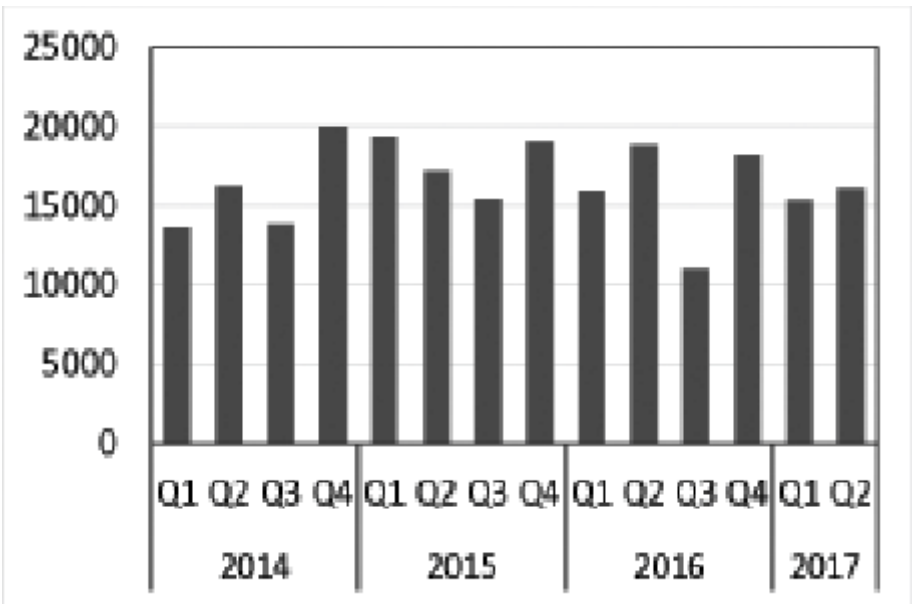




### Full Text Downloads by Region, April 2016-March 2017



### Full Text Downloads by Quarter, 2014-2017



**Top 10 Countries by Download, August 2016–July 2017**

<b>Country</b>	<b>No.</b>
India	14,933
United States	7,901
United Kingdom	7,882
Australia	5,675
Pakistan	3,543
Canada	2,500
China	2,451
Netherlands	1,389
Turkey	995
Germany	828

**Top 10 Institutions by Download, April 2016–March 2017**

<b>Institutions</b>	<b>No.</b>
Jawaharlal Nehru University	3,924
INASP*	3,374
INASP - Pakistan (PERI)	3,238
Canadian Research Knowledge Network	2,322
NSIL**	2,090
Institute for Defence Studies & Analysis	1,986
King's College London	1,326
SURF diensten b v***	1,282
Australian National University	1,020
University of New South Wales	906

**Top 10 Articles by Download, April 2016–March 2017**

<b>Vol (issue)</b>	<b>Author</b>	<b>Title</b>	<b>No.</b>
39 (2)	Hossein Aghaie Joobani, Mostafa Mousavipour	Russia, Turkey, and Iran: Moving Towards Strategic Synergy in the Middle East?	920
39 (4)	Rajeev Ranjan Chaturvedy	South China Sea: India's Maritime Gateway to the Pacific	852
38 (4)	Roland Heickerö	Cyber Terrorism: Electronic Jihad	749
40 (3)	Shebonti Ray Dadwal	Impact of Iran's Return for the Oil Market and India	715
40 (4)	Christian Wagner	The Role of India and China in South Asia	671
40 (2)	Christo Odeyemi	Re-emerging Powers and the Impasse in the UNSC over R2P Intervention in Syria	667

---

39 (1)	Munmun Majumdar	The ASEAN Way of Conflict Management in the South China Sea	597
40 (3)	Vivek Mishra	US Power and Influence in the Asia-Pacific Region: The Decline of 'Alliance Mutuality'	488
40 (5)	Aakriti Tandon	India's Foreign Policy Priorities and the Emergence of a Modi Doctrine	439
40 (6)	Dmitry Suslov	US–Russia Confrontation and a New Global Balance	430

---

\*Article free to access; \*\*Open Access; Special Issue highlighted

## *Journal of Defence Studies*

The *Journal of Defence Studies (JDS)* is a peer-reviewed research journal with a special focus on the core issues of defence, and national security and strategy. Launched as an annual publication in 2007, *JDS* is now published as a quarterly. The journal seeks to encourage further research on the core issues of defence and provides the latest perspectives on defence-related issues. It serves as a platform for sharing research findings and opinions of scholars working on defence-related issues, both within the IDSA and outside. It contains a mix of research articles, essays, topical commentaries, opinion pieces and book reviews. Special issues are also published periodically; some important themes that have recently been covered in such issues include 1962 India-China War, Ethics and Morals in the Armed Forces, and the 1965 India-Pakistan War. Four general issues of *JDS* were published during the year in review. The **April-June 2016 (Vol. 10, No. 2)** issue included articles on equilibrium in higher defence organisation, countering radicalisation, and situating the *Arthashastra* in international relations. It also carried a perspective on the reorganisation of defence outlay for FY 2016-17, a commentary on the Australian Defence White Paper of 2016, and a review essay on the 1965 India-Pakistan War, along with book reviews.

The **July-September 2016 (Vol. 10, No. 3)** issue included research articles on the Chinese maritime militia; India's growing importance in Japan's geo-strategic outlook; and observations on UN peace keeping with a focus on UNIFIL. It also featured a perspective on Operation Golden Bird, a counter-insurgency operation conducted by the Army in 1995, along with four book reviews.

The **October-December 2016 (Vol. 10, No. 4)** issue featured articles that looked at stress in the Armed Forces from a public health perspective; issues pertaining to transfer of defence technology to India; and a discussion on the terrorist group ISIS along with possible future scenarios. It also carried five detailed book reviews.

The **January-March 2017 (Vol. 11, No. 1)** issue carried three incisive articles on the Indian Defence Budget; data theft and its implications for national and economic security; and perception management in asymmetric warfare. It also included a commentary on India's nuclear doctrine and a detailed perspective on ALH Dhruv and the Indian helicopter industry as well as three book reviews.

*JDS* has maintained its contributor base and readership in the past year, and is being read and cited by members of the defence and strategic and

related academic communities worldwide and within India. Its availability online and free download facility has facilitated this in considerable measure. *JDS* continues its publishing tie-up with Bloomsbury India Ltd., and in January 2016 renewed its publishing contract with Bloomsbury for a further three years (2016-2018) on favourable terms.

*JDS* Facebook page now crossed 4,000 'likes' and continues to be viewed regularly, which means that our posts are reaching more and more people and this is generating more interest in the publication. The journal's Twitter handle is @JDS\_IDSA, and links to every new issue and the articles therein are posted there.

The complete list of articles published in *JDS* during the year is available on the IDSA website as back issues. These can be accessed here: <http://www.idsa.in/journalofdefencestudies.html>.

### ***CBW Magazine***

Two issues of the *CBW Magazine* were published during the year.

### **Books, Monographs, Task Force Report, Occasional Papers, Policy Briefs and Issue Briefs**

10 Books, eight Monographs, one Task Force Report, five Policy Briefs and 19 Issue Briefs, were authored/edited by IDSA scholars during the year, as follows:-

#### **Books**

- 1) *Multi-party Democracy in the Maldives and the Emerging Security Environment in the Indian Ocean Region*, Anand Kumar, Pentagon Press.
- 2) *India-Taiwan Relations in Asia and Beyond: The Future*, (Ed.) Jagannath P Panda, Pentagon Press.
- 3) *Indian Defence Industry: An Agenda for Making in India*, Laxman Kumar Behera, Pentagon Press.
- 4) *Even If It Ain't Broke Yet, Do Fix It: Enhancing Effectiveness Through Military Change*, Vivek Chadha, Pentagon Press.
- 5) *Securing Cyberspace: International and Asian Perspectives*,

- (Eds) Cherian Samuel, Munish Sharma, Pentagon Press.
- 6) *Indigenous Historical Knowledge: Kautilya and His Vocabulary*” (Volume III), (Eds.) P. K. Gautam, Saurabh Mishra and Arvind Gupta, Pentagon Press.
  - 7) *Riverine Neighbourhood: Hydro-politics in South Asia*, Uttam Kumar Sinha, Pentagon Press.
  - 8) *India-China Relations: Politics of Resource, Identity and Authority in a Multipolar World Order*, Jagannath P. Panda, Routledge.
  - 9) *The Arthashastra in a Transcultural Perspective: Comparing Kautilya with Sun-Zi, Nizam al-Mulk, Barani and Machiavelli* (Eds) Michael Liebig and Saurabh Mishra, Pentagon Press.
  - 10) *Fifty Years of the Outer Space Treaty: Tracing the Journey* (Ed), Ajey Lele, Pentagon Press.

## Monographs

- 1) *Turmoil in West Asia: The Sectarian Divide Shapes Regional Competitions*, Talmiz Ahmad (External Scholar), April 13, 2016
- 2) *Status of Jointness In Indian Security Apparatus*, Vijai Singh Rana (External Scholar), May, 2016.
- 3) *Understanding Dharma and Artha in Statecraft through Kautilya's Arthashastra*, P. K. Gautam, July 2016
- 4) *Iran Sanctions and India: Navigating the Road Blocks*, S. Samuel C. Rajiv, July 2016
- 5) *Human Resource Management in the Armed Forces*, Pradeep Sofat, September 2016.
- 6) *The 'Social Media' Challenge to National Security: Impact and Opportunities---A Conceptual Overview*, Shruti Pandalai, November 2016.
- 7) *Illegal Migration from Bangladesh: Deportation, Border Fences and Work Permits*, Pushpita Das, December, 2016.

- 8) *Post-Nuclear Security Summit Process: Continuing Challenges and Emerging Prospects*, Reshmi Kazi, February, 2017.

## **IDSA Task Force Report**

1. *China Yearbook 2015: China's Transition under Xi Jinping* (Ed).

## **News Digests**

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of the strategic community. The Institute has been fulfilling the need of the strategic community in India in this regard. The News Digests published by the Institute are as follows:

1. *Strategic Digest*
2. *The Week in Review*
3. *PoK News Digest*
4. *Pakistan News Digest*
5. *Africa Trends*
6. *Southeast Asia News Review*
7. *Indian Ocean Watch*
8. *East Asia Monitor*
9. *South Asia Trends*

## **Policy Briefs**

1. *India's Space Security Policy: A Proposal*, Ajey Lele, April 28, 2016.
2. *The SCO: India Enters Eurasia*, P. Stobdan, June 14, 2016.
3. *Beyond Cartographic Assertion: A Roadmap on Pakistan Occupied Kashmir*, Priyanka Singh, August 1, 2016.



4. *Demonetisation and Beyond: Addressing the Finance of Terrorism*, Vivek Chadha, November 18, 2016.
5. *Countering Fidayeen Attacks*, Vivek Chadha, December 15, 2016.

