

Annual Report

2017-2018



**Institute for Defence
Studies and Analyses**

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2017-2018



INSTITUTE FOR DEFENCE
STUDIES & ANALYSES

Institute for Defence Studies and Analyses
No. 1, Development Enclave, Rao Tula Ram Marg,
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Introduction

The trend of intensification of strong-state politics among the world's major powers that had emerged the year before, continued to strengthen through 2017-18. More and more governments showed an increasing proclivity to be more assertive in their domestic and foreign policies, thereby raising concerns that the rules that had formed the bedrock of international norms and were designed for peaceful international governance would begin fraying, thus further impacting the process of globalisation which has been hit by growing protectionist and nationalist inclinations worldwide.

The US national security strategy of December 2017 outlined the issues that would drive US foreign policy during the current presidency. Focusing largely on the US economic relationships with other countries, the document stated that economic security was fundamental to national security and made it clear that the guiding force of the Administration would be based on an “America First” policy. America's trade imbalance with other countries, particularly China, was labelled as a key national security concern. The ongoing tense political environment in West Asia was exacerbated through the US' recognition of Jerusalem as the capital of Israel on December 6, 2017, ostensibly in line with the President's campaign promise.

Relations between Russia and the United States too seem to have hardened. The national security document called Russia a “revisionist power” seeking to “undermine the legitimacy of democracies” and in August, President Trump signed into law new US sanctions against Moscow for its actions in Ukraine, Syria and cyberspace, and ordered the closure of Russia's Consulate in San Francisco on suspicion that it could be an important site for Russian intelligence-gathering.

US relations with China have been contradictory and have oscillated between conciliation and belligerence. China has been castigated by the US for its inaction on North Korea while President Trump has advertised his personal chemistry with President Xi Jinping. He has stated that Taiwan could be used as leverage against China, but said that he would consult President Xi before engaging with Taiwan's leaders. More importantly, he has accused Beijing of stealing American jobs, energy manipulation and violating intellectual property rights.

However, topping the US' list of threats are North Korea and Iran. In fact, the Trump Administration placed North Korea's nuclear weapons and ballistic missile activities as the foremost national security concern, which threatened to escalate through 2017 and early 2018, after North Korea conducted its sixth nuclear test in September, followed by the testing of a ballistic missile after three months, that looked capable of hitting any American city. Alongside, Iran's alleged support of terrorist groups and its attempts to expand its influence in West Asia was also an issue of focus for the US Administration, with the US President taking the United States out of the Iran nuclear deal.

The nationalist trend was visible in Europe as well, where many of the States which went in for elections saw right-wing political parties and leaders come to power, or at the very least, become part of coalition governments. Although President Emmanuel Macron's election in France and the re-election of Ms. Angela Merkel as

Chancellor in Germany seemed to suggest a return of centrist rule in Europe, a decade of election results across 22 European countries reveals that support for populist radical-right parties is higher than it has been over the past 30 years, with right-wing parties winning 16 per cent of the overall vote on average in each country, compared to 11 per cent a decade earlier and 5 per cent in 1997. Much of this can be attributed to a backlash against political establishments in the wake of the financial crisis, and in the case of Europe, the migrant crisis, which unleashed one of the worst examples of anti-immigration sentiment across the region.

Meanwhile, in December 2017, Britain and the EU moved on with negotiations on several critical preliminary issues on Brexit, including Britain's debt settlement to the European Union and the rules that will govern their future economic relationship.

In Asia, China continued to advance its regional and global standing. At the 19th National Congress of the Chinese Communist Party (CCP), President Xi Jinping reaffirmed his vision of the strategic roadmap for the Chinese Dream and officially heralded a new era in Chinese national development. While the Chinese economic juggernaut continued on its relentless trajectory, its assertions of its maritime territorial and exclusive economic zone (EEZ) claims in the East China (ECS) and South China Sea (SCS) heightened concerns amongst neighbours and the West.

From early 2018, the Trump Administration signalled that it was ready to take a more robust approach on the SCS to try and deter China from its island-building spree. However, it did not seem to have had much impact on Beijing, which was encouraged by the (somewhat mild) reactions of the ASEAN nations. While the Philippines seemed to move closer to China, and Malaysia and Indonesia adopted an increasingly inward-looking posture, it was left to Vietnam to be the lone country to take a stand, refusing to give in to China's demand to halt drilling for oil and gas in its offshore.

Apart from its near-sea region, China also continued to spread its presence abroad to protect its interests, as is evident in the establishment of foreign military bases. China is also undertaking projects in almost all the South Asian countries. While relations with Pakistan continue to grow stronger, it has also been investing heavily in Nepal. Similarly, it is also seeking to make inroads into Bangladesh, having provided loans worth over \$24 billion to Dhaka to help it build power plants, a seaport and railways. In December 2017, Sri Lanka, which owed \$8 billion to China, formally handed over the strategically located southern port of Hambantota to China on a 99-year lease, and the Maldives became the second country in South Asia, after Pakistan, to enter into a free trade agreement (FTA) with China.

All these factors served to heighten tensions with India, which came to a head with the Doklam standoff in August 2017 in the disputed area between Bhutan and China. India's decision to boycott the Belt and Road Initiative (BRI) summit held in Beijing in May 2017 was also perceived by China as a signal of India's hostility to its most important international project, and an affront to Beijing's self-image as an international leader.

In other parts of the world, some of the ugliest forms of aggressive nationalism were perpetrated on minority communities. In Myanmar, more than 400,000 Rohingyas were forced to flee to neighbouring states to escape mass killings, rape and torture perpetrated by the army in September 2017, ostensibly in retaliation for attacks on police posts and army bases by Rohingya insurgents. In South Sudan, the four-year old civil war between President Salva Kiir and his former Vice President Riek Machar, who is currently in exile, witnessed fresh fighting in Greater Upper Nile, Western Bahr al Ghazal, and the Equatorias, with the government stepping up operations against the rebels, including media restrictions, suppressing of critics, and unlawfully detaining of people for perceived opposition.

The West Asian region continued to experience turbulence, with no sign of the proxy war between the two regional rivals, Saudi Arabia and Iran, which has been playing out in Yemen for the last three years, showing any sign of ending. The conflict in Syria too continued between several factions supported by one regional and extra-regional power or another. While Iran, Russia and the Iran-backed Hezbollah are supporting the Syrian government militarily, the US-led international coalition set up in 2014 to counter Daesh/ISIS, has been conducting air strikes against the Islamist groups as well as against government and pro-government targets. Since 2016, Turkey too has become deeply involved, actively supporting the Syrian opposition and occupying large territory in north-western Syria. The battle in Yemen is being supervised by the Saudi Crown Prince and Defence Minister, Mohammed bin Salman, popularly known as MBS.

With the naming of Mohammed bin Salman as his successor, thereby superseding the latter's older brother and rival, Prince Mohammed bin Nayef, the Saudi King Salman has overturned the decades-old tradition of succession. Apart from creating unrest in the Kingdom by arresting several of his opponents, the young Crown Prince's policies have reverberated beyond Saudi Arabia's borders. Following Lebanese Prime Minister, Saad Hariri's resignation, during his visit in Saudi Arabia in November, the Saudis spearheaded a multilateral blockade of Qatar in a bid to force the tiny Gulf state to sever ties with Tehran. Since then Qatar has been cut off by some of its neighbours for its alleged support for terrorism.

The divisions within Iraq too continued, with the Kurds voting for independence in September, triggering clashes between the army and Iraqi Kurds. Hence, it would seem that the instability in Iraq looks set to continue for a while.

There were some bright spots however. The liberation of Mosul from the ISIS/Daesh in June 2017, after a three-year occupation, brought some cheer, although some 40,000 civilians died in the fighting and around a million people were displaced.

In Africa, elections were held in some countries, holding some hope that a form of democracy was alive, if not flourishing, in the continent. In a surprise move, President Robert Mugabe, one of the oldest serving heads of state, and who ran Zimbabwe for 37 years, was ousted, after he lost the support of his party, the Zimbabwe African National Union Patriotic Front (ZANU-PF). He was replaced by Vice-President Emmerson Mnangagwa, an old associate of Mugabe, known as the “Crocodile”, who has promised to hold new elections in 2018.

In other states of Africa, Angola saw a peaceful change in leadership in August. President José Eduardo dos Santos, who had been in power since 1979, stepped down as the leader of The People's Movement of the Liberation of Angola (MPLA) and was succeeded by former Defence Minister and Vice-President João Manuel Gonçalves Lourenço. In Liberia, President Ellen Johnson Sirleaf handed over power to President George Weah in January 2018, after he defeated her Vice-President Joseph Nyumah Boakai in a run-off election, marking the country's first peaceful transition of power since 1944. However, in Kenya, the Supreme Court had to intervene after the opposition contested the results of the polls which saw President Uhuru Kenyatta win with 54 per cent of votes. The Court found that the Independent Electoral and Boundaries Commission (IEBC) had failed to conduct the elections according to the Constitution and ordered a re-run election Kenyatta was declared the winner with 98 per cent of the votes in the re-run.

The recent terror attacks in Somalia, Niger and Egypt indicate that Africa is emerging as a new battleground against Al-Qaeda and Daesh as they are being driven out of the Middle East. The states in the continent are likely to be hit by a wave of returning Daesh fighters while Al-Qaeda expands into states like Niger, Burkina Faso and Nigeria. Niger too has become a new source for recruits, and Ansarul Islam — an Al-Qaeda franchise — is now active in Burkina Faso. However, there was some good news in that 82 Chibok girls who had been kidnapped by Boko Haram three years ago, were set free in Nigeria.

It was also a year of political upheaval, economic turmoil, natural disasters and crime in South and Central America. The worst-hit was Venezuela, whose political crisis, driven by calls for the resignation of President Nicolas Maduro, was underpinned by low oil prices, hyper-inflation and shortages of food and medicine. The political and economic crisis was exacerbated after the US imposed more economic sanctions on the troubled country. Brazil, which has seen its top leadership surrendering office on charges of bribery and corruption, narrowly avoided another crisis when current President Michel Temer too escaped a corruption trial for bribery. Similarly, 2017-18 was the most violent on record for Mexico, with unprecedented killings, kidnappings and disappearances taking place, all of which were linked to increasing drug cartel violence. Moreover, a devastating earthquake in September killed more than 500 people. The one bright spot was Colombia, where FARC rebel forces agreed to surrender their weapons to the United Nations, paving the way for the guerrilla group to form a political party.

Surprisingly, given the prevailing strategic uncertainty, the global average in terms of defence spending was up only marginally. According to SIPRI, the total global military spending rose to US\$1,739 trillion, an increase of 1.1 per cent only compared to 2016. Of this, China's military spending, at an estimated US\$228 billion, accounted for 48 per cent of the total defence spending in the Asia and Oceania region, and was 3.6 times that of India, which is the region's second largest spender. According to the head of

the SIPRI governing board, this continuing high military expenditure was a cause for serious concern as it undermined the search for peaceful solutions to conflicts around the world.

Apart from the traditional military concerns, 2017 was designated as the year of the hacker, raising concerns of the increasing risks that cyber-crime poses. Across industries - from healthcare to national security - the year represented some of the most malicious cyber assaults. Even the Central Intelligence Agency (CIA) and the Russian media outlet, Interfax, fell victim to a cyber-attacks. Several confidential documents of the CIA were released on WikiLeaks, for which the CIA was severely criticised for withholding information that could have improved the public's digital security.

Other non-traditional security threats also increased. According to the Food and Agriculture Organization (FAO) of the United Nations, after declining for over a decade, in 2017 global hunger was on the rise again with 815 million people in the world today being chronically hungry. The FAO added that if temperatures continue to rise, eradicating hunger and ensuring the sustainability of the earth's natural resource base would be at risk as climate change would continue to exacerbate extreme weather events, land degradation and desertification, water scarcity, raise sea levels, and shift climate patterns. Yet, given that the use of hydrocarbons is one of the greatest contributors to global warming through carbon emissions, there were signs that fossil fuels continued to be the most used energy resources. In fact, President Trump announced on June 1, 2017 that he would withdraw the United States from the landmark 2015 Paris Agreement to fight Climate Change on the grounds that the Paris Accord would undermine the US economy, cost jobs, weaken American national sovereignty and put the country at a permanent disadvantage vis-a-vis the other countries of the world.

Nevertheless, despite the increased use of fossil fuels, mainly due to the continuing low international oil prices, the growth and spread of renewable energy also increased substantially. The growth was led by the huge increase in solar energy worldwide. India's contribution to this effort was immense, witnessed by the ratification of the International Solar Alliance (ISA) on December 6, 2017 by 15 countries. With the ISA Framework Agreement coming into force, ISA attained legal status as a treaty-based inter-governmental international organisation.

In a further boost to the fight to contain carbon emissions, the World Nuclear Organisation also notified that about 50 nuclear power reactors were currently being constructed in 13 countries, notably China, India, UAE and Russia. In fact, to a large extent, the increased demand for energy signalled the positive outlook on the economic front. There was an acceleration in growth in several countries, the highest since 2010. More importantly, some of the countries that had been witnessing high unemployment for some time, including in Europe, experienced strong employment growth, while some larger emerging market economies, such as Argentina, Brazil, and Russia, came out of recessions. China's economy too showed signs of improvement from the previous fiscal, achieving its target growth of 6.5 per cent. Nonetheless, in per capita terms, growth in almost half of the emerging markets and developing economies, particularly the smaller ones, lagged behind their more developed counterparts, and a quarter experienced declines. Some of the countries that struggled the most were fuel exporters while others suffered from civil strife or natural disasters.

On a more positive note however, at the end of the year, on December 7, 2017, the Wassenaar Arrangement (WA), the key export control regime, decided to admit India as its new member. The decision was taken during the two-day plenary meeting of the Wassenaar Arrangement grouping in Vienna. The participating states of the Wassenaar Arrangement reviewed the progress of the membership applications and agreed to admit India. Countries like Russia, France, Germany and the United States supported India's bid. India will become the Arrangement's 42nd participating state as soon as the necessary procedural arrangements for joining the WA are completed.

The above narrative reflects the main issues and events that occurred in 2017-18. The research faculty of the Institute for Defence Studies and Analyses (IDSA) followed and analytically covered various aspects of these events, which was reflected in its various publications. In the 2017 edition of the Global Go To Think Tank Survey conducted by The Think Tanks and Civil Societies Program (TTCSP) of the Lauder Institute at the University of Pennsylvania, IDSA has improved its position by attaining 41st position from the 105th position in 2016 among the Top Think Tanks Worldwide (US and non-US) and the 28th position in the non-US category. Only seven other think tanks from Asia have made it to the list of top 50 think tanks in the world (US and non-US).

ACTIVITIES OF THE CENTRES

There are 13 Centres in IDSA with their focus on area studies and thematic issues. The research agenda of IDSA, as a whole, is decided by the Executive Council with inputs from the Ministry of Defence, the Ministry of External Affairs, the Ministry of Home Affairs and other government departments and institutions, from time to time. It is executed by different Centres. The scholars associated with the Centres have their individual research projects, which are reviewed and monitored by the research faculty associated with the Centres, and the Director General.

A brief account of the activities of different Centres for the year 2017-18, is provided below.

Africa, Latin America, Caribbean and UN (ALACUN) Centre

The highlight of the Centre's work during the year was the conducting of two major events in collaboration with the Ministry of External Affairs (MEA). IDSA hosted the Second Indian Ocean Rim Association Meeting of Experts for Maritime Safety and Security in collaboration with the Indian Ocean Rim Association (IORA) on November 7-8, 2017. The event was attended by 45 delegates from 17 IORA countries and two Dialogue Partners, namely Germany and the US, and scholars from various think tanks. The outcome document titled "Blueprint for Maritime Safety and Security" provides guidance for actual implementation of goals in the IORA Action Plan for 2017-2021.