### **Issue Briefs**

1. *The Clarion Call from the Atolls: Marshall Islands Puts the Nuclear Powers on Notice*, A. Vinod Kumar, April 06, 2016.
2. *Emerging Flashpoints in the Himalayas*, P. Stobdan, May 18, 2016.
3. *Modi's Visit to Iran: Will it Provide a New Momentum to Bilateral Relations?*, Meena Singh Roy, May 16, 2016.
4. *Sri Lanka as an Outreach Partner of the G-7: Issue and Concerns*, Gulbin Sultana, July 01, 2016
5. *India's NSG Bid: Let's Set the Record Straight*, G Balachandran and Shruti Pandalai, July 06, 2016
6. *Uri, Surgical Strikes and International Reactions*, Vivek Chadha, Rumel Dahiya, Neha Kohli and Shruti Pandalai, October 04, 2016.
7. *Cross-Strait Relations: The Lull Before the Storm*, Prashant Kumar Singh, November 23, 2016.
8. *CPEC: Corridor of Discontent*, Priyanka Singh, November 23, 2016.
9. *2017 Conference to Outlaw Nuclear Weapons: Time Ripe for a Stand-Alone Disarmament Instrument?* A. Vinod Kumar, November 4, 2016.
10. *China's White Paper on Asia-Pacific Security Cooperation: An Assessment*, Abhay Kumar Singh, January 19, 2017.
11. *Destination India for Global Conference on Cyberspace 2017*, Cherian Samuel, January 16, 2017.
12. *China's 2016 Space White Paper: An Appraisal*, Ajey Lele, January 06, 2017.

13. *China's Creeping Maritime Assertiveness*, Abhay Kumar Singh, January 03, 2017
14. *India-UAE Relations: New Dimension to Strategic Partnership*, Meena Singh Roy and Md. Muddassir Quamar, February 17, 2017.
15. *India's Participation in CPEC: The Ifs and Buts*, Priyanka Singh, February 17, 2017.
16. *Between Hope and Despair: Trump and the Future of the United Nations*, Rajeesh Kumar, February 10, 2017.
17. *India's Defence Budget 2017-18: An Analysis*, Laxman K. Behera, February 03, 2017.
18. *AIIB Chronicle: China's Ambition Behind Infrastructure Investment*, Jagannath P. Panda, March 21, 2017.
19. *When the Taiwanese Came Calling: Chinese Reaction and the Indian Response*, Prashant Kumar Singh, March 03, 2017.

### **Articles Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications**

A total of four articles were published by IDSA scholars in peer-reviewed/refereed IDSA publications. The list is included in Appendix – B.

### **Commentaries Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications**

A total of 14 commentaries were published by IDSA scholars in peer-reviewed/referred IDSA publications. The list is included in Appendix – C.

### **Book Reviews Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications**

A total of seven Book Reviews were published by IDSA scholars in Peer-Reviewed Refereed IDSA publications. The list is included in Appendix – D.

## Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports

A total of 21 Articles and Chapters were published by IDSA Scholars in IDSA's Books /Reports. The list is included in Appendix – E.

## Weekly Fellow Seminars by IDSA Scholars

A total of five Fellow Seminars were held during the financial year. The list is included in Appendix – F.

## Publications by IDSA Scholars in: (A) Newspapers and Magazines: (B) Commentaries on IDSA Website

63 Articles were published by IDSA scholars in various newspapers and magazines and 54 Web Commentaries were published on the IDSA Website during the year.

Name of the Scholar	Number of Articles Published in Various Newspapers and Magazines	Commentaries on IDSA Website
Basu, Titli	2	2
Behuria, Ashok K.	1	
Behera, Laxman K.	1	2
Beri, Ruchita		1
Bishoyi, Saroj		
Chadha, Vivek	3	
Chandra, Vishal		
Chhonkar, Pradeep Singh		4
Dadwal, Shebonti Ray		1
Dahiya, Rumel	1	
Das, Pushpita		2
Desouza, A. Kevin		2

<b>Name of the Scholar</b>	<b>Number of Articles Published in Various Newspapers and Magazines</b>	<b>Commentaries on IDSA Website</b>
Gautam, P.K.	2	
Godbole, Avinash		
Goswami, Namrata		
Kazi, Reshmi	7	2
Khadkiwala, Nachiket	1	
Kalyanaraman S.	1	1
Kumar, A. Vinod	2	1
Kumar, Anand	8	2
Kumar, Rajeesh	1	2
Kumar, Sumita		1
Kundu, Sampa	5	
Lele, Ajey		6
Nayak, Nihar Ranjan	1	1
Nayan, Rajiv	5	
Meher, Manabhanjan		1
Panda, Jagannath P.	2	1
Pandalai, Shruti	1	
Pattanaik, Smruti S.	2	1
Prathibha, M.S.		1
Pradhan, Prashant Kumar		1
Prasad, Jayant	1	
Quamar, Md. Muddassir		4
Rajiv, S. Samuel C.	2	1
Ramana, P.V.	1	1

Rizvi, M. Mahtab Alam		
Roy, Rajorshi	2	3
Sabarwal, Aman		
Samuel, Cherian		
Shrivastav Sanjeev Kumar	4	
Singh, Abhay Kumar		2
Singh, Gunjan		
Singh, Priyanka		1
Singh Prashant Kumar		1
Singh, Udai Bhanu	1	
Sinha, Uttam Kumar	1	
Sofat, Pradeep		
Stobdan, P.	5	4
Verma, Adarsha		2
Total	63	54

## **IDSA LIBRARY**

The IDSA Library continues to be the primary source of information with a rich collection of 58,955 books and a number of CD-ROM databases. During 2016-17, 172 new books were added to the library collection. 220 current journals were received in print and electronic/online versions.

The Library activities, viz., acquisition, cataloguing, circulation and inventory control have been computerized. The Library Holdings Database, i.e., the online catalogue, can be accessed through the internal LAN. IDSA Library's Online Public Access Catalogue has also been uploaded on the internet and can be accessed by anyone. IDSA scholars can reserve as well as indent books from their desks.

The Information Services Group (ISG) continues to provide Internet-based information services to IDSA scholars and also to IDSA members and officials in the government. 1,928 information service requests were attended to during the year.

The list of New Arrivals is being made available on IDSA's website and also mailed to individual scholars.

The important online resources accessible to members are:

1. Bulletin of Atomic Scientists
2. Columbia International Affairs
3. EIU Country Report (38)
4. Global Newswire (BBC)

5. Intelligence Online
6. Jane's Defence News Module Online, Jane's Security News Module Online
7. JSTOR
8. Moscow Defence Brief
9. Oil, Gas and Energy Law Intelligence
10. Time of Central Asia
11. Nucleonics Week
12. Petroleum Intelligence Weekly

In addition to maintaining the above resources, the library provides the following services to the members:

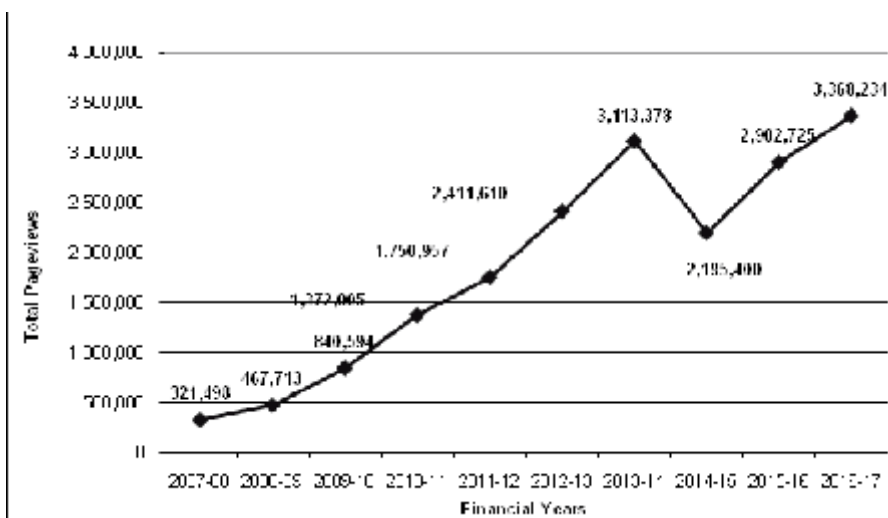
1. Select Bibliographies on request
2. Books/ Articles Alert
3. Information on specific research topics
4. SDI (Selective Dissemination of Information Service)
5. Current Journal Contents
6. CAS (Current Awareness Service)
7. Reference Service
8. Referral Service

**WEBSITE**

The Institute's website – [www.idsa.in](http://www.idsa.in) – plays a vital role in accomplishing Institute's mission of dissemination of knowledge on defence and security-related issues. All IDSA publications are posted on the Institute's website with “Open Access” to most of the publications. The website had proved to be a useful resource for international relations and security studies scholars and analysts.

In the financial year 2016-17, IDSA website registered 1,59,103 downloads for Books, 1,20,072 downloads for Monographs and 57,118 downloads for Occasional Papers.

The chart below shows annual page views to the website:





## Updates on IDSA Website

	2012-13	2013-14	2014-15	2015-16	2016-17
<b>Books</b>	14	11	12	11	13
<b>IDSA Commentaries</b>	252	188	179	168	181
<b>Policy Briefs</b>	4	8	8	8	6
<b>Issue Briefs</b>	43	35	18	26	35
<b>Monographs</b>	7	21	9	8	10
<b>Occasional Papers</b>	7	2	5	6	1
<b>Special Features</b>	0	0	0	4	5
<b>Backgrounder</b>	3	1	1	2	5
News Digests					
<b>The Week in Review</b>	39	29	23	45	0
<b>PoK New Digest</b>	12	10	9	13	13
<b>South Asia Trends</b>	0	0	10	9	4
<b>Insight Southeast Asia</b>	9	4	7	4	6
<b>Indian Ocean Watch</b>	3	8	6	8	0
<b>Pakistan News Digest</b>		8	11	12	17
<b>East Asia Monitor</b>		1	5	4	0

- The section Ask an Expert was started on June 10, 2010. Till March 31, 2017, more than **736** questions have been answered. In the financial year 2015-16, **35** questions were answered.
- IDSA on Facebook: As on July 24, 2017, IDSA have **20,264** followers whereas on April 4, 2016 the page had 15,476 followers.
- IDSA on Twitter: As on July 24, 2017, IDSA have **19,108** followers whereas last year on April 4, 2016, IDSA had 14,139 followers.
- IDSA on YouTube: Videos of selected lectures at IDSA are posted on the IDSA channel on YouTube. In the financial year 2016-17, the channel received **113,168 views**.
- Live Webcast was organized for the annual international seminar - 19th Asian Security Conference, March 6-8, 2017. The webcast received 2,166 Pageviews from 171 cities in 42 countries/territories

## **GEOGRAPHICAL INFORMATION SYSTEM (GIS)**

The GIS Lab maintains a Geo-Spatial Database, wherein information and customized maps, related to Natural, Political, Economic, Social and Cultural aspects are stored and regularly updated, of countries around the world, especially South Asia. Geographical data/information at different administrative levels for each country---International boundary, State boundary, District boundary and Wards boundary, transport and communication networks, and other socio-economic information is being downloaded and collected from the internet periodically. This year the lab has started geo-referencing topographic maps related to the Indian sub-continent, which are already stored in the GIS database for reference purposes. Around 1,738 customized maps have been prepared till March 31, 2017, whereas 143 maps were prepared during April 01, 2016 to March 31, 2017. These maps are being regularly used by the scholars for their reference or for publication purposes. The lab is also providing basic GIS training to interested scholars and interns, focusing on the basic concepts of GIS and how to interpret as well as present geo-spatial data.