The Centre also hosted the 4th India-Africa Strategic Dialogue on "India and Africa: Deepening the Security Engagement" on March 27-28, 2018. The Dialogue

explored avenues for further cooperation with African countries on matters ranging from strengthening governance in conflict-prone areas to maritime security, cyber security, energy and food security. The Centre also organised an Africa Day roundtable in collaboration with the African Studies Association, on May 17, 2017, on “Africa’s Security Concerns”, the Keynote Address for which was delivered by Shri Amar Sinha, Secretary (ER), in the Ministry of External Affairs. The Centre also facilitated an interaction of IDSA scholars with a delegation of IORA journalists on November 11, 2017.

The Centre also hosted visiting scholars from Africa and the United Kingdom for working on aspects of India’s relations with Africa. Ms. Harriet Njoki Mboce, a lawyer from Kenya, was attached to IDSA from January-March 2018, under the Africa Visiting Fellowship Programme. She studied the scope of India-Kenya cooperation in the realm of maritime security. Prof. Kenneth King, Emeritus Professor in the Schools of Education and Social and Political Studies at Edinburgh University, was also a Visiting Fellow at IDSA. His research focused on India’s skill development efforts in Africa.

Researchers from the Centre were part of the IDSA-PRIO project on Food Security and Global Governance. They participated in several international conferences related to various aspects of India-Africa relations and were part of the Indo-Japan Track 1.5 Dialogue on the Asia-Africa Growth Corridor and India-Africa Forum Summit III on India’s interface with countries in East and Southern Africa. They also participated in international seminars on humanitarian law. In addition, they continued to monitor and analyse developments on the African continent, India-Latin America relations, and relevant United Nations activities that impact the areas under study. The Centre continued the publication of its newsletter *Africa Trends*, which is now an ISSN accredited biannual newsletter.

Defence Economics and Industry Centre

During 2017-18, the members of the Centre were engaged in research on a variety of issues related to defence expenditure, procurement process and arms production. The Ordnance Factory Board (OFB) approached IDSA to conduct a course for their senior officers. A draft Memorandum of Understanding (MoU) between IDSA and the OFB is in an advanced stage of discussion.

The Ministry of Defence (MoD) assigned IDSA the task of reviewing the Security Manual for Licensed Defence Industries. The existing manual was studied, and an interaction was organised with Indian industry associations and representatives of the foreign original equipment manufacturers. Based on the review by IDSA and the feedback from the industry, a comprehensive report was submitted to the MoD.

The MoD requested IDSA to design a one-week course for Training of Officers of the MoD and Armed Forces on Defence Acquisition, at IDSA. A detailed proposal including the subjects to be covered and a draft programme was sent to the MoD in March 2018.

On March 01, 2018, the Department of Defence Production issued a Government Letter, tasking IDSA to conduct a study to ascertain the impact of offsets on the Indian defence industrial base.

East Asia Centre

The East Asia Centre closely monitors and analyses the domestic and foreign policy developments in China, Japan and the Korean Peninsula, and its impact on India and the world at large. The year 2017-18 saw developments in China's domestic affairs, the 19th National Congress of the Communist Party of China (CPC), the National People's Congress and international achievements— including the progress of the Belt and Road Initiative. President Xi Jinping's leadership has brought significant changes to its foreign and security policies. Keeping this in perspective, the Centre has maintained a balance in studying both the domestic and international behaviour of China, analysing regional security issues of East Asia, and examining the complexities of bilateral relations between China-Japan, China-Korea, and Japan-Korea relations.

The Centre is currently engaged in three main research projects on China: (1) China's Asia-Pacific Strategy and India's Plural Response; (2) Missile Defence and China; and (3) Foreign Relations and Security in Xi Jinping's Chinese Dream. Two thematic volumes: *China's Strategic Ambitions in Asia* (2016-17) and *Major Powers and Korean Peninsula: Policies, Politics and Perspectives* (2017-2018) are in the process of publication. The Centre also conducts bilateral dialogues with major institutions such as the China Institute for Contemporary International Relations (CICIR) in Beijing and the Shanghai Institute of International Studies (SIIS) in Shanghai, with subsequent delegations from China visiting the Institute. The Centre held its East Asia Strategic Review Seminar on May 2, 2017, highlighting China's diplomacy and military behaviour across the Asian region.

The Centre has also enhanced its focus on Japan, and the Korean Peninsula, given the intensive military and diplomatic activities taking place in the region. The India-Japan Symposium was held on December 8, 2017 discussing the changing geopolitics of India-Japan relations in the Indo-Pacific. A bilateral dialogue with the National Institute of Defense Studies (NIDS), Japan, was held on March 12, 2018 to understand and renew India-Japan relations in the Indo-Pacific. The Centre is also engaged in a project—“Japan's Defence Industrial Policy Reform: Debates and Implications for International Cooperation”. The Centre's newly released co-edited volume titled *China-India-Japan in Indo-Pacific: Ideas, Interests, and Infrastructure* (Pentagon Press: New Delhi, 2018) explained the new shades of politics among the major powers in the Indo-Pacific. Scholars from the Centre also published in peer-reviewed journals such as *Strategic Analysis*, *India Quarterly*, *Journal of Defence Studies*, *Journal of Indian Ocean Studies* and actively participated in and delivered lectures at international fora, seminars, conferences and symposia.

Europe and Eurasia Centre

In 2017-2018, the Europe and Eurasia Centre focused on key events in the region covering Russia, Ukraine, Belarus, the Central Asian Republics (CARs), the Shanghai Cooperation Organisation (SCO) and the International North-South Transport Corridor (INSTC). The main area of focus has been India's membership at the SCO and the 70th Anniversary of the establishment of bilateral relations between India and Russia.

The scholars at the Centre analysed these contemporary issues in their web commentaries, Issue Briefs and Reports. Besides, the scholars analysed various issues such as the Doklam stand-off, Chabahar Port, Eurasian Economic Union (EEU), and the One Belt, One Road (OBOR) Initiative.

Prof. P. Stobdan attended an International Conference titled “Strategic Vision

of Russia-India Relations and Changes in World Order” held in Moscow from October 12-13, 2017. Prof. P. Stobdan and Dr. Manabhanjan Meher, also participated in a workshop organised by the Ministry of External Affairs, on “70th Anniversary of India-Russia Diplomatic Relations” held in New Delhi.

The Centre organised a number of talks and roundtable discussions with eminent scholars. A delegation from the Primakov National Research Institute of World Economy and International Relations of the Russian Academy of Sciences (IMEMO) visited IDSA for an interaction on “Russian Policy towards South Asia”, on January 19, 2018.

Internal Security Centre

During the year, Centre members contributed short articles on diverse themes, such as potency of the Jamaat-ul-Mujahideen Bangladesh (JMB) threat, the Maoist guerrilla army, ways and means to choke Maoist finances, Maoists' deployment of pressure mines, the comprehensive integrated border management system and publication of the *National Register of Citizens*, for the IDSA website. Scholars also undertook field visits to the states of Karnataka and Kerala to assess the government's perceptions as well as approaches in tackling the issues of radicalisation. Extensive field work was also carried out in Manipur to study the prevalent apprehensions of various tribal groups vis-à-vis the ongoing peace talks between the Government of India and the National Socialist Council of Nagaland (NSCN-IM). During the period, Centre members also delivered lectures for various capsule courses and training programmes of the National Security Council Secretariat (NSCS), the military, Central Armed Police Forces (CAPFs), and intelligence agencies. Scholars were also invited as lead speakers to talks, roundtables, workshops, seminars organised by various think tanks, universities and other institutions, on important themes like border management, Naxalism, Insurgency in the Northeast, coastal security and human security. They also appeared on electronic media and wrote opinion pieces on topics like drug trafficking, Maoist finances, and CPI (Maoist) Peoples' Liberation Guerrilla Army (PLGA), for the print media.

Military Affairs Centre

The Military Affairs Centre undertook a number of activities ranging from book projects to a series of lectures, specifically dealing with core military subjects. The Centre undertook a study of hybrid warfare, which is considered a critical area of research, especially in India's context, given the evolving character of conflict. The resultant book titled *Hybrid Warfare: The Changing Character of Conflict*, edited by Colonel Vikrant Deshpande, captures the essence of this shift and includes case studies that cover most areas of the world where hybrid warfare has been employed with sophistication and expertise. This book also provides policy suggestions for India, given the threat of hybrid warfare from the western and northern borders.

The Military Affairs Centre also held a series of roundtable discussions on defence reforms. Leading practitioners and policy makers came together to discuss and analyse the limitations of the present system and the way ahead, with the aim of enhancing India's defence preparedness. Subsequently, the Centre published a volume edited by Brig. Gurmeet Kanwal (Retd) and Ms. Neha Kohli, titled *Defence Reforms: A National Imperative*. The book includes recommendations on defence policy, including intelligence, higher defence management, defence procurement and structural changes

in the armed forces.

The Centre contributed a number of defence-centric papers: “Drones: An Emerging Terror Tool”; “International Military Exercises: An Indian Perspective”, and “Economic Sanctions as an Option to Fight Pakistan-Sponsored Terrorism” in the *Journal of Defence Studies*.

Scholars of the Centre contributed significantly to the debate on ongoing issues through focussed Policy and Issue Briefs. These included: “FATF as an Instrument of CFT Compliance in Pakistan”; “Aerial Drone Swarms: The Next-Generation Military Weapons”; “Post-Doklam, India needs to watch China's bullish economics-led cultural embrace of South Asia”; “Unpacking China's White Paper on Maritime Cooperation under BRI”; “India's Defence and Security Priorities”; “Return the Favour with a Thousand Cuts : India's Pakistan Policy”; and “Defence Reforms : Why is it Critical to Bite the Proverbial Bullet?”.

A series of lectures by prominent speakers were organised during the year to highlight defence-related issues and enhance interest and awareness regarding the same. These included, “Management of India-China Border”; “Establishment of Structures for Integrated Warfighting”; “Doklam Issue and Bhutanese Viewpoint”; “Integrated Logistics in the Armed Forces and Special Forces in Indian Context”.

Non-Traditional Security (NTS) Centre

The Non-Traditional Security (NTS) Centre has been effectively carrying out relevant research related to non-traditional security issues in the policy domain and disseminating information related to energy, water and climate change through talks, lectures, conferences, both national and international, as well as numerous publications and media appearances.

The scholars have produced books, edited volumes, book chapters, research articles and have written several commentaries and opinion pieces in various newspapers and magazines on energy security, water security and climate change. Apart from delivering lectures and attending conferences, Ms. Shebonti Ray Dadwal has published a book *The Geopolitics of Gas: Common Problems, Disparate Strategies* and an edited volume *Asian Strategic Review 2017: Energy Security in Times of Uncertainty*. She is a member of the CSCAP Study Group on Energy Security as well as a member of the Core Group on Myanmar of the MEA's Indian Council of World Affairs (ICWA).

Dr. Uttam Kumar Sinha is currently on the technical advisory board of the South Asia Water Governance Programme and is a policy advisor at the International Centre for Integrated Mountain Development (ICIMOD) in Kathmandu. He is actively engaged in the Track-II dialogue process and was India's representative to the CSCAP Working Group on Water Resources Security. Ms. Ray Dadwal and Dr. Sinha are members of the editorial board of the Institute's flagship journal, *Strategic Analysis*, published by Routledge. The Centre has also been actively engaging with officials in relevant ministries on issues related to India's water security, energy security, climate change and the Arctic region.

North America Centre

During the year, the Centre focussed on the contours of the India-US relationship in the changing political landscape with regard to the US policies towards

JCPOA, the Korean Peninsula and friction between the US and its allies on trade issues. The Centre organised several interactions with visiting policy makers and scholars. A delegation of US Congressional Staffers under the aegis of the US Mutual Educational and Cultural Exchange Act (MECEA), visited IDSA in April 2017 and had extensive discussions on a range of bilateral and global issues of mutual concern. The Centre organised interactions with Mr Robert Swartz, Senior Policy Advisor, National Nuclear Security Administration (NNSA), Office of Nonproliferation and Arms Control in July; with Dr. Michael Krepon, Co-founder of The Stimson Center, in August; an interactive session with Ambassador Nick Burns, Senior Counselor, The Cohen Group and Ms Ingrid Belton Henick, Vice-President, The Cohen Group, in August; with Dr Eric B. Brown, Senior Fellow at the Hudson Institute in November; and a detailed discussion with another delegation of US Congressional Staffers in December 18, 2017. Professor Aseema Sinha, Wagener Chair in South Asian Politics, and George R. Roberts, Fellow and Full Professor, Claremont Mckenna College, California, USA were attached to the Centre during July-August 2017.

Nuclear and Arms Control Centre

The Nuclear and Arms Control Centre undertook policy-oriented research and participated in several academic activities during 2017-18. The scholars participated in seminars and workshops on the subject, both in India and abroad. One of the seminars was on Chinese military modernisation, jointly organised by the Antarrashtriya Sahyog Parishad (ARSP) and Nehru Memorial Museum and Library, in which Dr. Rajiv Nayan presented a paper on nuclear and missile modernisation of China and India's options. He also presented a paper on the Global Defence Technological Order and India, at the Director's Conference of the Defence Research and Development Organisation.

The scholars of the Centre were also part of the delegation from the Observer Research Foundation (ORF) to the Netherlands, where they participated in the bilateral dialogue on nuclear security. The papers presented at the seminar are being published. The Centre members were also active in electronic media on various issues. The scholars have produced book chapters, journal articles and have written for various newspapers during 2017-18.

South Asia Centre

The scholars associated with the Centre continued to track the evolving security and strategic environment in India's immediate neighbourhood. Their areas of research included radicalism in the Pakistan-Afghanistan region, political uncertainty and the evolving civil-military relations in Pakistan, India's relations with Sri Lanka under the Sirisena government, the emerging political situation in Bangladesh, the internal political dynamic in Maldives, and the issues shaping electoral politics in Nepal on the eve of the crucial elections of November-December 2017 and developments in Pakistan-Occupied Kashmir (POK).

The scholars of the Centre made several contributions to newspapers (both English and vernacular), peer-reviewed journals, IDSA Issue and Policy Briefs, online fora and in edited books, on diverse issues ranging from the volatile situation in Gilgit-Baltistan, changing political alliances in Nepal, China-Pakistan water axis on Indus, Pakistan army chief's overtures on foreign and security policy, to China-Pakistan Economic Corridor (CPEC), cancellation of the SAARC summit, and illegal migration.

The Centre further strengthened the output from the projects on Pakistan and

Pakistan-Occupied Kashmir, and in addition to the monthly and weekly reports, prepared daily news reports of strategic importance. These were shared with policy makers and Pakistan watchers in the country regularly. The scholars of the Centre also interacted with the Ministry of External Affairs on issues related to the Sundarbans Delta.

The Centre organised several interactive roundtables and lectures by visiting scholars and dignitaries from the neighbourhood on internal developments in their countries and the contours of their bilateral relationship with India. The members of the Centre were active in the national media and shared their perspectives on developments in the region and their implications for India.

Southeast Asia and Oceania Centre

The Southeast Asia and Oceania Centre's priority research areas include India's Act East Policy, Association of Southeast Asian Nations (ASEAN) and the centrality of ASEAN in the Indo-Pacific. The Centre hosted delegations from various Southeast Asian countries. A delegation from the Vietnam Academy of Social Sciences (VASS), led by its President, Professor Nguyen Quang Thuan, visited IDSA on April 11, 2017. Professors and students from Chulalongkorn University, Thailand, visited IDSA on August 10, 2017. A four-member delegation from the Ministry of Defence, Indonesia, led by Col. Hutabarat, interacted with IDSA scholars on August 29, 2017. Another Vietnamese delegation, led by Major General Dang Quang Minh, Deputy Director of the Institute for Defense Strategy, (IDS), Vietnam's Ministry of Defence, visited IDSA on January 19, 2018 to discuss the opportunity for research collaboration.