### **Annexure VIII**

#### **TRAINING/ORIENTATION PROGRAMMES**

IDSAs continued with its short-duration workshops/training capsules for civilian and military officials of the Government of India, in which the Institute's scholars as well as select external experts delivered lectures on a range of issues related to national, regional and international security. The following three training programmes were conducted during the year:

<b>S. No.</b>	<b>Date</b>	<b>Event</b>
1.	October 17-21, 2016	Defence and Security Module Level – II for BSF DIGs
2.	December 13-23, 2016	Commandants of Border Security Force
3.	March 20-31, 2017	Air Force Officers' Training Programme

## VISITING FELLOWSHIP AND INTERNSHIP PROGRAMMES

Begun in 2007, the *Visiting Fellowship Programme* has been successful in attracting some of the best talent from across the world including some eminent scholars. The programme during the year, hosted 11 *Visiting Fellows* from across the world. In some instances, the Visiting Fellows also helped in capacity-building efforts towards quality research within IDSA by conducting seminars on research methods and recent trends in the strategic studies scholarship. It is only reasonable to assume that the increasing number of successful alumni will enhance the Institute's visibility around the world, add value to work in the coming years, besides acting as its brand ambassadors in their home institutions.

### LIST OF VISITING FELLOWS (April 01, 2016- March 31, 2017)

S. No.	Name	Period		University/ Institute	Nationality	Centre
		From	To			
1.	Mr. Amit Julka	27.03.2017	26.09.2017	National University of Singapore	Indian	South Asia
2.	Mr. Erik Herejk Ribeiro	10.03.2017	30.10.2017	Federal University of Rio Graande de Sul (UFRGS), Brazil	Brazilian	Military Affairs
3.	Dr. Janjira Sombatpoonsiri	23.01.2017	13.06.2017	Thammasat University	Thai	Southeast Asia and Oceania
4.	Dr. Rajneesh Verma	02.01.2017	30.06.2017	London School of Economics	Indian	East Asia
5.	Dr. Amit Mukherjee	03.10.2016	13.07.2017	University of Haifa, Israel	Indian	West Asia
6.	Dr. Christian Wagner	19.09.2016	18.12.2016	German Institute for International and Security Affairs, Berlin	German	South Asia

7.	Dr. Umesh Kumar Bhattarai	01.09.2016	02.02.2017	National Development Research Institute, Pulchowk, Kathmandu	Nepalese	South Asia
8.	Dr. Christine Fair	29.08.2016	05.10.2016	George Washington University, Washington DC	American	South Asia
9.	Dr. Sanjay Badri Maharaj	13.06.2016	09.09.2016	Independent Defence Analyst and Security Consultant, Trinidad and Tobago, Ministry of National Security	Trinidadian	ALCUN
10.	Mr. Alexander Paul Waterman	23.05.2016	20.10.2016	University of Leeds, UK	British	Internal Security
11.	Dr Susanne Kamerling	03.05.2016	07.08.2016	Researcher and Lecturer at the University of Groningen and Associate Fellow at the Clingendael Institute	Dutch	East Asia

The IDSA Internship Programme launched in 2009 has been successful in attracting young talent to IDSA. This programme attracted over 08 Interns from multi-disciplinary backgrounds from both Indian and foreign universities during this financial year. These Interns have made useful contributions to the success of IDSA's projects. It is hoped that their time at IDSA will help them better appreciate India's foreign and security policies. We expect these talented scholars to be future leaders in the domain of strategic affairs who will also contribute to the work of the Institute in times to come.

**LIST OF INTERNS**  
**(April 01, 2016- March 31, 2017)**

S. No.	Name	Period		University/ Institute	Centre
		From	To		
1.	Ms. Priyakshi Bhatnagar	16.01.2017	03.02.2017	Rajiv Gandhi National Law University, Punjab	Southeast Asia and Oceania
2.	Mr. Nikhil Raj Aggarwal	02.01.2017	30.06.2017	University of Manchester	Internal Security
3.	Ms. Shibani Mehta	24.10.2016	23.10.2017	Rajaratnam School of International Studies (RSIS), Singapore	Military Affairs
4.	Ms. Rashi Mishra	17.10.2016	24.10.2017	Jamia Millia Islamia	South Asia
5.	Ms. Natallia Khaniejo	01.07.2016	28.02.2018	Miranda House	Strategic Technologies
6.	Ms. Supriya Sharma	26.05.2016	28.02.2017	Jamia Millia Islamia	East Asia
7.	Ms. Mayuri Datta	25.04.2016	24.05.2016	Christ University	Internal Security
8.	Ms. Prapti Borah	25.04.2016	24.05.2016	Christ University	Southeast Asia and Oceania

Through these programmes, the Institute hopes to contribute towards building a vibrant strategic community in the coming years.

**Annexure X**

**LIST OF MoUs SIGNED BETWEEN IDSA AND OTHER INSTITUTES (2016-2017)**

As on March 31, 2017, IDSA has signed a total of two MoUs with various think tanks around the world. The following two MoUs were signed in the year 2016-2017:

S No	Name of the Institution	Country
1.	Shanghai Institute for International Studies (SIIS)	China
2.	The Tunisian Institute for Strategic Studies	Tunisia

## Annexure XI

### K Subrahmanyam Award

Based on a corpus of Rupees six lakhs donated by Mrs Swadesh Rana (former IDSA scholar and Chief of UN Disarmament Division), the Executive Council had instituted an Award in honour of late Shri K Subrahmanyam, the Institute's Director in its formative years and India's foremost strategic thinker. The Award carries a cash prize of rupees one lakh.

#### List of K Subrahmanyam Awardees

S. No	Name of the Scholar	Year
1	Ms Sudha Mahalingam, Member (Distribution), PNGRB	2007
2	Dr Ashok K. Behuria, Research Fellow, IDSA	2008
3	Dr Harsh V . Pant, Defence Studies Department, King's College, London	2009
4	Dr Srikanth Kondapalli, Professor, JNU	2010
5	Prof Srinath Raghavan. Senior Fellow , Centre for Policy Research	2011
6	Prof Kanti Bajpai, National University of Singapore	2012
7	Wg Cdr Ajey Lele, Research Fellow, IDSA	2013
8	Dr Manpreet Sethi, ICSSR Senior Fellow affiliated to the Centre for Air Power Studies	2014
9	Shri Shishir Gupta, Executive Editor, <i>Hindustan Times</i>	2015

## The President's Award

The IDSA President's Award was introduced by IDSA in 2009. This Award is conferred on IDSA scholars for publication of research articles in peer reviewed/refereed international journals. The Award carries a prize of Rs.50,000/-. The scheme was revised in the year 2012-13 and again in February 2017. The Award is now conferred only to the Associate Fellows and Research Assistants whose articles, published anywhere, are judged the best. The award's name has been changed to "President's Excellence Award for Young IDSA Scholars".

### List of President's Award Winners

S.No	Name of the Scholar	Year
1	Dr Namrata Goswami	2009
2	Dr Shanthie Mariet D'Souza	
3	Col (Retd). P.K. Gautam	2010
4	Dr Anand Kumar	
5	Dr Namrata Goswami	
6	Brig Harinder Singh	2011
7	Wg Cdr Ajey Lele	
8	Dr Anit Mukherjee	
9	Dr Laxman K. Behera	
10	Mr Joe Thomas Karackattu	
11	Dr Sarita Azad	
12	Dr Laxman K. Behera	2012
13	Mr S. Samuel C. Rajiv	2013
14	Mr S. Samuel C. Rajiv	2014
15	Ms Shruti Pandalai	2015

## Y.B. Chavan Memorial Lecture

<b>S.No.</b>	<b>Date</b>	<b>Speaker</b>	<b>Topic</b>
1	November 22, 2010	Prof Sunil Khilnani	The Great Power Game: India in the New World
2	November 30, 2011	Prof Kanti Bajpai	India and China: Can the Giants of Asia Cooperate?
3	November 26, 2012	Ambassador Kanwal Sibal	India's Foreign Policy: Future Challenges
4	November 26, 2013	Adm (Retd) Arun Prakash	Maritime Security of India: Future Challenges
5	December 3, 2014	Dr Madhav Godbole	Securing India's Borders – The Way Ahead
6	December 7, 2015	Shri A.K. Gupta	Make in India: The Way Ahead for Indigenous Defence Production in India
7	November 28, 2016	Shri Shyam Saran	Decline of Internationalism



**STAFF IN POSITION (AS ON MARCH 31, 2017)**

<b>S. No</b>	<b>Name of the Post</b>	<b>In Position</b>	<b>Remarks</b>
1.	Director General	1	
2.	Deputy Director General	1	
3.	Assistant Director	1	
4.	Senior Fellow	4	(Excluding 02 on Deputation)
5.	Distinguished Fellow	5	(Including Prof S.D. Muni, Honorary Distinguished Fellow)
6.	Consultant/Consulting Fellows/Senior Advisor (Works)	1	
7.	Research Fellow (SS), Research Fellow and Senior Research Associate	6+10+4	(Excluding 08 Serving Officers on Deputation)
8.	Associate Fellow	12	(Excluding 01 on project)
9.	Research Assistant	12	(Excluding 03 on project)
10.	Librarian-cum-Information Officer	1	
11.	Estate Manager	1	
12.	Accounts Officer	1	
13.	Section Officer	1	
14.	Manager Outreach & Communications	1	
15.	Associate Editor (SA)	1	
16.	Associate Editor (JDS)	1	
17.	Junior Accounts Officer	1	
18.	Assistant (Accounts)	1	
19.	Junior Assistant (Accounts)	1	
20.	Special Assistant	2	

21.	Assistant Estate Manager	1	
22.	Assistant Care Taker	-	
23.	Human Resource Executive	1	
24.	Senior Library Assistant	5	
25.	Assistant Section Officer	1	
26.	Admin Assistant	1	
27.	Web Master	1	
28.	Technical Officer (GIS)	1	
29.	Technical Assistant (GIS)	1	
30.	Assistant (Confidential Assistant)	1	
31.	Programme & Media Relations Executive (PMRE)	1	
32.	DTP Assistant	1	
33.	Junior DTP Assistant	1	
34.	Network Executive	1	
35.	Receptionist	1	
36.	Senior Secretariat Assistant	2	
37.	Junior Secretariat Assistant	4	
38.	Library Executive	1	
39.	Project Helper	6	
40.	Staff Car Driver	2	
41.	Housekeeping Assistant	1	
42.	MTS	2	
	<b>TOTAL</b>	<b>105</b>	

**ARTICLES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFERRED IDSA PUBLICATIONS**

***JOURNAL OF DEFENCE STUDIES***

1. Adil Rasheed, “Countering the Threat of Radicalisation: Theories, Programmes and Challenges”, Volume 10, Number 2, April-June 2016.
2. Rumel Dahiya, “Perspective Operation Golden Bird: Revisiting Counter-Insurgency on the India-Myanmar Border”, Volume 10, Number 3, July-September 2016.
3. Titli Basu, “India in Japan's Geo-strategic Outlook”, Volume 10, Number 3, July-September 2016.
4. Kevin A. Desouza, “Transfer of Defence Technology to India: Prevalence, Significance and Insights”, Volume 10, Number 4, October-December 2016.