The Centre has published a number of papers, and its members have made presentations at various national and international conferences. Dr Udai Bhanu Singh presented a paper on "Russia and the US in the Indo-Pacific" at the Second Meeting of Heads of Think Tanks 2017 on December 5, 2017, at ICWA, New Delhi. He also presented a paper on "ASEAN and the Emerging Regional Architecture", at the Regional Conclave on ASEAN@50 and India-ASEAN Relations", at NIAS, Bengaluru on December 7, 2017.

Dr Udai Bhanu Singh and Dr. Sampa Kundu were interviewed as well as quoted by media including *Epoch Times*, Reuters, *South China Morning Post* and All India Radio. Dr. Kundu also attended a meeting on the Rohingya Refugees at the NSCS on October 27, 2017.

The Centre also hosted a visiting fellow, Dr. Janjira Sombatpoonsiri from Thailand, who presented a Fellows Seminar on "Mindanao and Patani Movements and Security Sector Reforms" at IDSA on June 09, 2017.

Strategic Technologies Centre

In 2017-2018, the Strategic Technologies Centre conducted a one-day workshop on "Geopolitics of Cyberspace: Creating Space for India", on May 24, 2017, and organised a Training Programme for the Indian Air Force officers, who are designated for a one-year training programme abroad, from February 12 to 23, 2018. The Centre also completed the IDSA-MEITY project on "Global, Regional and Domestic Factors Impacting India's Cyber Security". The scholars have published monographs, book chapters, research articles and Policy Briefs. Dr Ajey Lele's monograph titled *Space and Maritime Security* was published by the National Maritime

Foundation, New Delhi in 2017. Mr. Munish Sharma's monograph, *Securing Critical Information Infrastructure*, was published in April 2017. Mr. A. Vinod Kumar contributed a chapter titled "The Expectant Global Nuclear Energy Renaissance: Movers, Shakers and Spoilers", in the book *Resurgence of Nuclear Power: Challenges and Opportunities for Asia*, (Singapore: Springer, 2017). He has also published an article titled "Norm Entrepreneur, Catalyst or Challenger: India in the Nuclear Non-Proliferation Narrative," in the journal, *South Asian Survey* (Sage Publications, 2017).

West Asia Centre

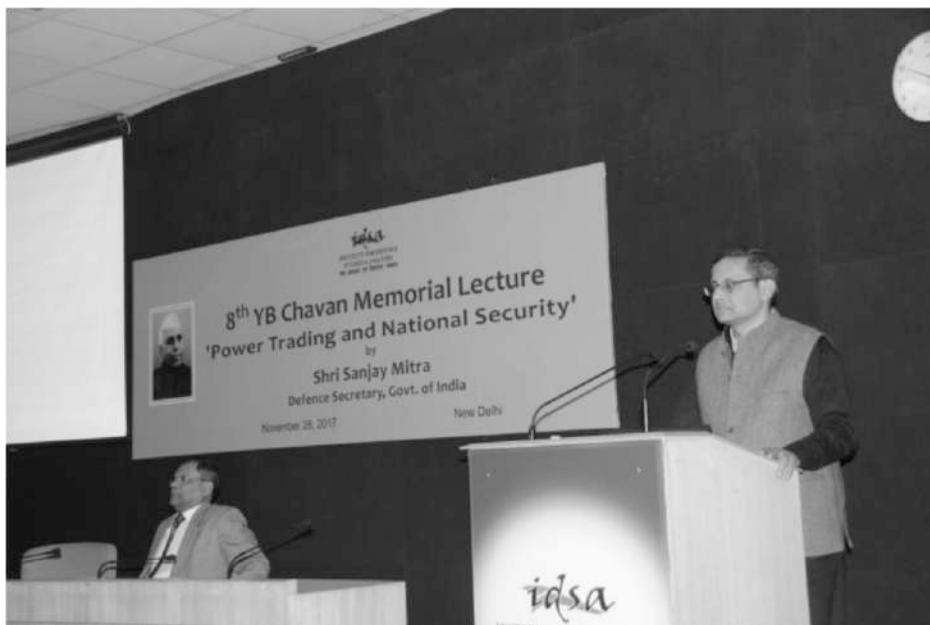
The larger focus of the Centre has been to study and research the political, security and strategic situation in the West Asian region. Scholars at the Centre are involved in conducting research on a wide range of issues concerning the region. Some of these issues studied by the scholars at the Centre are on India and the unrest in the Arab world, India-Iran relations, democratisation dilemma and challenges for Turkey, the threat of the Islamic State and its implications for India and ideological counter-narratives and strategic communications against jihadist radicalisation.

As in the past, the Centre continued to engage in bilateral dialogues with think tanks in the region. A delegation from IDSA visited the Afghan Institute of Strategic Studies (AISS) during August 1-3, 2017 and held a trilateral dialogue with AISS and the Institute for Political and International Studies (IPIS), Tehran. The dialogue deliberated on ways to enhance cooperation to stabilise the situation in Afghanistan and improve connectivity in the region. On January 15, 2018, a delegation from IPIS visited IDSA for the 14th Bilateral Dialogue on "Developments in the Region and India-Iran Relations." The delegation was headed by H. E. Mohammad Kazem Sajjadpour, Deputy of Ministry of Foreign Affairs and Director General of the IPIS. Discussions were held on the current status of bilateral relations, especially in the context of the visit of Prime Minister Narendra Modi to Iran in June 2016, and Iranian President Hassan Rouhani's visit to India in January 2018.

In addition, the Centre has published three books during the year including one in collaboration with the Delhi Policy Group (DPG), titled *West Asia in Transition Vol II*. The book has contributions from various scholars, diplomats and young researchers on several issues of contemporary relevance in West Asia. The second book titled *Persian Gulf 2016-17: India's Relations with the Region* was published in collaboration with the Middle East Institute, New Delhi. Another book titled *Arab Spring and Sectarian Faultlines in West Asia: Bahrain, Yemen and Syria*, analyses the widening sectarian faultlines in West Asia since the outbreak of the Arab unrest.

The West Asia Centre has begun publishing a bi-monthly newsletter, *West Asia Watch* from January 2018 (two editions have already been published) which comprises analyses, news reports, and interviews of ambassadors of West Asian countries based in New Delhi. *West Asia Watch* aims to monitor and appraise the larger community of scholars and students of West Asia as well as Indian policy-makers, on the latest political, economic and strategic developments in the region and their implications for India. Further, the members of the Centre have been publishing refereed articles in Indian and international journals and have collaborated with foreign think tanks in producing reports, publishing papers on issues related to India-West Asia, India-Central Asia, connectivity issues particularly the International North-South Corridor (INSTC) and the Belt and Road Initiative (BRI). The Centre has also organised a number of talks and interactions with scholars and delegations from the region visiting IDSA including countries like Israel, Palestine, Tunisia, Saudi Arabia, Bahrain and Iran.

Y.B. CHAVAN MEMORIAL LECTURE



The 8th Y.B. Chavan Memorial Lecture, being delivered by Shri Sanjay Mitra, Defence Secretary

The 8th Y.B. Chavan Memorial Lecture was delivered by Shri Sanjay Mitra, Defence Secretary, on November 28, 2017, on “Power Trading and National Security”. The details of the previous Lectures are at Annexure XII (p.70) .

TRAINING

There is a growing demand on IDSA for converting its cutting edge research into training courses. The Institute organized four training programmes for officers of the Indian Navy, Indian Air Force and Border Security Force. Enhancing the Institute's capacity to handle the training courses will be in the interest of the future growth of the Institute. The details of the training programmes are at Annexure VIII(p.63) .

SPECIAL PROJECTS

Several government agencies (including the National Security Council Secretariat, Ministry of External Affairs, and Ministry of Information Technology) have shown interest in involving the Institute in various projects. The IDSA-MEA collaboration has grown over the years. IDSA has been conducting the PoK project for the MEA for the last several years and the Project continued this year also. A project commissioned by the Ministry of Information Technology on Global, Regional and Domestic Factors Impacting India's Cyber Security is also ongoing. Annexure IV(p.43).



IDSA-GIGA Conference, September 15-16, 2017



Africa Day Roundtable, May 17, 2017

The Institute organized several high-profile conferences, Roundtables and national seminars during the year. In all six international conferences and three national conferences were held. In addition 44 Roundtables, 20 Special/Eminent Person's Talks, four Bilateral Interactions and nine Special Interactions were held on a series of topics. Details are at Annexure III (p.28-42). The above activities provided an opportunity for close interaction with the strategic community in India and abroad.

PUBLICATIONS

During the year, IDSA scholars published seven books and three monographs. Apart from this, the Institute published six issues of *Strategic Analysis*, four issues of the *Journal of Defence Studies*, two issues of the *CBW Magazine*, One Occasional Paper, three Policy Briefs and 22 Issue Briefs. In addition, 27 Articles/Book Reviews/Review Essays/Commentaries in IDSA journals and 21 Chapters in IDSA books, 84 Web Commentaries and 175 articles were published in various newspapers and magazines. The IDSA website got 32,45,824 page views during the year, on an average of 2,70,485 published page views per month.

Newsletters

A wide range of periodicals/newsletters/news digests were published during the year. These included *The Week in Review*; *POK News Digest*; *South Asia Trends*; *Africa Trends*; *Indian Ocean Watch*; *Insight Southeast Asia*; *Pakistan News Digest*; *East Asia Monitor*; and *West Asia Watch*.

IDSA LIBRARY AND THE INFORMATION RESOURCE DIVISION



IDSA Library

The IDSA Library and the Information Resource Division continued to work to deliver high quality and innovative services. New technologies for information dissemination were adopted in order to make information accessible to scholars within the IDSA and outside. The Institute continued to create more digital content and image content on its Facebook page and the Multimedia section.

The IDSA Library participated in the New Delhi World Book Fair during the period under review. The Institute's participation in the New Delhi World Book Fair began in 2013.

The Library supports the research community on a range of key areas and makes an immeasurable contribution to the Institute. The Institute is working with a growing network of partners from different institutions and government organizations (Annexure VI).

AWARDS

The Institute confers two awards, i.e., the K. Subrahmanyam Award and the President's Award for Excellence. The K. Subrahmanyam Award is conferred to an outstanding Indian scholar/journalist and the President's Award for Excellence is conferred to encourage the Institute's young scholars to write in reputed and refereed journals. Annexure XI contains the details of past awardees.

GRANT-IN-AID TO IDSA

IDSA was sanctioned an amount of Rs.20,83,00,000/- as Grant-in-Aid in RE 2017-2018 which also includes an amount of Rs 3,65,00,000/- provided for payment of revised pay / arrear of pay and pension for the period from 01.01.2016 to 28.02.2018 on implementation of 7th CPC recommendations in IDSA, payable only after receipt of MoD's approval. Since MoD's approval for the same was not received, further certain major international conferences were also not organised during the year and the installation of Solar Plant for which the provision was made in RE 2017-2018 was also not initiated during the year, an amount of Rs 15,90,00,000/- only was drawn as Grant-In-Aid from MoD for the year 2017-2018. Out of said amount of Rs 15,90,00,000/- an amount of Rs 38,08,597/- was utilized for purchase of Fixed Assets and the remaining amount of Rs 15,51,91,403/- was recognized as income. Further, out of the remaining amount, 66.18 per cent was utilized on salaries, pension and retirement benefits, 21.15 per cent on operational and administrative expenses and 12.67 per cent on research-related activities (excluding salary of scholars).

**EXECUTIVE COUNCIL (EC) AND THE SUB-COMMITTEES
(As on March 31st, 2018)**

The composition of the Executive Council was as follows:

- | | |
|---|--|
| 1. Shri Arun Jaitley | President (till September 23, 2017) |
| 2. Smt Nirmala Sitharaman | President (w.e.f. November 23, 2017) |
| 3. Vice Admiral Anup Singh (Retd) | Member |
| 4. Air Marshal Dr M. Matheswaran (Retd) | Member |
| 5. Prof Charan Dass Wadhva | Member |
| 6. Shri G.K. Pillai | Member |
| 7. Lt Gen Prakash Menon (Retd) | Member |
| 8. Shri Swashpawan Singh | Member |
| 9. Shri Gulshan Luthra | Member |
| 10. Shri Sanjay Mitra | Defence Secretary, Ex-Officio Member |
| 11. Shri Vijay Gokhale | Foreign Secretary, Ex- Officio Member |
| 12. Shri Jayant Prasad | Director General, Ex-Officio Member |
| 13. Maj Gen Alok Deb | Deputy Director General, Ex-Officio Member |
| 14. Dr Ashok K. Behuria | Member (Staff Representative) |

Special Invitees

- | | |
|-----------------------------|---------------|
| 15. Shri Sunil Kumar Kohli | FA(DS), MoD |
| 16. Shri Shambhu S. Kumaran | JS (PIC), MoD |

The President constituted Sub-Committees for the transaction of business and consultations during the period intervening two Executive Council meetings:

The composition of the Sub-Committees is as follows:-

1) Human Resource & Finance Sub-Committee (HR & FC)

- | | | |
|----------------------------|---|--------|
| a) Prof Charan Dass Wadhva | - | Chair |
| b) VAdm Anup Singh (Retd) | - | Member |

- c) Lt Gen Prakash Menon (Retd) - Member
- d) Shri G.K. Pillai - Member
- e) DG, IDSA - Member

Special Invitees: (to be invited as and when necessary)

- a) JS (PIC), MoD
- b) DDG and Staff Representative

2) Membership Sub-Committee

- a) VAdm Anup Singh (Retd) - Chair
- b) Air Marshal M. Matheswaran (Retd) -Member
- c) Shri Swashpawan Singh - Member
- d) Shri Gulshan Luthra - Member
- e) DG, IDSA - Member
- f) DDG, IDSA - Member

Special Invitees: (to be invited as and when necessary)

- a) JS (PIC), MoD
- b) Staff Representative

EC Meetings

The following Executive Council (EC) and Sub-Committee Meetings were held during the year 2017-2018:-

161st EC Meeting – September 28, 2017

162nd EC Meeting – March 26, 2018

The Human Resources and Finance Sub-Committee meeting was held on November 16, 2017.

The Membership Sub-Committee meetings were held on June 1, 2017 and February 27, 2018.

MEMBERSHIP

The number of Members as on March 31, 2018 was as follows:-

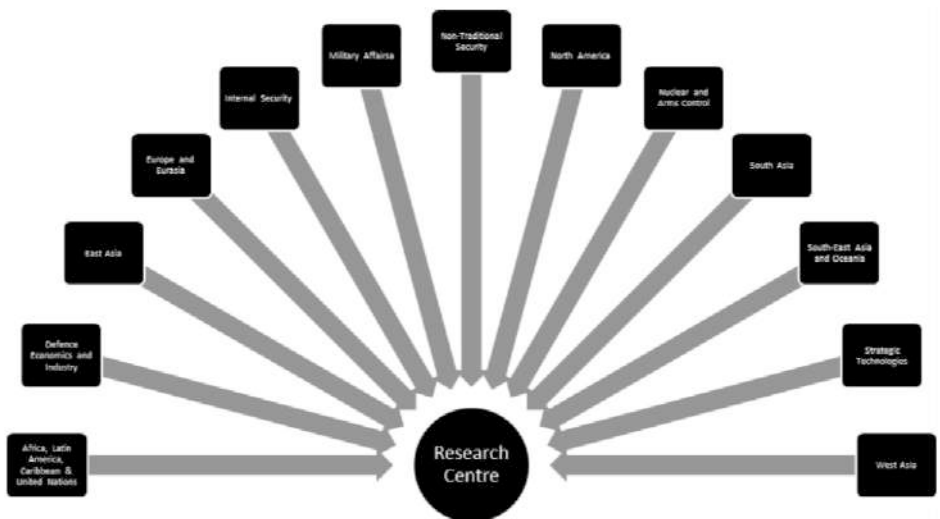
Type of Membership	31.03.2017	31.03.2018
Life Members	100	104
Members	176	175
Associate Members	1020	1041
Corporate and Special Corporate Members	04	05
Associate Corporate Members	19	17
Special Subscribers	1228	1129
Total	2547	2471

The number of members with voting rights stood at 279.