*Appendix- C*

**COMMENTARIES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFEREED IDSA PUBLICATIONS**

***STRATEGIC ANALYSIS***

1. Shebonti Ray Dadwal, “Impact of Iran's Return for the Oil Market and India” Volume 40, Issue 3, May-June, 2016.
2. Ashok K. Behuria, “India and Pakistan: Will They Move Beyond Sharing of Intelligence?” Volume 40, Issue 3, May-June, 2016.
3. Smruti S. Pattanaik, “Sub-regionalism as New Regionalism in South Asia: India's Role”, Volume 40, Issue 3, May-June, 2016.

4. P. Stobdan, "The Dalai Lama and Tibet's Future", Volume 40, Issue 4, July-August, 2016.
5. M. Mahtab Alam Rizvi, "Moderates Strike Back in Iran: Imperative for the International Community", Volume 40, Issue 4, July-August, 2016.
6. Gulbin Sultana, "Sri Lanka after Rajapaksa: Can it Ignore China?" Volume 40, Issue 4, July-August, 2016.
7. M. Mahtab Alam Rizvi, "Importance of PM Modi's Visit to Iran: Opportunities and Challenges for India", Volume 40, Issue 5, September-October, 2016.
8. Ashok K. Behuria, "Importance of PM Modi's Visit to Iran: Opportunities and Challenges for India", Volume 40, Issue 5, September-October 2016.
9. Shebonti Ray Dadwal, "The Oil Market Challenge", Volume 40, Issue 5, September-October 2016.
10. Reshmi Kazi, "The Roadmap for India's Nuclear Security", Volume 40, Issue 5, September-October, 2016.
11. Gunjan Singh, "Mass Media in Xi's China: Markets Versus Control", Volume 40, Issue 5, September-October, 2016.
12. Reshmi Kazi, "Global Centre for Nuclear Energy Partnership: India's Contribution to Strengthening Nuclear Security", Volume 41, Issue 2, March-April, 2017.
13. Jagannath P. Panda, "UNSC Resolution 2321 and the DPRK", Volume 41, Issue 2, March-April, 2017.

### ***JOURNAL OF DEFENCE STUDIES***

1. Udai Bhanu Singh, "Australia's 2016 Defence White Paper: An Indian Perspective", Volume 10, Number 2, April-June 2016.

**BOOK REVIEW/REVIEW ESSAY/ PUBLISHED BY IDSA  
SCHOLARS IN PEER REVIEWED/REFEREED IDSA  
PUBLICATIONS**

***STRATEGIC ANALYSIS***

*Book Review*

1. Udai Bhanu Singh, *India's Relations with Indonesia*, by Navrekha Sharma and Baladas Ghoshal, Volume 40, Issue 4, July-August, 2016.
2. Smruti S. Pattanaik, *Why India Matters* by Maya Chadda, Volume 40, Issue 4, July-August, 2016.
3. Pushpita Das, *Identity, Contestation and Development in Northeast India* by Komol Singha and M. Amarjeet Singh, Volume 40, Issue 5, September-October, 2016.
4. P. Stobdan, *Power Politics: How China and Russia Reshape the World* by Rob de Wijk, Volume 40, Issue 6, November-December, 2016.
5. Prashant Kumar Singh, *Smart Diplomacy: Exploring China-India Synergy*, by P.S. Suryanarayana, Volume 41, Issue 1, January-February, 2017.

***JOURNAL OF DEFENCE STUDIES***

*Book Review*

1. S. Samuel C. Rajiv, *Revisiting Nuclear India: Strategic Culture and (In) Security Imaginary*, by Runa Das, Volume 10, Number 3, July-September 2016.
2. Priyanka Singh, *Understanding Kashmir and Kashmiris*, by Christopher Snedden, Volume 10, Number 4, October-December 2016.

*Appendix- E*

**ARTICLES AND CHAPTERS PUBLISHED BY IDSA  
SCHOLARS IN IDSA'S BOOKS/REPORTS**

1. Prashant Kumar Singh, "Taiwan: A Forgotten Frontier of India's 'Act East'?" in *India-Taiwan Relations in Asia and Beyond*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (June 2016).
2. Jagannath Prasad Panda, "India and Taiwan: Potential Regional Partners?" in *India-Taiwan Relations in Asia and Beyond*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (June 2016).
3. Cherian Samuel, "India and Taiwan: Partnering in Cyber Security", in *India-Taiwan Relations in Asia and Beyond*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (June 2016).
4. Pradeep Kumar Gautam, "The Army: Then and Now" in *Indigenous Historical Knowledge: Kautilya and His Vocabulary (Volume III)* Pradeep Kumar Gautam, Saurabh Mishra, Arvind Gupta(eds.) IDSA/Pentagon Press (August 2016).
5. Pradeep Kumar Gautam, "Understanding Kautilya's Arthashastra: Origination, Migration and Diffusion" in *The Arthashastra in a Transcultural Perspective: Comparing Kautilya with Sun-Zi, Nizam al-Mulk, Barani and Machiavelli*, Michael Liebig, Saurabh Mishra (eds.), IDSA/Pentagon Press (January 2017).
6. Saurabh Mishra, "Rajadharma, Legitimacy and Sovereignty in the Arthashastra" in *The Arthashastra in a Transcultural Perspective: Comparing Kautilya with Sun-Zi, Nizam al-Mulk, Barani and Machiavelli*, Michael Liebig, Saurabh Mishra (eds.), IDSA/Pentagon Press (January 2017).
7. M.S. Prathibha, "Kautilya and Sun-Zi: Comparative Philosophical Analysis" in *The Arthashastra in a Transcultural Perspective: Comparing Kautilya with Sun-Zi, Nizam al-Mulk, Barani and Machiavelli*, Michael Liebig, Saurabh Mishra (eds.), IDSA/Pentagon Press (January 2017).
8. A Vinod Kumar, "Securing from Cyberthreats: Developing Defence, Deterrence and Norms" in *Securing Cyberspace International and Asian Perspectives* Cherian Samuel, Munish Sharma (eds.), IDSA/Pentagon Press (August 2016).

9. Cherian Samuel, “A South Asian Regional Cybersecurity Cooperation (SARCC) Forum: Prospects and Challenges” in *Securing Cyberspace International and Asian Perspectives*, Cherian Samuel, Munish Sharma (eds.), IDSA/Pentagon Press (August 2016).
10. Jagannath Prasad Panda, “China in 2015: A Primer” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
11. Gunjan Singh, “Chinese Society: The 'Story' Continues” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
12. M.S. Prathibha, “Reform and Restructuring: Chinese Military in Transition” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
13. Ajey Lele, “China's Space Footprint: Tracking the Progress” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
14. Arpita Anant, “China in Global Economic Governance: Cautious Debut, Confident Journey” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
15. Titli Basu, “China-Japan Relations: Deciphering the 70<sup>th</sup> Anniversary Course” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
16. Prashant Kumar Singh, “China and South Asia: Deepening of Engagement” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
17. Vishal Chandra, “Beijing: Kabul's 'Reliable' Strategic Partner” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
18. Sampa Kundu, “China and Southeast Asia: Tracking the Developments” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
19. Rajorshi Roy, “China's Silk Road Economic Belt Strategy in Central Asia” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).

20. S. Samuel C. Rajiv, “China and Iran Nuclear Deal: Primed to Benefit” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).
21. Nachiket Khadkiwala, “China-EU Relations: Marco Polo Arrives from the East?” in *China Yearbook 2015: China's Transition under Xi Jinping*, Jagannath Prasad Panda (ed.), IDSA/Pentagon Press (July 2016).

### *Appendix- F*

#### WEEKLY FELLOW SEMINARS

The following 05 Weekly Fellow Seminars were conducted by IDSA scholars during the year.

<b>S. No.</b>	<b>Date</b>	<b>Name of the Scholar</b>	<b>Topic</b>
1	June 10, 2016	S. Kalyanaraman	India's Policy Choices in the Asia Pacific: A Critical Evaluation
2	July 15, 2016	Col Kevin A. Desouza	Transfer of Defence Technologies--- Understanding the Nuances for Optimal Benefits in the Indian Context
3	October 21, 2016	Col Sanjeev Gupta	Cyber Warfare
4	October 21, 2016	Col P. K. Gautam	Kautilya's Arthashastra and Anvikshiki
5	March 3, 2017	Cdr Aman Saberwal	Is India Losing its Saliene in the IOR to China?





*Audit*  
*and*  
*Financial Statements*





**S.S. PATHANIA & CO.**  
**CHARTERED ACCOUNTANTS**  
Haryana Bhawan-II,  
COMMERCIAL COMPLEX, NANGAL RAJ,  
(Opp. C-Block, Jangpura), NEW DELHI-110 046

Ph. : Office : 46094596  
Telefax : 28524596  
Mobile : 9816444406  
E-mail : info@sspathania.com  
www.ssar@sspathania.com

## INDEPENDENT AUDITORS' REPORT

To the Members

Institute for Defence Studies and Analyses,

### Report on the Financial Statements

We have audited the accompanying Financial Statements of the INSTITUTE FOR DEFENCE STUDIES AND ANALYSES, New Delhi (the Institution) which comprises the Balance sheet as at 31 March 2017, Income and Expenditure Account and related Receipts and Payments Account for the year ended on that date and a summary of significant accounting policies & notes to accounts and other explanatory information.

### Management's Responsibility for the Financial Statements

The Institution Management is responsible for the preparation and presentation of these Financial statements that give true and fair view of the financial position, financial performance and cash flows of the Institution in accordance with accounting principles generally accepted in India. This responsibility also includes the maintenance of adequate accounting records for safeguarding of the assets of the Institution and for preventing and detecting the frauds and other irregularities, selection and application of appropriate accounting policies, making judgements and estimates that are reasonable and prudent and design, implementation and maintenance of adequate internal financial control, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We have conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. These Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risk of material misstatement of the financial statements, whether due to fraud or



error. In making those risk assessments, the auditor considers internal control relevant to the institution's preparation of the financial statements that give true and fair view, in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on whether the Institute has in place and adequate internal financial controls system over financial reporting and operating effectiveness of such controls. An audit also includes evaluating the appropriateness of accounting estimates made by institute management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion. We wish to report as under:

- i) We have sought and obtained all the information and explanations which to the best of our knowledge belief were necessary for the purpose of our audit.
- ii) In our opinion proper books of account as required by law have been kept by the Institution so far as appears from our examination of those books.
- iii) The balance sheet, Income and expenditure account and Receipts and Payment Account dealt with by this Report are in agreement with the books of accounts.

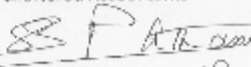
#### Opinion

In our opinion and to the best of our information and according to the explanations given to us, the Financial Statements give the information in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

- (i) In the case of the Balance Sheet, of the state of affairs of the Institution as at 31 March, 2017
- (ii) In case of the Income and expenditure Account, of the excess of expenditure over income for the year ended on that date.

For S.S.Pathania & Co

Chartered Accountants

  
CA S.S. PATHANIA 28.3.18



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

BALANCE SHEET  
AS AT 31st MARCH, 2017

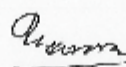
	Schedule	As at 31.03.2017 Rs.	As at 31.03.2016 Rs.
<b>SOURCES</b>			
Assets Fund	1	2014,73,175	2110,01,465
General Fund	2	1262,82,669	1128,02,697
Project Grant	3	15,19,301	13,41,377
Grant-in-Aid (New Campus) Corpus Fund	4	526,60,742	526,60,742
- K Subrahmanyam Award		15,00,000	6,00,000
- Y B Chavan Memorial Lecture		10,00,000	10,00,000
<b>TOTAL</b>		<b>3844,95,887</b>	<b>3794,06,281</b>
<b>APPLICATION</b>			
Fixed Assets	5	2014,73,175	2110,01,465
Capital Work In Progress		415,96,302	415,96,302
Deposit with Defence Research & Development Organisation		123,49,006	123,49,006
<b>Net Current Assets</b>	6	<b>1290,17,404</b>	<b>1144,59,508</b>
<b>TOTAL</b>		<b>3844,95,887</b>	<b>3794,06,281</b>

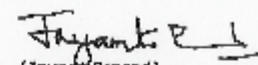
NOTES ON ACCOUNTS

11

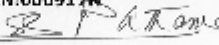
Significant Accounting Policies And Schedules 1 to 11 form an integral part of the Accounts.

Date : 28th March 2018  
Place : New Delhi

  
(R K Arora) 26/3/18  
Accounts Officer

  
(Jayant Prasad)  
Director General, IDSA

AS PER REPORT OF EVEN DATE  
FOR S. S. Pathania & Company  
CHARTERED ACCOUNTANTS  
FRN:000917N

  
(S.S. Pathania )  
Proprietor  
M. No. 80830

Date 28th March 2018  
Place : New Delhi



## INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

INCOME & EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31st MARCH, 2017

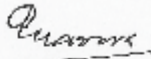
	Schedule	Year Ended	Year Ended
		31.03.2017	31.03.2016
		Rs.	Rs.
<b>INCOME</b>			
Grant - In -Aid	7	1521,72,383	1519,62,331
Sale of Publications		2,63,298	3,11,793
Membership Subscriptions		3,15,208	3,33,379
Special Subscriptions		20,975	38,000
Miscellaneous Income	8	100,01,757	102,91,427
Subsidy from MNRE for Solar Plant		2,58,200	-
Prior Period Adjustment		1,57,144	-
<b>TOTAL</b>		<b>1631,89,965</b>	<b>1629,36,930</b>
<b>EXPENDITURE</b>			
Salaries & Allowances	9	843,67,315	790,27,059
Pension Payment		133,40,122	93,81,828
Retirement & Other Benefits		7,40,337	14,21,141
Operational / Administrative Expenses	10	268,00,328	247,52,973
Printing & Publications		19,51,353	26,14,894
Subscription for Library Periodicals		113,16,775	107,24,377
Seminar Expenses		110,62,807	76,57,164
Prior Period Adjustment		-	8,19,517
Depreciation		188,42,322	188,67,188
Depreciation (Previous year)		1,16,511	-
		<b>1685,45,900</b>	<b>1552,66,141</b>
Deficit/Surplus transferred to General Fund		<b>(53,55,935)</b>	<b>76,70,789</b>

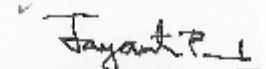
## NOTES ON ACCOUNTS

11


Significant Accounting  
Policies & Schedules 1 to 11  
form an integral part of the Accounts

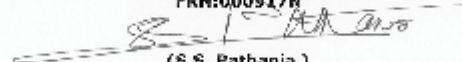
Date : 26th March 2018  
Place : New Delhi

  
(R K Arora)  
Accounts Officer

  
(Jayant Prasad)  
Director General, IDSA

AS PER REPORT OF EVEN DATE  
FOR S. S. Pathania & Company  
CHARTERED ACCOUNTANTS  
FRN:000917N

  
Date : March 2018  
Place : New Delhi

  
(S.S. Pathania)  
Proprietor  
M. No. 80830



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2017

SCHEDULE - 1	As at 31.03.2017 ( Rs. )		As at 31.03.2016 ( Rs. )
<b>ASSETS FUND</b>			
Opening Balance		2110,01,465	2266,62,278
<b>Add :</b>			
Assets Purchased out of Recurring Grant (Schedule - 7)	93,07,617	33,37,669	
Assets purchased out of advances paid upto 31.03.2016	1,97,226	95,04,843	33,37,669
<b>Less :</b>			
Assets Disposed off (Schedule 5) Net	74,300	2205,06,308	2299,99,947
Depreciation for the year	188,42,322		1,31,294
Depreciation (previous year )	1,16,511	190,33,133	188,67,188
			189,98,482
		<u>2014,23,175</u>	<u>2110,01,465</u>
<b>SCHEDULE - 2</b>			
<b>GENERAL FUND</b>			
Opening Balance		1128,02,697	861,33,426
<b>Add :</b>			
Depreciation for the year (transferred from Assets Fund A/c)		188,42,322	188,67,188
Depreciation (Previous year)		1,16,511	
Assets Disposed off		74,300	1,31,294
Surplus transferred from Income & Expenditure A/c		-	76,70,789
		<u>1318,35,830</u>	<u>1128,02,697</u>
<b>LESS :</b>			
Deficit Transferred from Income & expenditure A/c		53,55,935	-
Assets purchased for the advance paid upto 31.03.2016		1,97,226	-
		<u>1262,82,669</u>	<u>1128,02,697</u>

*Pa.*





**INSTITUTE FOR DEFENCE STUDIES AND ANALYSES**  
**SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2017**

**SCHEDULE - 3****PROJECT GRANTS**

S.No Name of the Donor	Project Name	Balance as on 01.04.2016 Rs.	Recd. During the Year / Adjustment Rs.	Total Rs. 31.03.2017	Utilised during the year Rs.	Refunds during the year Rs.	Unutilized Bal. as on 31.03.2017 Rs.
1 ICSSR	Major Themes in Central Asia's Policy & Diplomacy by Prof Nirmala Joshi	379	-	370	-	-	379
2 ICSSR	Trade & Investment Relations of India & China with Latin America and The Caribbean (LAC): Challenges, Opportunities & Prospects for India by Prof. K. D. Kapoor	(1,30,000)	52,000	(78,000)	-	-	(78,000)
3 ICSSR	South Asian Regionalism Revisited: Primacy of Politics by Prof P S Ghosh	(56,000)	4,76,000	4,20,000	8,88,000	-	(4,68,000)
4 MEA	Project on Pakistan with special focus on Baluchistan	2,67,974	12,00,000	14,67,974	8,70,393	-	6,17,581
5 Information & Technology	Project-Global Regional & Domestic Factors Impacting India's Cyber Security	17,31,616	20,67,785	37,99,403	22,47,338	-	10,52,065
6 MEA	The Missile Technology Control Regime, Wassenaar Arrangement and Indian Industry	3,84,001	-	3,82,001	1,45,254	2,36,747	-
7 MEA	POK Project (Phase-IV)	(1,63,434)	1,63,434	-	-	-	-
8 MEA	POK Project (Phase-V)	(2,11,161)	11,25,000	9,13,839	10,27,444	-	(1,13,605)
9 MEA	POK Project (Phase-VI)	-	-	-	2,08,890	-	(2,08,890)
10 MEA	IDSIA-EPG Nepal India Relations	-	15,48,374	15,48,374	10,80,803	-	4,67,571
11 NSCS	Projects -Nepal & Myanmar	-	2,50,000	2,50,000	-	-	2,50,000
	<b>TOTAL</b>	<b>13,41,377</b>	<b>68,82,593</b>	<b>82,23,970</b>	<b>64,67,922</b>	<b>2,36,747</b>	<b>15,19,301</b>



**INSTITUTE FOR DEFENCE STUDIES AND ANALYSES**

**SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH  
2017**

<b><u>SCHEDULE - 4</u></b>	<b>As at <u>31.03.2017</u> ( Rs. )</b>	<b>As at <u>31.03.2016</u> ( Rs. )</b>
<b><u>GRANT - IN - AID (NEW CAMPUS)</u></b>		
Opening Balance	526,60,742	526,60,742
	<b><u>526,60,742</u></b>	<b><u>526,60,742</u></b>

*En*





Q-28	9,42,104	31,550	49,150	-	10,31,244	5,89,456	69,974	-	6,64,700	7,05,064	7,05,064
Warner Camera	11,019	-	-	-	71,020	33,738	6,191	-	39,126	3,481	37,379
Automation Machine	11,273	-	-	-	11,775	6,835	545	-	9,250	2,623	2,689
Video Corder	71,795	-	1,14,000	-	1,75,351	13,483	17,280	-	39,713	1,54,638	57,688
Head-Set	45,488	-	-	-	50,465	41,025	2,908	-	43,109	2,670	19,592
U.S. Mapping Software	6,55,049	-	-	-	6,36,090	6,83,132	7,486	-	6,90,247	3,103	13,753
Webex Solution (Library)	4,57,948	-	-	-	4,25,940	3,13,448	2,635	-	3,69,303	1,66,145	1,82,700
CCTV	12,35,085	-	-	-	12,35,085	7,69,377	65,377	-	6,70,144	7,35,941	4,06,213
Multi-Play System (Library)	2,01,020	-	-	-	2,51,020	3,46,240	21,371	-	1,69,861	1,82,259	2,13,710
Projector	1,45,508	-	-	-	1,45,509	65,090	5,980	-	20,880	2,40,922	64,500
Gen. Equipment	4,37,021	-	-	-	4,37,021	3,18,448	31,795	-	7,53,733	2,87,779	2,70,263
Printer (Barcode Printer)	21,468	-	-	-	21,468	12,480	853	-	15,871	1,679	17,183
Printer (GIS)	1,57,995	9,078	-	-	1,65,775	67,789	14,714	-	32,123	84,664	86,375
Temporary Warehouse Office (SCA)	3,12,826	-	-	-	3,38,816	3,38,356	-	-	3,30,104	-	-
Water Dispenser	3,808	-	-	-	6,600	3,420	692	-	9,923	3,618	4,810
Sci. Water Heating System	4,41,785	-	-	-	4,41,785	2,24,520	557	1,18,533	4,43,896	82	1,46,987
Sci. Heat Camera	32,700	-	-	-	39,700	17,719	3,577	-	10,974	20,726	24,283
Building (Admin & Library)	2,91,22,283	-	-	-	10,11,52,285	2,09,68,547	70,48,364	-	17,79,17,004	62,25,165	70,60,035
Printings (Roadshows)	790,000	-	3,10,122	-	712,88,244	3,50,40,020	23,50,438	-	34,40,047	1,52,78,667	4,22,38,862
External Hard Disk Storage	252,33,156	-	-	-	712,59,156	489,47,573	8,12,076	-	206,44,638	4,00,149	3,51,302
ARHOBUS & LOGGING Module	39,42,976	-	-	-	39,42,976	39,42,976	-	-	39,42,976	-	-
LETS-Office	51,72,750	11,05,748	-	-	62,48,270	26,05,745	3,54,822	-	46,04,497	22,36,151	16,26,165
LETS-OTIS	89,37,500	8,57,971	-	-	95,55,471	65,45,987	4,77,971	-	70,15,118	25,29,001	22,47,202