RESEARCH CENTRES

The Institute has a well-qualified, multi-disciplinary research faculty at various levels (as on March 31, 2018). They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at **Appendix A**. The research faculty is divided and organised amongst 13 Centres. Each Centre deals with a broad area of research on national and/ or international security. The Centres are:

1. Africa, Latin America, Caribbean and United Nations (ALCUN)
2. Defence Economics and Industry
3. East Asia
4. Europe and Eurasia
5. Internal Security
6. Military Affairs
7. Non-Traditional Security (NTS)
8. North America
9. Nuclear and Arms Control
10. South Asia
11. South-East Asia and Oceania
12. Strategic Technologies
13. West Asia



CONFERENCES/SEMINARS/TALKS/INTERACTIONS/VISITS**(i) International Conferences/Seminars**

The following six International Conferences were organized during the year:-

S. No.	Date	Inaugurated by	Details of the Conference	Topic
1	September 22, 2017	Ms Preeti Saran, Secretary (East), Ministry of External Affairs	1 st Meeting of BIMSTEC Track 1.5 Security Dialogue Forum.	Traditional and non-traditional security issues i.e. terrorism, transnational crime, maritime challenges, food and water security and building strategy among the member-states to mitigate the growing challenges.
2	November 7-8, 2017	Dr S Jaishankar, Foreign Secretary, Ministry of External Affairs	2 nd Indian Ocean Rim Association (IORA) Conference.	Maritime Security and Safety.
3	November 22, 2017	Maj. Gen (Retd.) John Hartley, CEO and Director, Future Directions International	4 th Round of the India-Australia Track 1.5 Defence Strategic Dialogue.	India-Australia Relations: Strategic Challenges and Prospects.
4	December 08, 2017	H.E. Kenji Hiramatsu, Ambassador of Japan to India	India-Japan Symposium.	Shifting Geopolitics in Asia: India-Japan Relations and Future of the Indo-Pacific Region.
5	March 22, 2018	Shri. M.J.Akbar, Minister of State for External Affairs, Government of India	Workshop in collaboration with International Institute for Strategic Studies (IISS) London.	Strategic Stability in the Indo-Pacific.
6	March 27-28, 2018	Mr. T.S. Tirumurti, Secretary (ER) Ministry of External Affairs, Government of India	4th India-Africa Strategic Dialogue.	India and Africa: Deepening the Security Engagement.

(ii) National Conferences/Seminars/Workshops

The following three **Conferences/Seminars/Workshops** were organized during the year:-

S. No.	Date	Inaugurated/Special Address/Keynote Address by	Details of the Conferences/Seminars	Topic
1	May 2, 2017	East Asia Centre in IDSA	East Asia Strategic Review Seminar.	China's Rising Strategic Ambitions in Asia.
2	May 24, 2017	Dr Gulshan Rai, National Cyber Security Coordinator (NCSC)	One-day workshop.	Geopolitics of Cyberspace: Creating Space for India
3	October 5, 2017	Dr Arvind Gupta, former Deputy National Security Advisor; Director, VIF	One - day seminar.	Exploring the Roots of India's Strategic Culture

(iii) Talks

The Institute organised 20 **Special/Eminent Person's Talks** during the year. Following is the list of Talks:-

S. No.	Date	Speaker	Topic
1	April 17, 2017	Lt. Gen. Rakesh Sharma (Retd)	Management of the India China Border - A Case Study of Ladakh
2	April 18, 2017	Prof. Vincent Wei-Cheng Wang, Dean of the School of Humanities and Sciences, of Ithaca College, New York and Senior Fellow, Foreign Policy Research Institute, USA	Sino-US Relations under Xi and Trump
3	April 20, 2017	Dr. Anton Khlopkov, Head, Centre for Energy and Security Studies (CENESS), Moscow.	The Global Agenda on Disarmament and Non-Proliferation
4	April 20, 2017	Dr Janjira Sombatpoonsiri , Visiting Fellow, IDSA.	Thailand: Policing of Anti-Government Protests
5	April 28, 2017	Air Marshal (Retd.) M. Matheswaran, former Deputy Chief, Integrated Defence Staff	Harnessing Space for National Security
6	May 22, 2017	Dr. Andeab Gebremeskel, Director General, Eritrean Center for Strategic Studies	Regional Outlook in the Horn of Africa
7	May 26, 2017	Prof Gautam Sen	Research Methodology
8	June 19, 2017	Lt. Gen. Satish Dua, Chief, Integrated Defence Staff to the Chairman Chiefs of Staff Committee (CISC).	Establishment of Suitable Structures for Integrated War Fighting in the Indian Context

9	July 11, 2017	Mr. Robert Swartz, Senior Policy Advisor, National Nuclear Security Administration (NNSA), Office of Non-proliferation and Arms Control, Department of Energy United States	Strategic Stability in South Asia: A US Perspective.
10	July 12, 2017	Dr. Arabinda Acharya, Professor, Department of International Studies, National Defense University, Washington DC	March of the Black Flags & Threat to India
11	August 07, 2017	Shri Sujeev Shakya, Founder and CEO, Beed.	Steps India Could Take to Improve India-Nepal Economic Exchanges
12	October 4, 2017	Mr Jeremy England, Head, Regional Delegations, ICRC, New Delhi.	New Technologies in Warfare and International Humanitarian Law
13	November 15, 2017	Lt. Gen. (Retd.) Balbir Singh Sandhu	Integrated Logistics in the Armed Forces
14	January 17, 2018	Mr. Masakazu Toyoda, Chairman and CEO of the Institute of Energy Economics Japan (IEEJ)	IEEJ Outlook 2018: Prospects and Challenges Until 2050
15	February 19, 2018	Maj. Gen. (Retd.) Bhupesh Jain, Senior Fellow, Centre for Land Warfare Studies (CLAWS)	Special Forces in Indian Context
16	March 6, 2018	Prof. Jeff Schubert, Visiting Professor, National Research University, Higher School of Economics, Moscow	Russia's Eurasia Vision
17	March 7, 2018	Ms. Ryohei Kasai, Visiting Faculty, Gifu Women University, Japan	Japan's Attitude Towards BRI and AIIB
18	March 14, 2018	Dr. Wael Al-Batterkhi, Minister Counselor and Deputy Head of Mission, Embassy of the State of Palestine, New Delhi	Developments in Middle East Peace Process

19	March 16, 2018	Prof. Takako Hikotani, Gerald L. Curtis Associate Professor in Modern Japanese Politics and Foreign Policy, Columbia University	United States and its Asia Policy
20	March 19, 2018	Mr. Amir Peretz, Former Deputy Prime Minister and Defence Minister, Israel	With Missiles from Lebanon and Gaza: How the Home Front Became the Main Front and How Technology Can Make Peace Possible

(iv) Bilateral Interactions

The following four bilateral dialogues were held during the year:

S. No.	Date	Institution	Topic
1	April 3, 2017	Shanghai Institute for International Studies (SIIS), China	China-India Bilateral Relations on Trade and Security; Regional Security; Multilateral Cooperation of AIIB, BRICS, CPEC and OBOR
2	September 15-18, 2017	German Institute of Global and Area Studies (GIGA), Hamburg, Germany	Changing Asia 2017: Perspectives on Regional and Global Cooperation.
3	January 15, 2018	Institute for Political and International Studies (IPIS), Tehran	Developments in the Region and India-Iran Relations

4	March 12, 2018	National Institute for Defense Studies (NIDS), Japan	India-Japan Relations in the Indo-Pacific
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(v) Roundtable Discussions

44 Roundtable/Book Discussions on a wide range of topics were held at the Institute during the course of the year. The complete list of topics discussed is given below:

S. No.	Date	Topic
1	April 05, 2017	India-West Asia Relations
2	April 07, 2017	Terrorism and Pakistan-Afghanistan Relations
3	April 11, 2017	India-Vietnam Relations, Act East Policy, Defence and Economic issues and China-ASEAN Relations
4	April 17, 2017	US-India Economic Relations
5	April 20, 2017	Developments in Korean Peninsula, India-Korea Relations and Regional Security Issues
6	April 26, 2017	Rise of Extremist Violence in North African Region
7	April 26, 2017	Defence Reform Project
8	May 17, 2017	Africa's Security Challenges
9	May 18, 2017	Prime Minister Modi's visit to Sri Lanka
10	May 22, 2017	The Future of OBOR after the Beijing Forum
11	June 09, 2017	Free and Open Indo-Pacific Strategy
12	June 13, 2017	Role of GPF on Korean Reunification
13	June 14, 2017	Spatio-temporal Dimensions of India's Act East Policy vis-à-vis the Belt and Road Initiative
14	June 20, 2017	South China Sea and the Indo-Pacific Regional Order
15	June 29, 2017	Nepal-India Relations
16	July 03, 2017	India-Israel Relations at 25

17	July 10, 2017	Role of Forensic Science and New Technology in Combating Terrorism
18	July 12, 2017	The Great Game in Afghanistan: Rajiv Gandhi, General Zia and the Unending War
19	July 21, 2017	The Current Doklam Border Tension
20	July 24, 2017	Reconciliation of Development and Promotion of Peace
21	July 26, 2017	In Search of a Future: The Story of Kashmir
22	July 28, 2017	India-Iran Relations
23	August 08, 2017	India-US Relations
24	August 10, 2017	Doklam Plateau Issue and the Bhutanese Perspective
25	August 10, 2017	India-Thailand Relations
26	August 22, 2017	Changing Dynamics of Russia's Foreign Policy towards South Asia and Central Asia
27	August 23, 2017	The US-India Defence Relationship
28	September 15, 2017	India-Korea Relations and Security Situation in Korean Peninsula
29	October 30, 2017	Current Situation in Bangladesh
30	October 31, 2017	Squaring the Circle: Mahatma Gandhi and the Jewish National Home
31	November 10, 2017	India-U.S. Relationship in the Changing Strategic Context
32	November 30, 2017	India in Indo-Asia Pacific
33	December 22, 2017	National Security Strategy of the United States of America
34	December 18, 2017	US-India Economic Relations to Defence
35	January 11, 2018	Pindi, Provinces and Proxies: 70 Years of Pakistani Perfidy
36	January 15, 2018	China's Belt and Road Initiative (BRI)
37	January 19, 2018	Battlefield Singularity: The Artificial Intelligence Revolution and China's Future Military Power

38	January 19, 2018	Bangladesh Foreign Policy in the Emerging Geo-Strategic Context
39	January 19, 2018	Russian Policy Towards China, Pakistan and Afghanistan and its Implications for India
40	February 07, 2018	Single Engine Fighter Evolution of Gripen E
41	February 09, 2018	Korean Security Challenges, Quad and Indo-Korean Relations
42	March 15, 2018	Sharpening the Arsenal: India's Evolving Nuclear Deterrence Policy
43	March 16, 2018	Singapore Foreign Policy, China-India Relations and Indo-Pacific Security Issues
44	March 20, 2018	West Asia in Transition Volume II

(vi) Special Interactions

As part of its outreach activities during the year, the Institute organised nine **Special Interactions** with visiting delegations and eminent persons from various countries. The delegations and persons who visited IDSA during the year included:

S. No	Date	Delegation
1	May 08, 2017	16-member delegation from the Command and Staff College of Saudi Arabia
2	June 02, 2017	12-member delegation from the National Institute for Defense Studies (NIDS), Japan
3	October 03, 2017	47-member delegations from Armed Forces War College, Dhaka.
4	October 24, 2017	19th National Congress of the Communist Party of China (CPC)
5	November 03, 2017	Four-member delegation from The Prospect Foundation, Taiwan
6	November 09, 2017	32-member delegation from the Joint Staff College, Japan.

7	November 13, 2017	16-member delegation of journalists from Indian Ocean Rim Association (IORA) countries
8	January 29, 2018	Role of Saudi Arabia in Geo-Political Situation in the Region
9	January 31, 2018	Post-CPEC: Prospects for Gilgit-Baltistan

Visits of IDSA Scholars Abroad

1. Dr. Meena Singh Roy attended the visiting scholar programme organized by Begin-Sadat (BESA) Center for Strategic Studies, in Israel from March 11-April 04, 2017.
2. Mr Munish Sharma attended a discussion on Foreign and Security Issues organised by the British High Commission, New Delhi in London, United Kingdom from March 26-April 01, 2017.
3. Col Pradeep Kumar Gautam (Retd) and Dr Saurabh Mishra attended the “Fifth Global International Studies Conference” organized by World International Studies Committee (WISC) in the College of Social Science, National Taiwan University, Taipei, Taiwan from April 01-03, 2017.
4. Dr Rajiv Nayan attended the seminar on “Attaining Global Nuclear Security” organised by the Embassy of the Kingdom of the Netherlands, New Delhi and the Observer Research Foundation (ORF) at The Hague, Netherlands on April 05, 2017.
5. Shri Jayant Prasad attended the CICIR Forum 2017 on “The Belt and Road Initiative: Risks and Responses” organised by the China Institutes of Contemporary International Relations (CICIR) at Beijing, China from April 06-07, 2017.
6. Dr. Jagannath Prasad Panda attended the conference on “India and China – From Civilization to Climate Change” organized by the International Institute for Asian Studies (IIAS) at Leiden, The Netherlands from April 06-07, 2017.
7. Dr Uttam Kumar Sinha, attended the conference on “Strengthening Cooperation among BBIN Countries” organized by the Institute for Strategic and Socio-Economic Research (ISSR) at Kathmandu, Nepal from April 17-18, 2017.

8. Dr Uttam Kumar Sinha attended a lecture on “Water Challenges and India’s Response: Domestic and Regional” organized by the Institute of National Security Studies, at Colombo, Sri Lanka on April 25, 2017.
9. Dr. Jagannath Prasad Panda attended the conference on “Sixteen Plus One Framework as part of Belt and Road Initiative and Chinese Dream: Achievements, Challenges and Prospects” organized by Faculty of Political Sciences, University of Belgrade at Belgrade Serbia, from April 24-25, 2017.
10. Professor P. Stobdan attended the Conference on “International Security” organized by the Defence Ministry of the Russian Federation at Moscow, Russia, from April 26-27, 2017.
11. Commodore Abhay Kumar Singh (Retd) attended a conference on “45 Years of Vietnam-India Relations: Achievements and Prospects” organized by the Vietnam Institute for Indian and Southwest Asian Studies (VIISAS), in collaboration with the Vietnam Academy of Social Sciences (VASS), Indian Council of World Affairs (ICWA) and the Indian Embassy at Hanoi, from May 08-09, 2017.
12. Professor P. Stobdan attended the “12th Meeting of Shanghai Cooperation Organization (SCO) Forum” organized by the Institute for Strategic and Regional Studies under the President of the Republic of Uzbekistan at Tashkent, Uzbekistan from May 11-12, 2017.
13. Dr Uttam Kumar Sinha, attended the conference on “India and Europe: Debating the Challenge of Climate Change” organized by the Ireland-India Institute at Dublin, Ireland, on May 25, 2017.
14. Shri Jayant Prasad attended the 1st BRICS Think-Tank Forum on “Globalization in the Time of Transition: Shared Opportunities, Challenges and Responsibilities for BRICS”, organized by the Fudan University at Shanghai, China from May 25-26, 2017.
15. Mrs Ruchita Beri and Dr Uttam Kumar Sinha attended a workshop on “India’s Food Security: Local and Global Dimensions”, organized by the Peace Research Institute Oslo (PRIO) at Oslo, Norway from May 28-31, 2017.
16. Dr Jagannath Prasad Panda attended the Jeju Forum for Peace and Prosperity 2017 on “The Trump Administration and the Geopolitics of Regional Economic Integration in the Asia-Pacific” organized by the Korea National Diplomatic Academy (KNDA) at Jeju, South Korea from May 31-June 02, 2017.
17. Dr Uttam Kumar Sinha attended a workshop on “Observing the Arctic: Asian States and the (Geo) Politics of Involvement in the Arctic Council” organized by the National University of Singapore (NUS) at Singapore from June 08-10, 2017.

18. Shri Jayant Prasad attended the Global conference on the theme: “Management of Opportunities: Global Challenges of Leadership” organized by the Ambassador of the Republic of Kazakhstan at Kazakhstan on June 16, 2017.
19. Dr. Meena Singh Roy attended the workshop on “Area Studies: From Academic Knowledge Production to Policy Relevance?” organized by the German Department, Beijing Foreign Studies University and German Institute of Global and Area Studies, at Beijing, China from June 16-18, 2017.
20. Dr. Prashant Kumar Singh attended the conference on “Rebuilding Trust in Peace and Democracy” organized by the World Congress for Korean Politics and Society 2017 at Seoul, South Korea from June 22-24, 2017.
21. Shri Jayant Prasad attended “The Sixth World Peace Forum” organized by Tang Jiaxuan, Chairman of the World Peace Forum, and Qiu Yog, President of Tsinghua University at Tsinghua, University at Beijing, China from June 24-25, 2017.
22. Dr Uttam Kumar Sinha attended the Forum on the Indus Basin on “The Indus Basin: New Knowledge Frontiers for Development and Resilience” organized by the International Water Management Institute (IWMI), on behalf of the Indus Forum and co-convening partners ICIMOD and the World Bank at Colombo, Sri Lanka from July 04-06, 2017.
23. Gp Capt Ajey Vishwanath Lele (Retd) attended a Dialogue on “Which Space Policy for India, and Which Techno-industrial Base to Support It?” organized by the Asia Centre at Paris, France on July 12, 2017.
24. Dr. Jagannath Prasad Panda attended the “Junior Korean Experts Fellowship (JKUEF)” organized by the Institute for Unification Education (IUE), Ministry of Unification (MoU) of the Republic of Korea at Seoul, South Korea from July 03-12, 2017.
25. Colonel (Dr) Divakaran Padma Kumar Pillay (Retd) attended the “5th Advanced International Humanitarian Law South Asian Academics Training (AISAAT)” organized by the Kathmandu School of Law and the International Committee of Red Cross (ICRC) at Kathmandu, Nepal from July 19-20, 2017.
26. Mr Jatin Kumar attended the Bar-ILan University International Summer Programme on Identity-Based Conflict Resolution, at Ramat Gan, Israel from July 02-27, 2017.
27. Ms Ruchita Beri attended the meeting on “Asia-Africa Growth Corridor Meeting of Track 1.5” organized by the Institute of Developing Economies, Japan External Trade Organization (IDE-JETRO) at Tokyo, Japan on July 31, 2017.

28. Dr Titli Basu was selected by the National Institute for Defense Studies to conduct research at NIDS on “Make in India and India-Japan Defence Cooperation” at Tokyo, Japan from August 02-October 27, 2017.
29. Shri Jayant Prasad, Shri G Parthasarathy, Dr Meena Singh Roy and Mr Vishal Chandra attended the Bilateral meeting between Institute for Defence Studies and Analyses (IDSA) and the Afghan Institute for Strategic Studies (AISS) and the Trilateral meeting between Institute for Defence Studies and Analyses (IDSA), the Afghan Institute for Strategic Studies (AISS) and the Institute for Political & International Studies (IPIS) at Kabul, Afghanistan from August 01-03, 2017.
30. Commodore Abhay Kumar Singh (Retd) attended the International Seminar 2017 on “ASEAN and the World @ 50th Anniversary of ASEAN and Beyond” organized by the Strategic Studies Center (SSC) at Bangsaen, Chonburi Province, Thailand from 01–04 August, 2017.
31. Dr Uttam Kumar Sinha participated in a collaborative project “India in the World: Emerging Perspectives on Global Challenges” (INDWORLD) under the IDSA-PRIO Institutional Cooperation (2015-2018) conducted by the Peace Research Institute Oslo (PRIO) at Oslo, Norway from August 05-12, 2017.
32. Ms Shruti Pandalai attended the “South Asia Regional Civil Affairs Seminar (SARCAS) 2017” organized by the Embassy of the United States of America in partnership with the Sri Lankan Military, at Colombo, Sri Lanka from August 08-18, 2017.
33. Ms Prabha Rao attended the Colombo Defence Seminar – 2017 organized by the Sri Lankan Army, at Colombo, Sri Lanka from 28-29 August, 2017.
34. Ms Prabha Rao attended the “2nd Indian Ocean Conference–IOC 2017” organized by the India Foundation, at Colombo, Sri Lanka from August 31, 2017 to September 01, 2017.
35. Commodore Abhay Kumar Singh (Retd) attended the “2nd Indian Ocean Conference–IOC 2017” organized by the India Foundation in collaboration with the Institute of Policy Studies, Colombo and S. Rajaratnam School of International Studies, Singapore, at Colombo, Sri Lanka from August 31-September 02, 2017.
36. Ms Shruti Pandalai attended the “13th India Trilateral Forum” organized by the Observer Research Foundation, in collaboration with the German Marshall Fund of the United States (GMF) and the Swedish Ministry of Foreign Affairs at Stockholm, Sweden from September 15-16, 2017.
37. Dr Jagannath Prasad Panda attended the conference on the “Globalization of Maritime Security: The South China Sea from Viewpoints of Territorial Non-Claimants” organized by the Meiji Institute of International Policy Studies in collaboration with the Japan Forum on International Relations (JFIR) at Tokyo, Japan, on September 25, 2017.

38. Commodore Abhay Kumar Singh (Retd) attended the 8th India and Bangladesh Security Dialogue organized by the Observer Research Foundation (ORF) and Bangladesh Enterprise Institute (BEI) at Dhaka, Bangladesh from October 10-11, 2017.
39. Maj Gen Alok Deb (Retd) attended the Bahrain International Defence Exhibition and Conference (BIDEC) organized by the Bahrain Center for Strategic, International and Energy Studies (DERASAT) at Manama, the Kingdom of Bahrain from October 16-18, 2017.
40. Dr Prashant Kumar Singh attended the “59th Annual Conference” organized by the American Association for Chinese Studies (AACS) at Colombia, South Carolina, from October 20-22, 2017.
41. Dr Laxman Kumar Behera attended a workshop on “How Countries Become Military Technology and Industrial Powers” organised by the Institute on Global Conflict and Competition (IGCC) of the University of California at San Diego, USA on December 12-13, 2017.
42. Dr. Jagannath Prasad Panda attended a conference on “Strengthening Democracy in Uncertain Times” organized by the NADACE Forum 2000 Foundation at Prague, Czech Republic from October 08-10, 2017.
43. Dr Yaqoob Ul Hassan attended the 8th Bangladesh-India Security Dialogue organized by the Observer Research Foundation (ORF) and the Bangladesh Enterprise Institute (BEI) at Dhaka, Bangladesh from October 10-11, 2017.
44. Dr Smruti S. Pattanaik attended a workshop on “Challenges and Management of Sundarbans Landscape: Finding a Shared Way Forward” organised by the International Water Association (IWA) at Dhaka on October 11, 2017.
45. Dr. Laxman Kumar Behera attended “The International Defense Trade” organized by the Elliot School of International Affairs George Washington University at Washington DC, from November 06-08, 2017.
46. Dr Smruti S. Pattanaik attended a workshop on “Geopolitics of South Asia: India-China Relations and the Roles of Neighbouring Countries” organized by the Centre for Studies on South Asia and the Middle East, National Chung Hsing University at Taichung, Taiwan from November 10-11, 2017
47. Dr. Meena Singh Roy attended the Fourth Annual “Abu Dhabi Strategic Debate” organized by the UAE Ministry of Foreign Affairs, the Emirates Policy Center (EPC), the Atlantic Council (AC), and Geneva Centre for Security Policy (GCSP), at Abu Dhabi from November 11-13, 2017.
48. Dr Smruti S. Pattanaik attended a workshop on “Countering Violent Extremism: Capacity Building Programme” organized by the Bangladesh Institute of Peace and Security Studies (BIPSS) at Dhaka from November 14-16, 2017.

49. Dr Uttam Kumar Sinha attended a workshop on “India’s Climate Mitigation and Adaptation: Key Strategies” organized by the Peace Research Institute Oslo (PRIO) at Bonn, on November 17, 2017.
50. Dr Jagannath Prasad Panda attended a conference on “PLA Reform, Part Deux” organized by the Chinese Council of Advanced Policy Studies, the RAND Corporation and the US National Defense University at Taipei, Taiwan from November 17-18, 2017.
51. Gp Capt A.V. Lele (Retd) attended the “Twenty-Second Session of the Conference of the States Parties (CSP-22) to Chemical Weapons Convention (CWC)” organized by the Organization for the Prohibition of Chemical Weapons (OPCW) at The Hague, Netherlands from November 27 to December 01, 2017.
52. Dr Uttam Kumar Sinha attended a International Conference on “Resilient Hindu Kush Himalayas: Developing Solutions Towards a Sustainable Future for Asia” organized by the International Centre for Integrated Mountain Development (ICIMOD) in cooperation with the Government of Nepal’s Ministry of Population and Environment and with support from the European Union, at Kathmandu, Nepal from December 03-06, 2017.
53. Dr Rajiv Nayan attended a workshop on “Strategic Trade Controls in the Asia-Pacific” organized by the Pacific Forum, CSIS and the Institute of International Relations at the National Chengchi University in Taipei, Taiwan from December 05-06, 2017.
54. Dr Jagannath Prasad Panda and Dr Titli Basu attended a symposium on “The New South Bound Policy of Taiwan and Regional Response” organized by the National Defense University (NDU) and the Ministry of National Defence at Taiwan on December 06, 2017.
55. Dr Jagannath Prasad Panda attended a conference on “South Korea’s new Foreign Policy, Northeast Asia plus Community of Responsibility” organized by the Jeju Peace Institute at Jeju, South Korea on December 15, 2017.
56. Dr. Prashant Kumar Singh attended the conference on “Asian Faultlines: At the Intersection of Asia’s Regions” organized by the Centre for Asia-Pacific Future Studies of Kyushu University, Japan at Fukuoka, Japan from December 16-17, 2017.
57. Dr Prashant Kumar Singh attended a conference on “India’s Soft Power – Vietnam’s Soft Power in the Context of Regionalization and Globalization” organized by the Ho Chi Minh National Academy of Politics at the Centre for Indian Studies at Hanoi, Vietnam from December 19-20, 2017.
58. Dr Ashok Kumar Behuria, Dr Smruti S. Pattanaik and Dr Uttam Kumar Sinha attended the “Water Governance and Diplomacy Regional Pilot Testing Workshop” organized by the International Union for Conservation of Nature (ICUN) at Bangkok, Thailand from December 22-23, 2017.

59. Dr. S. Kalyanaraman and Dr. Pushpita Das attended the “6th Military Leaders’ Strategic Studies Seminar” organized by the Royal Institute for Governance and Strategic Studies at Phuentsholing, Bhutan on January 13, 2018.
60. Mrs Ruchita Beri attended the Conference on “India’s interface with EAC and SADC Countries: Partnering for Security, Stability and Development”, organized by the Indian Council of World Affairs (ICWA), under the Third India-Africa Summit (IAFS-III) at Dar-es-Salaam, Tanzania from January 18-19, 2018.
61. Dr Ashok Kumar Behuria, Dr Smruti S. Pattanaik and Dr Uttam Kumar Sinha attended the “Regional Capacity Building: Water Governance Project – Dissemination Workshop” organized by the International Union for Conservation of Nature (IUCN) at Bangkok, Thailand from January 28-29, 2018.
62. Dr Yaqoob Ul Hassan was invited to be a South Asian Voices (SAV) Visiting Fellow with the South Asia Program at the Henry L. Stimson Center at Washington, DC, from January 21 to February 17, 2018.
63. Dr Rajeesh Kumar attended the “2018 Liberal Arts International Conference (Local Dreams, Global Visions)” organized by the Texas A&M University and Qatar’s Liberal Arts Department at Doha, Qatar from February 04-06, 2018.
64. Dr Rajeesh Kumar attended the conference on “The New Colonialism: The American Model of Human Rights” organized by the Islamic Human Rights Commission (IHRC) at London, on February 10, 2018.
65. Dr Udai Bhanu Singh attended a workshop on “Strategies for Peace, Harmony and Development” organized by the Myanmar Institute of Strategic and International Studies (Myanmar ISIS) at Yangon, Myanmar on February 21, 2018.
66. Dr Rajeesh Kumar attended the first “Riyadh International Humanitarian Forum” organized by King Salman Humanitarian Aid and Relief Centre at Riyadh, from February 26-27, 2018.
67. Mr. Munish Sharma was selected for the “Chevening Cyber Security Fellowship” by the Foreign and Commonwealth Office of the Government of United Kingdom at the Cranfield University, Shrivenham, United Kingdom from March 24-June 01, 2018.

RESEARCH PROJECTS**Details of Projects with IDSA as on March 31, 2018**

Sr No.	Name of the Project	Sanctioning Authority	Period	Status
1	PoK	MEA	January 2017- December 2017	Completed
2	MEA- Project on Pakistan with Special Focus on Baluchistan.	MEA	2015 - 2017	Completed
3	Project on Global Regional and Domestic Factors Impacting India's Cyber Security.	Ministry of Information Technology	2015 - 2017	Completed
4	EPG for India - Nepal Relations.	MEA	2016 - 2018	On-going
5	Project on Nepal & Myanmar	NSCS	2016 - 2018	On-going

PUBLICATIONS

Journals

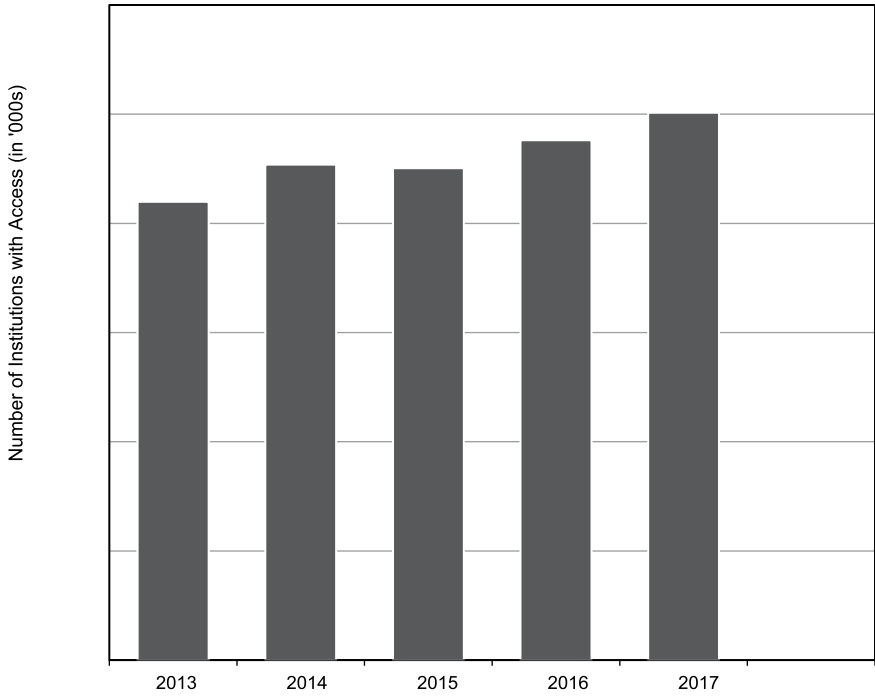
Strategic Analysis 2017 -18

In the year under review, *Strategic Analysis* is the country's foremost academic refereed journal on strategic studies, area studies and International Relations. The journal attracts the best known international academics, and analysts from across the subject spectrum both as authors and referees. While encouraging a wide range of authors, the journal prides itself on its adherence to strict quality control while assessing submissions. This gives it the strength to be a leader among its peers in the market. The publishing and marketing collaboration with Routledge continues full steam ahead, with increasingly positive feedback being received from international publishing circles.