*Page*

NET ASSETS	7,000,000	-	-	7,000,000	-	38,000	-	4,231,589	1,241,004	2,641,005
DEBT	5,111,702	-	-	5,111,702	-	18,741	-	3,800,519	1,111,833	1,351,623
NET ASSETS	1,888,298	-	-	1,888,298	-	5,258,259	-	411,070	1,129,171	1,289,382
NET ASSETS	78,000	-	-	78,000	-	30,813	-	23,051	98,099	54,187
NET ASSETS	11,809	-	-	11,809	-	4,325	-	17,180	27,529	37,377
NET ASSETS	122,202,89	-	31,733	122,202,89	-	86,511,177	-	99,600,103	11,454,966	26,18,143
NET ASSETS	9,01,200	-	-	9,01,200	-	7,91,705	-	7,91,700	1,00,440	-
NET ASSETS	30,700	-	-	30,700	-	1,235	-	1,233	19,427	-
TOTAL	3112,38,683	90,70,815	50,21,198	3258,70,226	37,300	3032,33,238	-88,92,312	3241,97,051	2515,73,775	7110,01,407

Additions During the year  
 A) From advances held upto: 31.03.2015 1,32,275  
 B) From Govt in-AM FY 2016-17 93,27,817  
**94,60,092**



*Handwritten signature or initials.*

INSTITUTE FOR DEFENCE STUDIES AND ANALYSES  
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2017

<b>SCHEDULE - 6</b>	<b>As at</b>	<b>As at</b>
<b>NET CURRENT ASSETS</b>	<b>31.03.2017</b>	<b>31.03.2016</b>
	<b>( Rs. )</b>	<b>( Rs. )</b>
<b>A. Current Assets</b>		
Cash in hand	57,709	8,815
Cash at Bank (SBI) (Including interest accrued of Rs.1,113/-, Previous year Rs.23,435/-)	7,14,141	10,90,015
Cash at Bank (Union Bank of India) (Including interest accrued of Rs 2,65,064/- for the year and Rs.1,48,770/-for the previous year)	267,38,638	227,98,871
IDSA Sponsored Project Fund (SBI)(Including Interest accrued of Rs.33/-,Previous year Rs.16059/-)	49,992	15,26,770
IDSA Sponsored Project Fund (Union Bank of India)(Including interest accrued of Rs 16080/-, Previous year Rs.1976/-)	2,45,338	1,82,346
Deposit with Bank (Including Interest accrued of Rs.16,34,439/-,Previous year Rs.20,09,053/-)	946,49,617	863,58,034
Stamps In Hand	4,51,810	4,87,881
Stamps in Franking Machine	234	35
Staff Advances For :		
Festival	-	63,450
Advance T.A.	3,14,781	1,96,563
LTC Advance	-	2,29,600
Advances to Suppliers :		
D G S & D	4,331	4,331
CPWD	75,078	75,078
Others	14,24,425	2,13,857
Advance Miscellaneous	62,646	62,646
Stock of paper with Printers	-	4,241
Security Deposits	2,50,750	2,50,750
Old outstanding receipts	4,005	4,005
Claims Recoverable	22,82,657	38,36,245
TDS Recoverable	1,89,657	3,27,897
Prepaid Expenses	94,87,118	87,40,042
<b>Total of (A)</b>	<b>1370,02,927</b>	<b>1264,61,472</b>
<b>B. Less : Current Liabilities</b>		
Salary Payable	2,49,756	4,839
Other Liabilities	49,44,428	67,36,854
Stale Cheque	1,06,062	1,66,203
Secutiy Deposit Payable	17,59,861	17,00,484
Work Contract Tax Payable	1,66,804	1,19,089
TDS Payable	1,83,977	2,00,714
Advance Received for Seminars/Training Programmes	5,74,635	30,73,781
<b>Total of (B)</b>	<b>79,85,523</b>	<b>120,01,964</b>
<b>Net Current Assets ( A - B )</b>	<b>1290,17,404</b>	<b>1144,59,508</b>

*Q*



## INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

## SCHEDULES FORMING PART OF INCOME &amp; EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2017

<b>SCHEDULE - 7</b>	<b>Year Ended</b>	<b>Year Ended</b>
<b>GRANT - IN - AID</b>	<b>31.03.2017</b>	<b>31.03.2016</b>
	<b>( Rs. )</b>	<b>( Rs. )</b>
Grant received from the Ministry of Defence	1713,00,000	1553,00,000
<b>LESS :</b>		
Unutilised Grant refunded to MoD	89,20,000	-
Transferred to Assets Funds A/c (as per Schedule -1)	93,07,617	33,37,669
Transferred to Corpus Fund (K Subrahmanyam Award)	9,00,000	-
	<b>191,27,617</b>	<b>33,37,669</b>
	<b><u>1521,72,383</u></b>	<b><u>1519,62,331</u></b>
<b>SCHEDULE - 8</b>	<b>Year Ended</b>	<b>Year Ended</b>
<b>MISCELLANEOUS INCOME</b>	<b>31.03.2017</b>	<b>31.03.2016</b>
	<b>( Rs. )</b>	<b>( Rs. )</b>
Hiring Charges / Licence Fee (STA)	5,44,950	6,33,550
Bank Interest	73,47,912	77,52,715
Royalty on Books	51,633	16,061
Profit on Sale of Fixed Assets	-	60,496
Other Income	20,57,262	18,28,605
	<b>100,01,757</b>	<b>102,91,427</b>
<b>SCHEDULE - 9</b>	<b>Year Ended</b>	<b>Year Ended</b>
<b>SALARIES &amp; ALLOWANCES</b>	<b>31.03.2017</b>	<b>31.03.2016</b>
	<b>( Rs. )</b>	<b>( Rs. )</b>
Pay & Allowances	747,96,827	710,93,357
Contribution to Provident Fund	63,51,785	55,48,443
LTC Expenses	14,56,395	9,27,175
Medical Reimbursement	4,98,521	5,16,371
Medi-Claim Policy provided to Employees	6,04,020	6,23,176
Inspection Charges (CPF)	6,50,767	3,18,537
	<b>843,67,315</b>	<b>790,27,059</b>

*Q.11*



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED  
31ST MARCH 2017

<b>SCHEDULE -10</b>	<b>Year Ended</b>	<b>Year Ended</b>
<b>OPERATIONAL/ADMINISTRATIVE EXPS.</b>	<b>31.03.2017</b>	<b>31.03.2016</b>
	<b>(Rs.)</b>	<b>(Rs.)</b>
Hiring of Vehicles	70,520	6,52,674
Repairs & Maintenance	173,08,738	162,31,822
Photostat Expenses	2,36,794	1,92,797
Telephone Expenses	7,71,938	8,27,299
Payment to Auditors		
Audit Fee	22,420	21850
Income Tax Matters	12,390	12075
Certification Fee	5,900	5750
Bank Charges	14,875	39,675
Liveries Expenses	44,574	16,359
IDSAs Foundation Day/ AGM Expenses	58,635	9,689
Postage	1,97,925	17,811
Stationery	12,15,757	6,52,960
Conveyance Expenses	1,74,751	8,07,749
Guests Hospitality Expenses	53,811	2,90,162
Insurance Premium	1,51,432	52,264
Vehicle Expenses	6,02,900	3,14,222
Miscellaneous Expenses	42,25,077	4,18,510
Lease Rent (Land)	1	33,24,412
Overtime Allowance (Car Drivers)	34,962	1
Expenses (STA)	15,96,928	15,568
	<b>268,00,328</b>	<b>247,52,973</b>







## Institute for Defence Studies and Analyses

SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2017

### Schedule 1:- Significant Accounting Policies and Notes to Accounts

#### A Accounting Policies

1. The Accounts are prepared on accrual basis except specifically provided otherwise.
2. Gratuity Leave Encashment and Other Retirement Benefits are being accounted for on cash basis at the time of actual payment.
3. Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books.
4. Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
5. Subscription received from Members and Life membership fee received is considered as income for the year in which it is received.
6. Grant-in-Aid pertaining to New Campus at Delhi Cantt. is kept as such in the liabilities, pending final completion of the project.

#### B Notes to Accounts

1. The construction of IDSA Campus was carried out by DRDO as 'Deposit Works'. The physical possession of New Campus was taken over in February 2007 but the proper handing over and taken over (including of all the assets) has been finalized in 2013-14. DRDO was paid the total amount of Rs 45.68 Crores (Rs 41.21 Crores for construction and Rs 4.45 Crores for allied works) as 'Deposit Works'. DRDO has already rendered the account for the construction cost which was accounted for accordingly in Books of Accounts during the financial year 2013-2014. As regards the allied works assigned to DRDO and paid Rs 4.45 Crores, a withdrawal for an amount of Rs 44,05,123/- was made from DRDO till 31/03/2014 for some allied works which was carried out by the Institute itself and also accordingly incorporated in respective head of accounts during the year 2013-2014. DRDO has yet to submit the account (i.e., head wise details) for the expenditure incurred by them against the remaining amount. However, the expenditure incurred on other allied works, carried out by DRDO out of the remaining amount held with them and reported in MER has been kept under the head 'Capital Work in Progress' subject to adjustment on receipt of final accounts from DRDO.



2. The Deposit with Bank under Schedule 6 includes Rs.9,17,88,504/- in Fixed Deposit including interest accrued till 31.03.2017, created out of various income generated by the Institute. The matter has been taken up with the Ministry of Defence for their decision to create a Corpus by the Institute, as approved by Executive Council, IDSA or to deposit the same in Govt. Treasury. The decision in this regard is still awaited from Ministry of Defence.