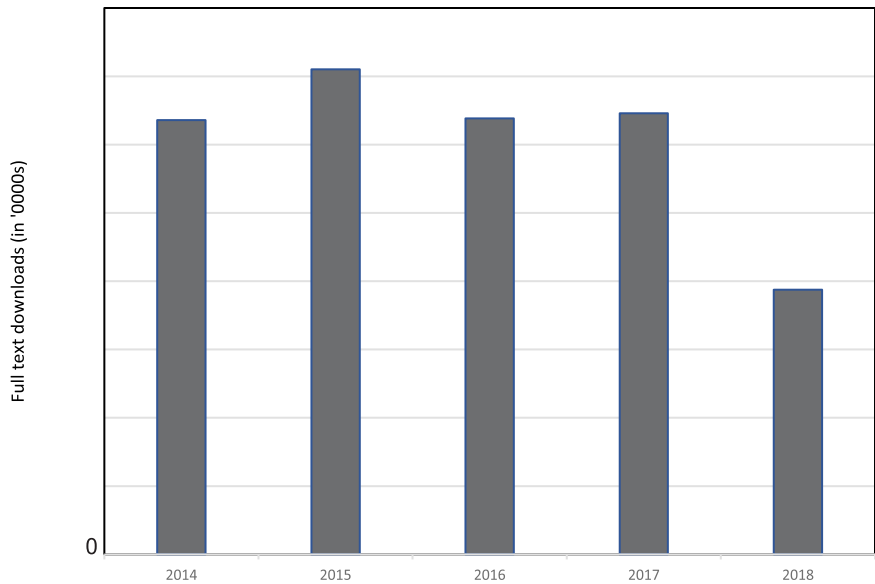
The issues and themes that have been covered in the year and continue to occupy the attention of scholars, include: implications of Cambodia-Thailand sovereignty issues on Cambodia's strategic environment and defence strategies; the jihadist threat assuming global proportions highlighted by a case study of Trinidad and Tobago; China's ambitions in the Indian Ocean Region; Impact of Political Economy on Economic Strategy Making in India from independence till the economic reforms of 1991; India's renewed commitment to UN Peacekeeping; implications of conflicts in Sunni political Islam, among others. The July-August 2017 issue was a special, to commemorate 25 years of India-Israel relations, the March-April 2018 issue carried a focus section on 'Strategic Perspectives from Australia', and the May-June 2018 issue was a special on 'Two Decades of the Pokhran Tests: India and the Global Nuclear Order'.

1.1 Circulation

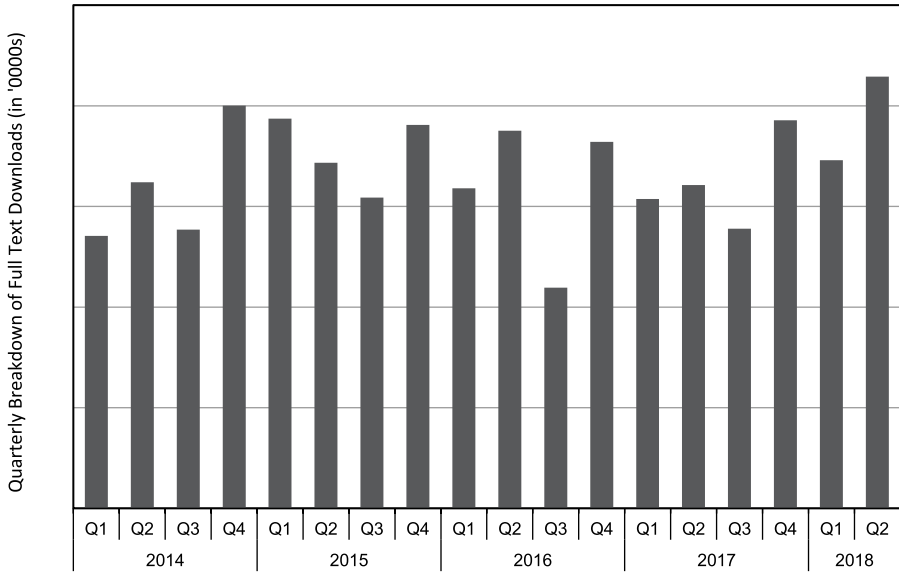
Following graphs and charts indicate the trends in circulation and downloads of the journal.



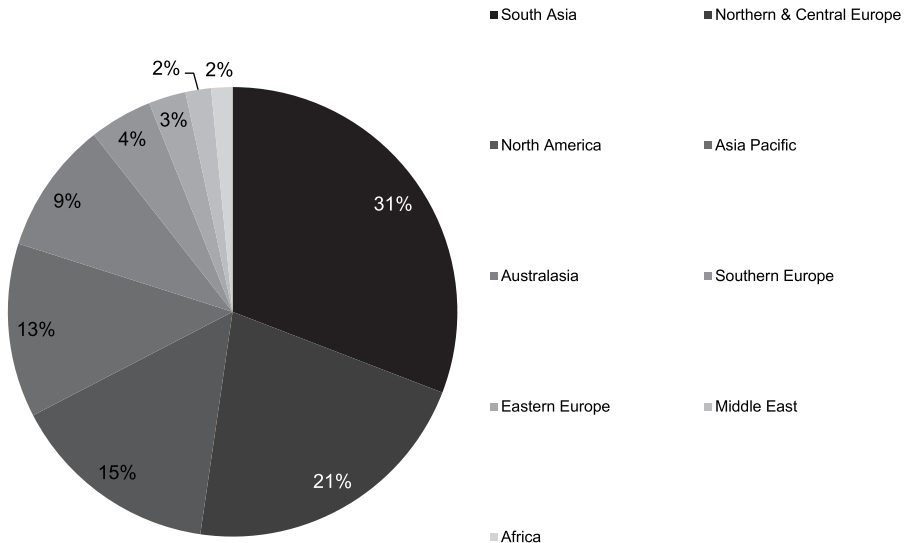
1.2 Full Text Downloads by Year, 2014-2018 (YTD)



1.3 Full Text Downloads by Quarter, 2014-2018 (YTD)



1.4 Full Text Downloads by Region, Apr 2017 – Mar 2018



Top 10 Countries by Download, April 2017 – March 2018

Country	No.
India	15,865
United Kingdom	8,715
United States	7,947
Australia	5,569
China	5,039
Pakistan	3,935
Canada	2,022
Netherlands	1,378
Turkey	1,235
Germany	840

Top 10 Articles Downloaded, April 2017 – March 2018

Vol (issue)	Author	Title	No.
40 (4)	Christian Wagner	The Role of India and China in South Asia	802
40 (5)	Aakriti Tandon	India's Foreign Policy Priorities and the Emergence of a Modi Doctrine	740
39 (2)	Hossein Aghaie Joobani, Mostafa Mousavipour	Russia, Turkey, and Iran: Moving Towards Strategic Synergy in the Middle East?	592
39 (1)	Munmun Majumdar	The ASEAN Way of Conflict Management in the South China Sea	570
40 (3)	Vivek Mishra	US Power and Influence in the Asia-Pacific Region: The Decline of 'Alliance Mutuality'	548
38 (4)	Roland Heckerö	Cyber Terrorism: Electronic Jihad	547
32 (1)	Gurpreet S. Khurana	China's 'String of Pearls' in the Indian Ocean and Its Security Implications	484
41 (3)	Jayanna Krupakar	China's Naval Base(s) in the Indian Ocean—Signs of a Maritime Grand Strategy?	456
34 (3)	Kunal Mukherjee	The Uyghur Question in Contemporary China	418
31 (5)	Sumita Kumar	The China–Pakistan Strategic Relationship: Trade, Investment, Energy and Infrastructure	415

Top Institutions by Downloads, April 2017 – March 2018

Scopus Citation Metrics

Scopus is an abstracting and indexing service. Scopus metrics include:

- **Source Normalised Impact per Paper (SNIP)** – designed to allow comparisons of journals across subjects, citations processed for the SNIP are adjusted according to the journal’s own subject area.
- **SCImago Journal Rank (SJR)** – citations processed for the SJR are weighted. For example, a citation from a higher-ranked journal is worth more than that from a lower-ranked journal.

Strategic Analysis: Scopus Metrics, 2015–2017

	2015	2016	2017
SNIP	0.336	0.255	0.371
CiteScore	0.27	0.27	0.380
SJR	0.237	0.187	0.226

Journal of Defence Studies

The *Journal of Defence Studies* (JDS) is a refereed research journal with a special focus on the core issues of defence, and national security and strategy. Launched as an annual publication in 2007, JDS is now published as a quarterly. The Journal seeks to encourage further research on the core issues of defence and provides the latest perspectives on defence-related issues. It serves as a platform for sharing research findings and opinions of scholars working on defence-related issues, both within the IDSA and without. It contains a mix of research articles, essays, topical commentaries, opinion pieces and book reviews. Special issues are also published periodically: some important themes that have recently been covered in such issues include 1962 India-China War, Ethics and Morals in the Armed Forces, the 1965 India-Pakistan War, and Internal Security.

Four general issues of JDS were published during the year in review. The **April-June 2017 issue (Vol. 11, No. 2)** contained a timely and informative perspective on military change. It also featured two research articles on the use of economic sanctions against Pakistan’s sponsorship of terror, and on international law against the use of force by terrorists since 9/11. Rounding off the issue were three book reviews.

The **July-September 2017 issue (Vol. 11, No. 3)** contained articles on an Indian perspective on international military exercises; public-private partnerships for MRO in defence; and the available avenues for India with respect to the transfer of technology. Also featured were a perspective on the use of air support for internal security operations and four book reviews.

The **October-December 2017 (Vol. 11, No. 4)** issue featured a detailed perspective on the report of the Parliamentary Standing Committee on Defence; two insightful and scholarly articles on maritime space and India's role vis-à-vis the same; and a third article on defence acquisitions. It also included a review essay and three book reviews.

The **January-March 2018 (Vol. 12, No. 1)** issue featured articles on the study of military science in India; additive manufacturing in the defence and aerospace sector; and on drones being a possible terror tool. It also included a perspective on the Doklam issue, a review essay and four book reviews.

JDS has maintained its contributor base and readership in the past year, and is being read and cited by members of the defence and strategic communities, and related academic communities worldwide and within India. Its availability online and free download has facilitated this in considerable measure. JDS continues its publishing contract with Bloomsbury India Ltd., and in January 2016 renewed it for a further three years (2016-2018) on favourable terms.

JDS' Facebook page has crossed 4,000 'likes' and continues to be viewed regularly, which means that the posts are reaching more and more people and this is generating more interest in the publication. The Journal's Twitter handle is @JDS_IDSAs and links to every new issue and the articles therein are posted there as well as highlighted on the IDSA Twitter handle.

The complete list of articles published in JDS during the year is available on the IDSA website as back issues. These can be accessed at: <https://idsa.in/journalofdefencestudies>.

CBW Magazine

Two issues of the *CBW Magazine* were published during the year.

Books, Monographs, Occasional Papers, Policy Briefs and Issue Briefs

Seven Books, three Monographs, one Occasional Paper, three Policy Briefs and 22 Issue Briefs, were authored/edited by IDSA scholars during the year, as follows:-

Books

- 1) *The Geopolitics of Gas: Common Problems, Disparate Strategies*, Shebonti Ray Dadwal, Pentagon Press.
- 2) *Arab Spring and Sectarian Faultlines in West Asia: Bahrain, Yemen and Syria*, Prasanta Kumar Pradhan, Pentagon Press.
- 3) *Persian Gulf 2016-17: India's Relations with the Region* (Eds.) P.R. Kumaraswamy, Meena Singh Roy, Pentagon Press.
- 4) *West Asia in Transition – Volume II* (Ed.) Sanjay Singh, Pentagon Press (Joint IDSA-DPG Publication).
- 5) *Asian Strategic Review 2017: Energy Security in Times of Uncertainty*, (Eds), Jayant Prasad, Shebonti Ray Dadwal, Pentagon Press.
- 6) *Defence Reforms: A National Imperative*, (Eds.) Gurmeet Kanwal, Neha Kohli, Pentagon Press.
- 7) *Hybrid Warfare: The Changing Character of Conflict* (Ed.) Vikrant Deshpande, Pentagon Press.

Monographs

- 1) *Securing Critical Information Infrastructure: Global Perspectives And Practices*, Munish Sharma, April 2017.
- 2) *Changed Security Situation in Jammu and Kashmir: The Road Ahead*, Abdul Hameed Khan (External Scholar), May 2017.
- 3) *Re-Positioning Pakistan-Occupied Kashmir on India's Policy Map: Geopolitical Drivers, Strategic Impact*, Priyanka Singh, October 2017.

Occasional Papers

- 1) National Unity Government in Sri Lanka: An Assessment, Gulbin Sultana, August 2017.

News Digests

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of the strategic community. The Institute has been fulfilling the need of the Indian strategic community in this regard. The News Digests published by the Institute are as follows:

- 1) *The Week in Review*
- 2) *POK News Digest*
- 3) *Pakistan News Digest*
- 4) *Africa Trends*
- 5) *Insight Southeast Asia*
- 6) *Indian Ocean Watch*
- 7) *East Asia Monitor*
- 8) *South Asia Trends*
- 9) *West Asia Watch*

Policy Briefs

- 1) *Defence Reforms: Why is it Critical to Bite the Proverbial Bullet?*, Vivek Chadha, September 2017.
- 2) *Resituating Menser and Darchen-Labrang in the Boundary Negotiations with China*, P. Stobdan, February 2018.
- 3) *Return the Favour with a Thousand Cuts: India's Pakistan Policy*, Vivek Chadha, March 2018.

Issue Briefs

- 1) *St. Petersburg Metro Bombing: Al Qaeda Redux*, Prabha Rao, May 2017.

- 2) *Voter's Dilemma: Data Leaks and Electoral Interventions*, Munish Sharma, May 2017.
- 3) *India-Turkey Relations: Frozen in Time?* Md. Muddassir Quamar, May 2017.
- 4) *Unpacking China's White Paper on Maritime Cooperation under BRI*, Abhay Kumar Singh, June 2017.
- 5) *Does Acquisition of Critical Technologies through ToT Truly Benefit India?* Kevin A. Desouza, June 2017.
- 6) *India Gears Up to Enter the Eurasian Integration Path*, P. Stobdan, June 2017.
- 7) *Transfer of Defence Technology: Moving Beyond Self-Reliance Towards Technological Superiority*, Kevin A. Desouza, July, 2017.
- 8) *China-Pakistan Water Axis on the Indus*, Priyanka Singh, July 2017.
- 9) *High Fuel Prices: Does the End Justify the Means?* Vinay Kaushal, September, 2017.
- 10) *India-Japan and 'Confluence of the Two Seas': Ten Years on*, Titli Basu, September, 2017.
- 11) *Barcelona Attacks: India Has Cause for Disquiet* Prabha Rao, September 2017.
- 12) *How North Korea was Armed*, Prabha Rao, October 2017.
- 13) *Comprehensive Integrated Border Management System: Issues and Challenges*, Pushpita Das, October 2017.
- 14) *Defence Budget Under Stress: Can 2018-19 be the Catalyst for Change?* Vinay Kaushal, January 29, 2018.
- 15) *Post-Doklam, India Needs to Watch China's Bullish Economics-led Cultural Embrace of South Asia*, Shruti Pandalai, January 01, 2018.
- 16) *Defence Budget 2018-19: Over to the Standing Committee for Scrutiny*, Laxman K. Behera, February, 2018.
- 17) *FATF as an Instrument of CFT Compliance in Pakistan*, Vivek Chadha, February, 2018.
- 18) *The Global Race for Artificial Intelligence: Weighing Benefits and Risks*, Munish Sharma, February, 2018.

- 19) *Defence Budget 2018-19: The Imperative of Controlling Manpower Cost*, Laxman K. Behera, February, 2018.
- 20) *Aerial Drone Swarms: The Next Generation Military Weapon*, Atul Pant, February 2018.
- 21) *External Balancing in India's China Policy*, S. Kalyanaraman, March 28, 2018.
- 22) *Xi Jinping's Extended Presidency and India-China Relations*, Jagannath P. Panda, March 27, 2018.

Articles Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of 10 articles were published by IDSA scholars in peer-reviewed/refereed IDSA publications. The list is included in Appendix – B.

Commentaries Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

One commentary was published by IDSA scholars in peer-reviewed/referred IDSA publications. The list is included in Appendix – C.

Book Reviews/Review Essay/Strategic Essay Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of 16 Books Reviews/Review Essays/Strategic Essays were published by IDSA scholars in Peer-Reviewed/Refereed IDSA publications. The list is included in Appendix – D.

Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports

A total of 21 Articles and Chapters were published by IDSA Scholars in IDSA's Books/Reports. The list is included in Appendix – E.

Fellow Seminars by IDSA Scholars

A total of 14 Fellow Seminars were held during the financial year. The list is included in Appendix – F.

Publications by Scholars (Books, Monographs, Policy Briefs, Issue Briefs, Occasional Papers, Articles, Commentaries, Book Reviews, Review Essays, Book Chapters, Web Commentaries and Articles in various newspapers and magazines) during the year

Name of the Scholar	Books Authored	Books Edited/Co-edited	Monographs	Policy Briefs	Issue Briefs	Occasional Papers	Articles, Book Reviews/Review Essays and Commentaries in IDSA Publications	Book Chapters	Commentaries in IDSA Website	Number of Articles Published in Various Newspapers and Magazines
Arun, Swati								1		2
Basu, Titli					1		1			5
Balachandran, G									3	
Behuria, Ashok K.							1			2
Behera, Laxman K.					2		1	1	3	
Beri, Ruchita									2	1
Cowshish, Amit							2	1	15	
Chadha, Vivek				2	1		2	1	1	1
Cherian, Samuel							1		1	
Dadwal, Shebonti Ray	1	1					2	1	4	
Das, Pushpita					1				1	1
Deb, Alok							2	1		1
Desouza, Kevin A.					2		1			
Deshpande, Vikrant		1								
Devendra, Nagapushpa										2
Gautam, P.K.							1			1
Jamir, Opangmeren									1	
Kalyanaraman, S.					1		2			1
Kanwal, Gurmeet		1								34
Kaushal, Vinay					2					
Kishore Kumar Khera							2		6	
Kumar, A. Vinod									2	5

Kumar, Anand								1	9
Kumar, Jatin						1	1	1	2
Kumar, Rajeesh						1		3	4
Kundu, Sampa						1		4	6
Lele, Ajey V.								2	1
Mishra, Gaurav									1
Nayan, Rajiv									1
Nayak, Nihar Ranjan									4
Panda, Jagannath P.				1				1	22
Pandalai, Shruti				1				2	
Pant, Atul				1		1			
Pattanaik, Smruti S.								3	2
Prathibha, M.S.									3
Pradhan, Prashant Kumar	1							1	1
Priya, Lakshmi									2
Purushothaman, Chithra								2	5
Quamar, Md.Muddassir				1		1	4	7	14
Rajiv, S. Samuel C.						1	3	2	6
Ramana, P.V.								2	3
Rao, Prabha				3					
Rasheed, Adil								1	1
Roy, Meena Singh		1						2	1
Roy, Rajorshi								2	
Sharma, Munish			1	2		1		3	2
Simon, Mathew Sinu								1	
Singh, Abhay Kumar				1		2	1		

Singh, Priyanka			1		1				4	1
Singh, Prashant Kumar										2
Sinha, Uttam Kumar										6
Stobdan, P.				1	1				4	8
Sultana, Gulbin						1				5
Verma, Adarsha									1	1
Total	2	4	2	3	22	1	27	21	84	177

IDSA LIBRARY

The IDSA Library continues to be the primary source of information with a rich collection of 59,317 books and a number of CD-ROM databases. During 2017-18, 361 new books were added to the library collection. 210 current journals were received in print and electronic/online versions.

The Library activities, viz., acquisition, cataloguing, circulation and inventory control have been computerized. The Library Holdings Database, i.e., the online catalogue, can be accessed through the internal LAN. IDSA Library's Online Public Access Catalogue has also been uploaded on the internet and can be accessed by anyone. IDSA scholars can reserve as well as indent books from their desks.

The Information Services Group (ISG) continues to provide Internet-based information services to IDSA scholars and also to IDSA members and officials in the government. 2,126 information service requests were attended to during the year.

The list of New Arrivals is being made available on IDSA's website and is also mailed to individual scholars.

The important online resources accessible to members are:

1. Bulletin of Atomic Scientists
2. Columbia International Affairs
3. EIU Country Report (38)
4. Global Newswire (BBC)
5. Intelligence Online
6. Jane's Defence News Module Online, Jane's SecurityNews Module Online
7. JSTOR
8. Moscow Defence Brief
9. Oil, Gas and Energy Law Intelligence
10. Time of Central Asia
11. Nucleonics Week
12. Petroleum Intelligence Weekly

In addition to maintaining the above resources, the library provides the following services to the members:

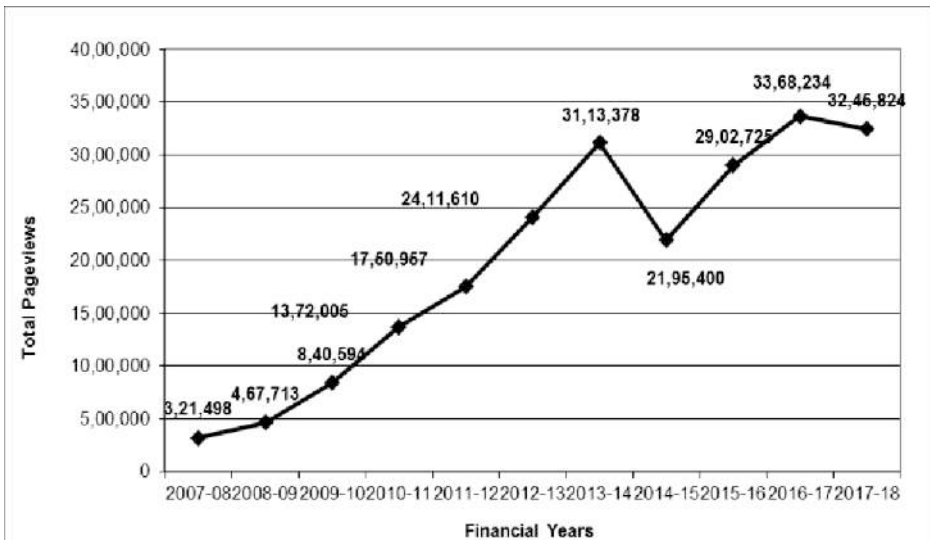
1. Select Bibliographies on request
2. Books/ Articles Alert
3. Information on specific research topics
4. SDI (Selective Dissemination of Information Service)
5. Current Journal Contents
6. CAS (Current Awareness Service)
7. Reference Service
8. Referral Service

Website

The IDSA's website – www.idsa.in – plays a vital role in accomplishing the Institute's mission of dissemination of knowledge on defence and security-related issues. All IDSA publications are posted on IDSA's website with "Open Access" to most. The website had proved to be a useful resource for international relations and security studies scholars and analysts.

In the financial year 2017-18, the IDSA website registered 1,28,165 downloads of Books, 99,323 downloads of Monographs and 52,782 downloads of Occasional Papers.

The Chart below shows annual page views of the website



Updates on IDSA Website

	2013-14	2014-15	2015-16	2016-17	2017-18
Books	11	12	11	13	5
IDSA Commentaries	188	179	168	181	149
Policy Briefs	8	8	8	6	4
Issue Briefs	35	18	26	35	29
Monographs	21	9	8	10	4

Occasional Papers	2	5	6	1	2
Special Features	0	0	4	5	1
Backgrounder	1	1	2	5	6
NEWS DIGESTS					
POK News Digest	10	9	13	13	11
Insight Southeast Asia	4	7	4	6	4
Pakistan News Digest	8	11	12	17	10
Pakistan Project	-	-	-	-	22

- The section Ask an Expert was started on June 10, 2010. Till March 31, 2018, more than **748** questions have been answered. In the financial year 2017-18, **24** questions were answered.

- [IDSA on Facebook](#): As on July 03, 2018, IDSA had **21,142** followers. On July 24, 2017, the page had 20,264 followers.
- [IDSA on Twitter](#): As on July 03, 2018, IDSA had **23,042** followers. Last year, on July 24, 2017, IDSA had 19,108 followers.
- [IDSA on YouTube](#): Videos of selected lectures at IDSA are posted on the IDSA channel on YouTube. In the financial year **2017-18** the channel received **113,168** views, whereas in the financial year **2017-18**, channel received **143,731** views.

GEOGRAPHICAL INFORMATION SYSTEM (GIS)

The main objective of the GIS section is to provide Geospatial Training to the interested research scholars and to provide support through maps and other geospatial solutions to the research work being carried out at IDSA.

Therefore, the GIS section maintains a *Geo-Spatial Database*, wherein information and customized maps, related to natural, political, economic, social and cultural aspects of various countries is stored and regularly updated, especially South Asia. Geographical data / information at different administrative levels for each country– International boundary, State boundary, District boundary and Wards boundary, transport and communication networks. Other socio-economic information is being downloaded and collected from the internet periodically.

This year GIS continued to provide geo-referencing topographic maps related to the Indian region, which are already collected and stored in the GIS database for reference purposes. New GIS datasets for the world from different sources like the Natural Earth, USGS, VDS Tech, OCLA, ArcGIS Geoportals and Pahar (SOI Maps – Sikkim Region) website, were extracted and downloaded.

Around 1,910 customized maps have been prepared till March 31, 2018, whereas 172 maps were prepared during the financial year.

These maps are being regularly used by the scholars for their reference, presentation or for publication purposes.

The Institute also provided basic GIS training to interested scholars and interns focusing on the basic concepts of GIS and how to create, interpret and represent geo-spatial data from time to time.

TRAINING/ORIENTATION PROGRAMMES

IDSA continued with its short-duration workshops/training capsules for civilian and military officials of the Government of India, in which the Institute's scholars as well as select external experts delivered lectures on a range of issues related to national, regional and international security. The following four training programmes were conducted during the year:

S. No.	Date	Event
1.	April 24-28, 2017	Orientation Capsule for Naval Intelligence Course. Sixteen lectures were delivered by IDSA scholars.
2.	July 03-07, 2017	Strategic Orientation Module for DIG's of Border Security Force. Twenty-three lectures were delivered by IDSA scholars.
3.	September 11-22, 2017	Strategic Orientation Module for Senior Commandants of Border Security Force. Thirty-eight lectures were delivered by IDSA scholars.
4.	February 12-23, 2018	Orientation Module for Indian Air Force Officers. Twenty-five lectures were delivered by IDSA scholars.

VISITING FELLOWSHIP AND INTERNSHIP PROGRAMMES

Begun in 2007, the *Visiting Fellowship Programme* has been successful in attracting some of the best talent from across the world including some eminent scholars. The programme during the year, hosted **five Visiting Fellows** from across the world. In some instances, the Visiting Fellows also helped in capacity-building efforts towards quality research within IDSA by conducting seminars on research methods and recent trends in the strategic studies scholarship. It is only reasonable to assume that the increasing number of successful alumni will enhance the Institute's visibility around the world, add value to its work in the coming years, besides acting as its brand ambassadors in their home institutions.

LIST OF VISITING FELLOWS

April 01, 2017 to March 31, 2018

S. No.	Name	Period		University / Institute	Centre	Nationality
		From	To			
1.	Dr Aseema Sinha	19.06.2017	25.08.2017	Dept. of Govt. Claremont McKenna College, US	North America Centre	US
2.	Dr Sukanya Podder	22.03.2018	03.04.2018	Kings College London	Military Affairs Centre	Indian
3.	Dr Kenneth King	15.01.2018	13.04.2018	University of Edinburgh	Africa Latin America, Caribbean and the United Nations (ALCUN)	British

4.	Ms Harriet Njoki Mboce	01.01.2018	13.04.2018	Law at the University of Nairobi, Kenya	Africa Latin America, Caribbean and the United Nations (ALCUN)	Kenyan
5.	Mr Hriday Ch. Sarma	22.01.2018	11.05.2018	Jawaharlal Nehru University, New Delhi	Europe and Eurasia Centre	Indian

The IDSA Internship Programme launched in 2009 has been successful in attracting young talent to IDSA. This programme attracted over 23 Interns from multi-disciplinary backgrounds from both Indian and foreign universities during this financial year. These Interns have made useful contributions to the success of IDSA's projects. It is hoped that their time at IDSA will help them better appreciate India's foreign and security policies. We expect these talented scholars to be future leaders in the domain of strategic affairs who will also contribute to the work of the Institute in times to come.

LIST OF INTERNS

April 01, 2017 TO March 31, 2018

S. No.	INTERN Name	Period		Institute University /	Centre
		From	To		
1.	Ms Ekta Niranjana	03.10.2017	27.07.2018	Rajaratnam School of International Studies, Singapore	Non-Traditional Security Centre
2.	Ms. Diya Deep Singh	03.07.2017	Till date	Symbiosis School of International, Pune	Defence Economics and Industry Centre
3.	Ms Mrittika Guha Sarkar	10.07.2017	Till date	JNU, New Delhi	East Asia Centre

4.	Ms. Rajrajeshwari Singh	12.09.2017	Till date	Manipal University	South Asia Centre
5.	Mr Afroz Ahmad	25.09.2017	24.04.2018	Jawaharlal Nehru University, New Delhi	Africa Latin America, Caribbean and the United Nations (ALCUN)
6.	Ms. Atmaja Gohain Baruah	01.08.2017	28.03.2018	Jawaharlal Nehru University, New Delhi	East Asia Centre
7.	Ms Neha Sirohi	19.12.2017	30.01.2018	O.P Jindal Global University	West Asia Centre
8.	Mr Parth Sarthi Suhag	01.06.2017	29.12.2017	South Asian University	Europe and Eurasia Centre
9.	Ms Divisha Srivastava	29.05.2017	28.11.2017	JNU, New Delhi	Southeast Asia and Oceania Centre
10.	Ms. Chetna Kuanr	03.07.2017	10.11.2017	JNU, New Delhi	Nuclear and Arms Control Centre
11.	Ms. Avadhi Patni	01.09.2017	17.10.2017	Symbiosis School of International Studies, Pune	North America
12.	Mr R. Mohan Babu	01.06.2017	13.10.2017	Symbiosis School of International Studies, Pune	Southeast Asia and Oceania Centre
13.	Ms. Priyal Pandey	03.07.2017	15.09.2017	Graduate Institute of International and Development Studies, Geneva	Africa, Latin America, Caribbean and the United Nations Centre

14.	Ms Upasika Singhal	01.06.2017	31.08.2017	Symbiosis School of International Studies, Pune	Strategic Technologies Centre
15.	Ms. Sanjana Gogna	04.07.2017	15.08.2017	Delhi University	Nuclear and Arms Control Centre
16.	Ms Kritika Roy	05.06.2017	28.07.2017	Manipal University	Strategic Technologies Centre
17.	Mr Alfred Vincent Koonammavu	05.06.2017	28.07.2017	Manipal University	North America Centre
18.	Mr Dhruv Singh	01.05.2017	30.06.2017	St. Xavier's College, Mumbai	Defence Economics and Industry Centre
19.	Ms Sukanya Ghosh	12.04.2017	19.05.2017	Christ University, Bangalore	East Asia
20.	Ms Sanya Dixit	17.04.2017	26.05.2017	Christ University, Bangalore	Africa, Latin America, Caribbean & UN
21.	Mr Jyotirmai Vyas	17.04.2017	26.05.2017	Christ University, Bangalore	Defence Economics Centre
22.	Ms Srijana Karnatak	11.04.2017	19.05.2017	Christ University, Bangalore	Non-Traditional Security Centre
23.	Mr Saagar Kote	11.04.2017	19.05.2017	Christ University, Bangalore	North America Centre

Through these programmes, the Institute hopes to contribute towards building a vibrant strategic community in the coming years.