3. The Institute is maintaining GPF Account for its regular employees and their Contribution to GPF has been deposited regularly by the Institute in a separate Bank account maintained with State Bank of India, Main Branch, New Delhi. The balance in this account has not been considered in the Institute's Balance Sheet. Accordingly, the investment of General Provident Fund money carried out from time to time has also been kept separately and not considered in IDSA's Balance Sheet. The details of balance in said account and the amount invested (Face Value) as on 31.03.2017 is as under:

	(Amount in Rs)
- <u>Balance with SBI, Main Branch</u>	
SB Account No. 11084242317	12,52,174.43
- <u>Central Government Securities</u>	93,600.00
- <u>Fixed Deposit with Syndicate Bank, South Block, New Delhi</u>	
A/c No. 90554580001711/1	2,09,48,824.00
- <u>Fixed Deposits with SBI JNU Branch</u>	
A/c No. 31036012889	42,92,191.00
A/c No. 31036013350	30,03,902.00

Further, as regards the PF contribution in respect of contract employees covered under the EPF and MP Act 1952, the Institute was earlier maintaining the Provident Fund Trust and the monthly contribution of CPF together with Institute's share was regularly deposited till 31.03.2016 in a separate Bank account maintained with SBI, main Branch, New Delhi. Since IDSA has been treated as an Un-exempted establishment by the office of EPFO and also directed IDSA to deposit the regular CPF monthly contribution/past CPF accumulation in respect of all the employees covered under this scheme for further maintenance at their end, the employees contribution to C P fund together with Institute's share has been deposited regularly with the office of EPFO since April 2016. As regards the transfer of past accumulation of all the employees covered under EPF scheme, the investment of C P fund lying in the shape of fixed deposits with Syndicate Bank, South Block Branch and State



Bank of India, JNU Branch got encashed and the proceeds thereon credited in IDSA C/P fund A/c No.11084243581 with SBI main branch for onward transfer to EPFO office. The Balance in said CPF account amounted to Rs.7,88,72,325/38 as on 31.03.2017. Since the balance of Rs.39,24,303/- lying in Special Deposit Scheme (SDS) A/c No. 13 (CPF money) with SBI main Branch transferred directly by SBI to the account of EPFO during the current financial year on 18/04/2017, the past CPF accumulations together with interest thereon amounting to Rs.7,51,63,045/- (i.e., the amount due after adjustment of amount transferred on closure of SDS A/c) was transferred by IDSA thereafter to the office of EPFO out of IDSA CPF A/c no. 11084243581 by way of Bankers Cheque bearing No. 417314 dated 08/05/2017 in favour of "RPFC, Delhi North" for onward credit of same to the respective employees CPF account, being maintained at their end.

4. IDSA was sanctioned an amount of Rs.18,00,00,000/- as Grant-in-Aid in RE 2015-2017. Against this, an amount of Rs.17,13,00,000/- was drawn from MoD (against approved BE 2016-17). The sanctioned RE 2016-17 also includes an amount of Rs.1,47,47,000/- provided for arrears of Revised Pay on account of implementation of 7<sup>th</sup> CPC recommendations in IDSA, payable only after receipt of MoD's approval. Since the MoD's approval for the same was not received till 31<sup>st</sup> March 2017, the remaining amount of Rs.87,00,000/- (against RE 2016-17) was not drawn from MoD and also an amount of Rs.89,20,000/- as unspent Grant refunded to MoD vide cheque dated 31/03/2017 resulted in to the net Grant-in-aid of Rs.16,23,90,000/- for the year 2015-17. Out of the said amount of Rs.16,23,90,000/-, an amount of Rs.9,00,000/- was transferred to K. Subrahmanyam Award Corpus fund as approved by Executive Council in its 158<sup>th</sup> Meeting held on 20<sup>th</sup> February 2016, Rs.83,07,617/- was utilized for acquisition of Fixed Assets and the balance amount of Rs. 15,21,72,383/- was recognized as Income.

5. Grants received and expenses incurred for a specific project is knocked off and project wise net balance outstanding at the year-end has been shown under project grant account (Schedule No. 3) in Balance Sheet.

6. Liability for the pension in case of non-receipt of Life Certificate has not been provided in Books. The claim for the same if any will be accounted for during the year of claim by the Pensioner.

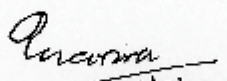
7. Outstanding amount more than three years from the due date of payment in Stale Cheques and Other Liabilities has been written back and treated as income.



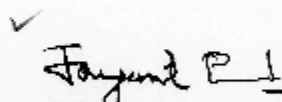
8. Contingent Liability for the pending legal cases - Rs 22.62 Lacs (Previous year 22.62Lacs)

9. The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

Date : 26<sup>th</sup> March 2018  
Place : New Delhi

  
26/3/18  
(R. K. Adora)

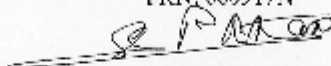
Accounts Officer

✓  


(Jayant Prasad)

Director General, IDSA

AS PER OUR REPORT OF EVEN DATE  
For **S. S. Pathania & Company**  
CHARTERED ACCOUNTANTS  
FRN: 000917N



(S. S. Pathania)

Proprietor

M. No-80830

28<sup>th</sup>  
Date: March 2018  
Place: New Delhi





Development Enclave, Rao Tula Ram Marg Delhi Cantt-110

**UTILISATION CERTIFICATE**  
(for the year 2016-2017)

Sl. No.	Letter No. and Date	Amount (Rs.)	Certified that out of Rs. 17,13,00,000/- of Grant-in-Aid received during the FY 2016-2017 in favour of Institute for Defence Studies and Analyses (IDSA) under Ministry of Defence, New Delhi letter Nos. given in the margin and Rs. Nil on account of transport balance of the previous year, an amount of Rs.89,20,000/- refunded to MoD as given in the margin and the remaining amount of Grant of Rs. 16,23,80,000/- has been fully utilized for the purpose for which it was sanctioned.
1.	6(1)/2015/PA&D(Del) dt. 19.05.2016	2,85,50,000/-	
2.	6(1)/2005/PO(Del) dt. 20.07.2016	8,71,00,000/-	
3.	6(1)/2005/PO(Del) dt. 03.01.2017	4,28,25,000/-	
4.	6(1)/2005/PO(Del) dt. 02.05.2017	4,28,25,000/-	
5.	Less: Unspent Grant refunded by vide Ch.No. 049690 dated 24/03/2017 drawn on Union Bank of India, Shukar Vihar Branch, New Delhi.	89,20,000/-	
	TOTAL	16,23,80,000/-	

2. Certified that I have satisfied myself that the conditions on which the Grant-in-Aid was sanctioned have been duly fulfilled.

Date: 26<sup>th</sup> March 2018  
Place: New Delhi

*Anam*  
K.K. Arora  
Accounts Officer

*Jayant P. I.*  
(Jaya Prasad)  
Director General, IDSA

26/3/18

AS PER REPORT OF EVEN DATE  
FOR S.S. PATHANIA & COMPANY  
CHARTERED ACCOUNTANTS

FRN-000917N

Date: 28<sup>th</sup> March 2018  
Place: New Delhi

*S.S. Pathania*  
(S. S. Pathania)  
Proprietor  
M.No. 80830



**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt. 110010

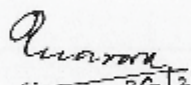
**UTILISATION CERTIFICATE**  
(For the year 2016 – 2017)

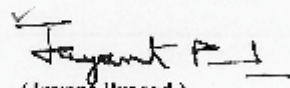
Project entitled : "Major Themes in Central Asia's Policy & Diplomacy"  
by Prof Nirmala Joshi

Sanctioning Authority : **Indian Council of Social Science Research**

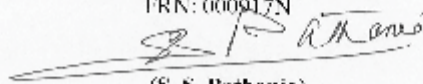
Certified that out of unspent balance of **Rs.379/-** as on 31<sup>st</sup> March 2016, no expenditure has been incurred during the FY 2016-17 and the unspent balance is carried forward to the next Financial Year.

Date : 26<sup>th</sup> March 2018  
Place : New Delhi

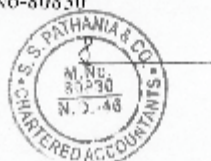
  
(R. K. Arora) 18  
Accounts Officer

  
(Jayant Prasad)  
Director General, IDSA

AS PER OUR REPORT OF EVEN DATE  
For **S. S. Pathania & Company**  
CHARTERED ACCOUNTANTS  
FRN: 000917N

  
(S. S. Pathania)  
Proprietor  
M. No-80830

Date: ~~26~~ 28<sup>th</sup> March 2018  
Place: New Delhi



**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt. 110010

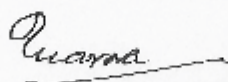
**UTILISATION CERTIFICATE**  
(for the year 2016 - 2017)

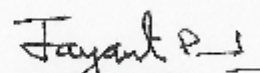
Project entitled : "POK Project (Phase-IV, V & VI)"

Sanctioning Authority : Ministry of External Affairs

Certified that against amount due of **Rs 3,74,595/-** (Rs Three Lacs Seventy Four Thousand Five Hundred and Ninety Five Only) (**Rs.1,63,434/-** for Phase-IV & **Rs.2,11,161/-** for Phase-V) and further receipt of **Rs.12,88,434/-** during the FY 2016-2017, an amount of **Rs.12,36,134/-** (Rupees Twelve Lakhs Thirty Six Thousand One Hundred and Thirty Four Only) has been utilized during the year for the purpose for which it was sanctioned, resulted in an amount of **Rs3,22,295/-** (Rupees Three Lakhs Twenty Two Thousand Two Hundred and Ninety Five Only) (**Rs.1,13,605/-** for Phase V and **Rs.208690/-** for Phase VI) stands payable to IDSA.

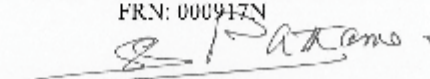
Date : 26<sup>th</sup> March 2018  
Place : New Delhi

  
(R. K. Arora)  
Accounts Officer  
26/3/18

  
(Jayant Prasad)  
Director General, IDSA

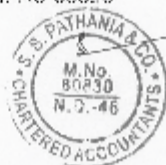
AS PER OUR REPORT OF EVEN DATE  
For S. S. Pathania & Company  
CHARTERED ACCOUNTANTS

FRN: 000917N

  
(S. S. Pathania)

Proprietor  
M. No-80830

Date: 28<sup>th</sup> March 2018  
Place: New Delhi



**Institute for Defence Studies and Analyses**

1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

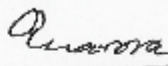
**UTILISATION CERTIFICATE**  
(for the year 2016 - 2017)

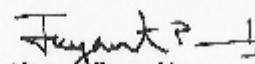
Project entitled : **"South Asian Regionalism Revisited: Primacy of Politics"**  
by **Professor P S Ghosh**

Sanctioning Authority : **Indian Council of Social Science Research**

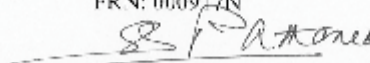
Certified that against the amount due of **Rs 56,000/-** as on 31 March, 2016 and further receipt of **Rs 4,76,000/-** ( Rs Four Lakhs Seventy Six Thousand Only) during the financial year 2016-17, an amount of **Rs 8,88,000/-** ( Rs Eight Lakhs Eighty Eight Thousand Only) has been utilized during the year for the purpose for which it was sanctioned, resulted in an amount of **Rs 4,68,000/-** (Rupees Four Lakhs Sixty Eight Thousand Only) stands payable to IDSA.

Date : 26<sup>th</sup> March 2018  
Place : New Delhi

  
\_\_\_\_\_  
(R. K. Arora)  
Accounts Officer  
26/3/18

  
\_\_\_\_\_  
(Jayant Prasad)  
Director General, IDSA

AS PER OUR REPORT OF EVEN DATE  
For **S. S. Pathania & Company**  
CHARTERED ACCOUNTANTS  
FRN: 000917N

  
\_\_\_\_\_  
(S. S. Pathania)  
Proprietor  
M. No-80850

Date ~~26~~<sup>28</sup> March 2018  
Place: New Delhi



**Institute for Defence Studies and Analyses**

1, Development Enclave Rao Tula Ram Marg, Delhi Cantt. 110010

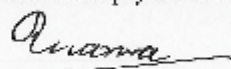
**UTILISATION CERTIFICATE**  
(for the year 2016 - 2017)

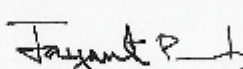
Project entitled : **"Trade & Investment Relations of India & China with Latin America and the Carribean (LAC): Challenges, Opportunities & Prospects for India."** by Prof K D Kapoor

Sanctioning Authority : **Indian Council of Social Science Research**

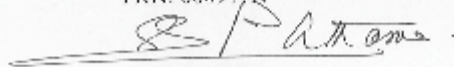
Certified that against the amount due of **Rs 1,30,000/-** from ICSSR as on 31 March, 2016, an amount of **Rs.52,000/-** (Rs Fifty Two Thousand Only) has been received during the FY 2016-17, resulted in an amount of **Rs 78,000/-** (Rupees Seventy Eight Thousand Only) towards IDSA's overheads stands payable to IDSA. ✓

Date : 26<sup>th</sup> March 2018  
Place : New Delhi

  
(R. K. Arora)  
Accounts Officer  
26/3/2018

  
(Jayant Prasad)  
Director General, IDSA

AS PER OUR REPORT OF EVEN DATE  
For **S. S. Pathania & Company**  
CHARTERED ACCOUNTANTS  
FRN: 000917N

  
(S. S. Pathania)  
Proprietor

Date: 26<sup>th</sup> March 2018  
Place: New Delhi

M. No: 80839



**Institute for Defence Studies and Analyses**

1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

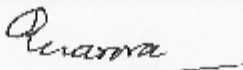
**UTILISATION CERTIFICATE**  
(for the year 2016 - 2017)

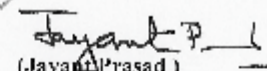
Project entitled : **Project on Pakistan with special focus on Baluchistan**

Sanctioning Authority : **Ministry of External Affairs**

Certified that out of unspent balance of **Rs.2,87,974/-** as on 31.03.2016, and further receipt of **Rs 12,00,000/-** during the Financial Year 2016-17, an amount of **Rs 8,70,393/-** (Rs Eight Lacs Seventy Thousand Three Hundred and Ninety Three Only) has been utilized during the year for the purpose for which it was sanctioned and the unspent amount of **Rs.6,17,581/-** (Rupees Six Lakhs Seventeen Thousand Five Hundred and Eighty One Only) is carried forward to the next financial year.

Date : 26<sup>th</sup> March 2018  
Place : New Delhi


  
(R. K. Arora)  
Accounts Officer

  
(Jayant Prasad)  
Director General, IDSA

26/3/2018

AS PER OUR REPORT OF EVEN DATE  
For **S. S. Pathania & Company**  
CHARTERED ACCOUNTANTS  
TRN: 000917N

Date: 28<sup>th</sup> March 2018  
Place: New Delhi

  
(S. S. Pathania)  
Proprietor  
M. No. 00000



**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

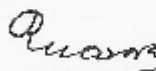
**UTILISATION CERTIFICATE**  
(for the year 2016 - 2017)

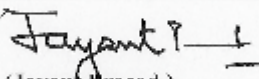
Project entitled : **Project on "Global Regional & Domestic Factors Impacting India's Cyber Security"**

Sanctioning Authority : **Ministry of Communication & Information Technology**

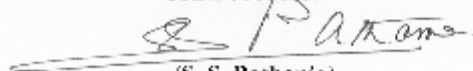
Certified that out of unspent amount of **Rs 12,31,618/-** as on 31.03.2016 and further receipt of **Rs 20,45,653/-** and the interest earned / accrued of **Rs 22,132/-** on the Grant from DIT during the FY 2016-17, an amount of **Rs 22,47,338/-** has been utilized during the FY 2016-17 for the purpose for which it was sanctioned and the unspent amount of **Rs.10,52,065/-** (Rupees Ten Lacs Fifty Two Thousand and Sixty Five Only) is carried forward to the next financial year.

Date : 26<sup>th</sup> March 2018  
Place : New Delhi

  
26/3/18  
(R. K. Aroha)  
Accounts Officer

  
(Jayant Prasad)  
Director General, IDSA

AS PER OUR REPORT OF EVEN DATE  
For **S. S. Pathania & Company**  
CHARTERED ACCOUNTANTS  
FRN: 000917N

  
(S. S. Pathania)  
Proprietor  
M. No. 80830

Date ~~26~~<sup>28</sup> March 2018  
Place: New Delhi



**Institute for Defence Studies and Analyses**

1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

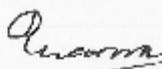
**UTILISATION CERTIFICATE**  
(for the year 2016 - 2017)

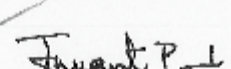
Project entitled : **Project on "The Missile Technology Control Regime, Wassenaar Arrangement and Indian Industry".**

Sanctioning Authority : **Ministry of External Affairs**

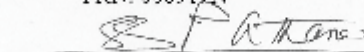
Certified that out of unspent amount of Rs.3,82,001/- (Rs Three Lacs Eighty Two Thousand and One Only) us on 31.03.2016, an amount of **Rs 1,45,254/-** (Rs One Lakh Forty Five Thousand Two Hundred and Fifty Four Only) has been utilized during the FY 2016-17 for the purpose for which it was sanctioned and the unspent amount of **Rs.2,36,747/-** (Rupees Two Lakhs Thirty Six Thousand Seven Hundred and Forty Seven Only) has been refunded to MEA vide Cheque no. 040287 dated 19.01.2017.

Date : 26<sup>th</sup> March 2018  
Place : New Delhi

  
(R. K. Arora)  
Accounts Officer

  
(Jayant Prasad)  
Director General, IDSA

AS PER OUR REPORT OF EVEN DATE  
For S. S. Pathania & Company  
CHARTERED ACCOUNTANTS  
FRN: 000917N



(S. S. Pathania)  
Proprietor  
M. No-80850

Date: 26<sup>th</sup> March 2018  
Place: New Delhi



**Institute for Defence Studies and Analyses**  
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

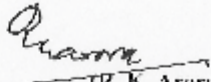
**UTILISATION CERTIFICATE**  
(for the year 2016 - 2017)

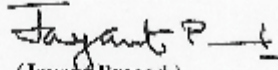
Project entitled : **Eminent Persons Group (EPG) for India-Nepal Relations**

Sanctioning Authority : **Ministry of External Affairs**

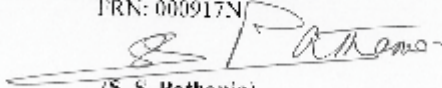
Certified that out of **Rs.15,48,374/-** (Rupees Fifteen Lakhs Forty Eight Thousand Three Hundred and Seventy Four Only) sanctioned to IDSA as contribution to Eminent Persons Group during the year 2016-17 vide MEA order No. E II/104/1/2014 (RSN-12) 2016-17 dated 05.05.2016, an amount of **Rs 10,80,803/-** (Rs Ten Lakhs Eighty Thousand Eight Hundred and Three Only) has been utilized during the year for the purpose for which it was sanctioned and the unspent amount of **Rs.4,67,571/-** (Rupees Four Lakhs Sixty Seven Thousand Five Hundred and Seventy One Only) is carried forward to the next financial year.

Date : 26<sup>th</sup> March 2018  
Place : New Delhi

  
(R. K. Arora)  
Accounts Officer  
26/3/2018

✓  
  
(Jayant Prasad)  
Director General, IDSA

AS PER OUR REPORT OF EVEN DATE  
For **S. S. Pathania & Company**  
CHARTERED ACCOUNTANTS  
FRN: 000917N

  
(S. S. Pathania)  
Proprietor  
M. No. 80830

Date: 26<sup>th</sup> March 2018  
Place: New Delhi



**Institute for Defence Studies and Analyses**

1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

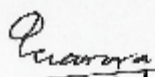
**UTILISATION CERTIFICATE  
(for the year 2016 - 2017)**

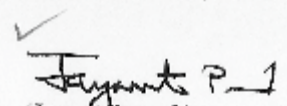
Project entitled : Project on "Nepal & Myanmar"

Sanctioning Authority : National Security Council Secretariat (NSCS)

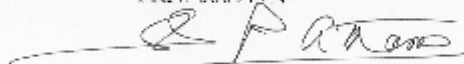
Certified that out of Rs.2,50,000/- (Rs Two Lacs Fifty Thousand Only) sanctioned to IDSA during the year 2016-2017 vide Order No. A.33024/07/2016-Ad dated 28<sup>th</sup> July 2016, no expenditure has been incurred during the year and unspent amount of **Rs.2,50,000/-** (Rupees Two Lacs Fifty Thousand Only) is carried forward to the next financial year.

Date : 26<sup>th</sup> March 2018  
Place : New Delhi

  
26/3/2018  
(R. K. Arora)  
Accounts Officer

  
(Jayant Prasad)  
Director General, IDSA

AS PER OUR REPORT OF EVEN DATE  
For S. S. Pathania & Company  
CHARTERED ACCOUNTANTS  
FRN: 000917N

  
(S. S. Pathania)

Proprietor  
M. No-80830

Date: ~~26~~ 27<sup>th</sup> March 2018  
Place: New Delhi





**INSTITUTE FOR DEFENCE  
STUDIES AND ANALYSES**

**Presidents**

**Shri Yeshwantrao Balwantrao Chavan**

1965-78

**Shri Jagjivan Ram**

1978-80

**Shri P V Narasimha Rao**

1980-90

**Shri Inder Kumar Gujral**

1990-92

**Shri Madhavsinh Solanki**

1992-93

**Shri Dinesh Singh**

1993-95

**Shri Pranab Mukherjee**

1995-97

**Shri Inder Kumar Gujral**

1997-99

**Shri Jaswant Singh**

1999-2001

**Shri George Fernandes**

2001-04

**Shri Pranab Mukherjee**

2004-08

**Shri A K Antony**

2008-14

**Shri Manohar Parrikar**

2014-2017

**Shri Arun Jaitley**

2017 -