LIST OF MoUs SIGNED BETWEEN IDSA AND OTHER INSTITUTES (2017-2018)

Institute has signed a MoU with National Defence College, Muscat, Oman in the year 2017-18.

Annexure XI

K. Subrahmanyam Award

Based on a corpus of Rupees six lakhs donated by Mrs Swadesh Rana (former IDSA scholar and Chief of UN Disarmament Division), the Executive Council had instituted an Award in honour of late Shri K Subrahmanyam, the Institute's Director in its formative years and India's foremost strategic thinker. The Award carries a cash prize of rupees one lakh.

List of K. Subrahmanyam Awardees

S. No	Name of the Scholar	Year
1	Ms Sudha Mahalingam, Member (Distribution), PNGRB	2007
2	Dr Ashok K. Behuria, Research Fellow, IDSA	2008
3	Dr Harsh V. Pant, Defence Studies Department, King's College, London	2009
4	Dr Srikanth Kondapalli, Professor, JNU	2010
5	Prof Srinath Raghavan, Senior Fellow, Centre for Policy Research	2011
6	Prof Kanti Bajpai, National University of Singapore	2012
7	Wg Cdr Ajey Lele, Research Fellow, IDSA	2013
8	Dr Manpreet Sethi, ICSSR Senior Fellow affiliated to the Centre for Air Power Studies	2014
9	Shri Shishir Gupta, Executive Editor, <i>Hindustan Times</i>	2015

The President's Award

The IDSA President's Award was introduced in 2009. This Award is conferred on IDSA scholars for publication of research articles in peer reviewed/refereed international journals. The Award carries a prize of Rs. 50,000/-. The scheme was revised in the year 2012-13 and again in February 2017. The Award is now conferred only to the Associate Fellows and Research Assistants whose articles, published anywhere, are judged the best. The award's name has been changed to "President's Excellence Award for Young IDSA Scholars".

List of President's Award Winners

S.No	Name of the Scholar	Year
1	Dr Namrata Goswami	2009
2	Dr Shanthie Mariet D'Souza	
3	Col (Retd). P.K. Gautam	2010
4	Dr Anand Kumar	
5	Dr Namrata Goswami	
6	Brig Harinder Singh	2011
7	Wg Cdr Ajey Lele	
8	Dr Anit Mukherjee	
9	Dr Laxman K. Behera	
10	Mr Joe Thomas Karackattu	
11	Dr Sarita Azad	
12	Dr Laxman K. Behera	2012
13	Mr S. Samuel C. Rajiv	2013
14	Mr S. Samuel C. Rajiv	2014
15	Ms Shruti Pandalai	2015
16	Ms Titli Basu	2016
17	Dr. Nihar Nayak	2016

Y.B. Chavan Memorial Lecture

S.No.	Date	Speaker	Topic
1	November 22, 2010	Prof Sunil Khilnani	The Great Power Game: India in the New World
2	November 30, 2011	Prof Kanti Bajpai	India and China: Can the Giants of Asia Cooperate?
3	November 26, 2012	Ambassador Kanwal Sibal	India's Foreign Policy: Future Challenges
4	November 26, 2013	Adm (Retd) Arun Prakash	Maritime Security of India: Future Challenges
5	December 3, 2014	Dr Madhav Godbole	Securing India's Borders – The Way Ahead
6	December 7, 2015	Shri A.K. Gupta	Make in India: The Way Ahead for Indigenous Defence Production in India
7	November 28, 2016	Shri Shyam Saran	Decline of Internationalism
8	November 28, 2017	Shri Sanjay Mitra	Power Trading and National Security

**STAFF IN POSITION
(As on March 31st 2018)**

S. No	Name of the Post	In Position	Remarks
1.	Director General	01	
2.	Deputy Director General	01	
3.	Assistant Director	01	
4.	Senior Fellow	04	(Excluding 02 on Study Leave/Attachment)
5.	Distinguished Fellow	02	
6.	Consultant	01	
7.	Research Fellow (Selection Scale)	06	
8.	Research Fellow	10	(Excluding 07 Serving Officers on Study Leave/Attachment)
9.	Senior Research Associate	04	
10.	Associate Fellow	12	
11.	Research Assistant	13	(Excluding 03 on project)
12.	Librarian-cum-Information Officer	01	
13.	Estate Manager	01	
14.	Account Officer	01	
15.	Manager Outreach & Communications	01	
16.	Associate Editor (SA)	01	
17.	Associate Editor (JDS)	01	
18.	Section Officer	-	
19.	Junior Accounts Officer	01	
20.	Assistant (Accounts)	01	
21.	Junior Assistant (Accounts)	-	
22.	Special Assistant	02	

23.	Assistant Estate Manager	01
24.	Assistant Care Taker	01
25.	Senior Library Assistant	05
26.	Assistant Section Officer	01
27.	Admin Assistant	01
28.	Web Master	01
29.	Technical Officer (GIS)	01
30.	Technical Assistant (GIS)	01
31.	Assistant (Confidential Assistant)	01
32.	Programme & Media Relations Executive (PMRE)	01
33.	DTP Assistant	01
34.	Junior DTP Assistant	01
35.	Network Executive	01
36.	Receptionist	-
37.	Senior Secretariat Assistant	02
38.	Junior Secretariat Assistant	04
39.	Library Executive	01
40.	Project Helper	06
41.	Staff Car Driver	02
42.	Housekeeping Assistant	01
43.	MTS	02
	Total	100

ARTICLES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFEREED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

1. Amit Cowshish, “India-Israel Defence Trade: Issues and Challenges”, Volume 41, Issue 4, July-August, 2017.
2. S. Samuel C. Rajiv, “Israel-China Ties at 25: The Limited Partnership”, Volume 41, Issue 4, July-August, 2017.
3. Rajeesh Kumar, “Waiting for Godot: India and United Nations Security Council Reform”, Volume 41, Issue 6, November-December, 2017.

JOURNAL OF DEFENCE STUDIES

1. Vivek Chadha, “Economic Sanctions as an Option to Fight Pakistan-Sponsored Terrorism”, Volume 11, Issue 2, April-June, 2017.
2. Kishore Kumar Khera, “International Military Exercises: An Indian Perspective”, Volume 11, Issue 3, July-September, 2017.
3. Kevin A. Desouza, “Transfer of Defence Technology: Exploring the Avenues for India”, Volume 11, Issue 3, July-September, 2017.
4. Amit Cowshish, “Standing Committee on Defence Prescription for Increasing Capital Budget May Not Work”, Volume 11, Issue 4, October-December, 2017.
5. Laxman Kumar Behera, Examining the US Defence Acquisition Apparatus: What Can India Learn? Volume 11, Issue 4, October-December, 2017.
6. Pradeep Kumar Gautam, “A Longue Duree Perspective on Military Science in India” Volume 12, Issue 1, January-March, 2018.
7. Atul Pant, “Drones: An Emerging Terror Tool”, Volume 12, Issue 1, January-March, 2018.

COMMENTARIES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFEREED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

1. Shebonti Ray Dadwal and Chithra Purushothaman, “CPEC in Pakistan’s Quest for Energy Security” Volume 41, Number 5, September-October 2017.

Appendix- D

BOOK REVIEW/REVIEW ESSAY/STRATEGIC ESSAY PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFEREED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

Book Review/Review Essay/Strategic Essay

1. Alok Deb, *India-Israel Defence Engagement: Land Forces’ Cooperation*, Volume 41, Issue 4, July-August, 2017.
2. Jatin Kumar, *Mossad: The Greatest Missions of the Israeli Secret Service by Michael Bar-Zohar and Nissim Mishal*, Volume 41, Issue 5, September-October, 2017.
3. S. Kalyanaraman, *War by Other Means: Geo-Economics and Statecraft by Robert D. Blackwill and Jennifer M. Harris*, Volume 41, Issue 6, November-December, 2017.
4. Md Muddassir Quamar, *Islamic Exceptionalism: How the Struggle Over Islam is Reshaping the World by Shadi Hamid*, Volume 41, Issue 6, November-December, 2017.
5. Shebonti Ray Dadwal and Chithra Purushothaman, *Gas Pipelines – Politics and Rivalries by Gulshan Dietl*, Volume 42, Issue 1, January-February, 2018.
6. Ashok K. Behuria, *How Sri Lanka Walked into a Debt Trap, and the Way Out*, Volume 42, Issue 2, March-April, 2018.

Book Review/Review Essay

1. Titli Basu, *Japan's Foreign and Security Policy Under the 'Abe Doctrine': New Dynamism or New Dead End?* By Christopher W. Hughes, Volume 11, Number 2, April-June, 2017.
2. Sampa Kundu, *Heading East: Security, Trade and Environment Between India and Southeast Asia*, Volume 11, Number 2, April-June, 2017.
3. S. Kalyanaraman, *India's Wars: A Military History, 1947-1971*, by Arjun Subramaniam, Volume 11, Number 3, July-September, 2017.
4. Vivek Chadha, *The New Arthashastra: A Security Strategy for India*, edited by Gurmeet Kanwal, Volume 11, Number 3, July-September, 2017.
5. Abhay K. Singh, *South Asian Geopolitics: Has Pakistan Lost its Plot?*, Volume 11, Number 4, October-December 2017.
6. Alok Deb, *War from the Ground Up: Twenty-first-century Combat as Politics*, by Emile Simpson, Volume 11, Number 4, October-December 2017.
7. Cherian Samuel, *The Darkening Web: The War for Cyberspace*, by Alexander Klimburg, Volume 11, Number 4, October-December 2017.
8. Abhay Kumar Singh, *India's Pathways for Regional Prominence in Asia-Pacific: Prospects and Challenges*, Volume 12, Issue 1, January-March, 2018.
9. Kishore Kumar Khara, *High Command: British Military Leadership in the Iraq and Afghanistan Wars* by Christopher I. Elliott, Volume 12, Issue 1, January-March, 2018.
10. Munish Sharma, *Inside the Enemy's Computer: Identifying Cyber-Attackers*, by Clement Guitton, Volume 12, Issue 1, January-March, 2018.

ARTICLES AND CHAPTERS PUBLISHED BY IDSA SCHOLARS IN IDSA'S BOOKS/REPORTS

1. Jatin Kumar, "Oman-India", in *Persian Gulf 2016-17: India's Relations with the Region*, P.R. Kumaraswamy and Meena Singh Roy (Eds.) IDSA/Pentagon Press, 2017.
2. Prasanta Kumar Pradhan, "Saudi Arabia-India", in *Persian Gulf 2016-17: India's Relations with the Region*, PR Kumaraswamy and Meena Singh Roy (Eds.) IDSA/Pentagon Press, 2017.
3. Md Muddassir Quamar, "UAE-India", in *Persian Gulf 2016-17: India's Relations with the Region*, P.R. Kumaraswamy and Meena Singh Roy (Eds.) IDSA/Pentagon Press, 2017.
4. Md Muddassir Quamar, "The United States-West Asia", in *Persian Gulf 2016-17 India's Relations with the Region*, P.R. Kumaraswamy and Meena Singh Roy (Eds.) IDSA/Pentagon Press, 2017.
5. Swati Arun, "China-West Asia", in *Persian Gulf 2016-17: India's Relations with the Region*, P.R. Kumaraswamy and Meena Singh Roy (Eds.) IDSA/Pentagon Press, 2017.
6. Meena Singh Roy and Rajorshi Roy, "Russia-West Asia", in *Persian Gulf 2016-17: India's Relations with the Region*, P.R. Kumaraswamy and Meena Singh Roy (Eds.) IDSA/Pentagon Press, 2017.
7. S Samuel C Rajiv, "The Iran Nuclear Deal", in *Persian Gulf 2016-17: India's Relations with the Region*, P.R. Kumaraswamy and Meena Singh Roy (Eds.) IDSA/Pentagon Press, 2017.
8. Md Muddassir Quamar, "Global Jihad by Al-Qaida and the Islamic State" in *West Asia in Transition, Volume II*, Sanjay Singh (Ed.) IDSA/Pentagon Press 2017.
9. Meena Singh Roy, "Saudi Arabia: Understanding Evolving Internal and External Dynamics", in *West Asia in Transition, Volume II*, Sanjay Singh (Ed.) IDSA/Pentagon Press, 2017.
10. Adil Rasheed, "Wahhabism and the Kingdom of Saudi Arabia: An Evolving Symbiosis", in *West Asia in Transition, Volume II*, Sanjay Singh (Ed.) IDSA/Pentagon Press, 2017.
11. S Samuel C Rajiv, "The Joint Comprehensive Plan of Action (JCPOA) and Its Aftermath", in *West Asia in Transition, Volume II*, Sanjay Singh (Ed.) IDSA/Pentagon Press, 2017.

12. Md Muddassir Quamar, "Iran and the Region: Changing Dynamics and New Challenges", in *West Asia in Transition, Volume II*, Sanjay Singh (Ed.) IDSA/Pentagon Press, 2017.
13. Shebonti Ray Dadwal, "Asia's Energy Security: An Uncertain Outlook", in *Asian Strategic Review 2017: Energy Security in Times of Uncertainty*, Jayant Prasad and Shebonti Ray Dadwal (Eds.) IDSA/Pentagon Press, 2018.
14. Amit Cowshish, "Defence Budget: Optimising Planning and Utilisation – II", in *Defence Reforms: A National Imperative*, Gurmeet Kanwal and Neha Kohli (Eds.) IDSA/Pentagon Press, 2018.
15. Laxman Kumar Behera, "Indian Defence Industry: A Reform Agenda", in *Defence Reforms: A National Imperative*, Gurmeet Kanwal and Neha Kohli (Eds.) IDSA/Pentagon Press, 2018.
16. Shruti Pandalai, "Rethinking Strategic Communication in the Age of Instant Warfare", in *Defence Reforms A National Imperative*, Gurmeet Kanwal and Neha Kohli (Eds.) IDSA/Pentagon Press, 2018.
17. Vivek Chadha, "Pakistan's Hybrid War in South Asia: Case Study of India and Afghanistan", in *Hybrid Warfare: The Changing Character of Conflict*, Vikrant Deshpande (Ed.) IDSA/Pentagon Press, 2018.
18. Shruti Pandalai, "The Mutating Wars: 'The Hybrid Threat' in Iraq and Syria" in *Hybrid Warfare: The Changing Character of Conflict*, Vikrant Deshpande (Ed.) IDSA/Pentagon Press, 2018.
19. S Samuel C Rajiv, "Israel and the Challenges of Hybrid Warfare", in *Hybrid Warfare: The Changing Character of Conflict*, Vikrant Deshpande (Ed.) IDSA/Pentagon Press, 2018.
20. Abhay K. Singh, "Expanding the Turbulent Maritime Periphery: Gray Zone Conflicts with Chinese Characteristics", in *Hybrid Warfare: The Changing Character of Conflict*, Vikrant Deshpande (Ed.) IDSA/Pentagon Press, 2018.
21. Alok Deb, "India and Hybrid Warfare", in *Hybrid Warfare: The Changing Character of Conflict*, Vikrant Deshpande (Ed.) IDSA/Pentagon Press, 2018.

FELLOW SEMINARS

The following 14 Fellow Seminars were presented by IDSA Scholars/Visiting Fellows during the year.

S. No.	Date	Name of the Scholar	Topic
1	April 27, 2017	Kevin A. Desouza	Transfer of Defence Technology: Exploring the Avenues for India
2	April 21, 2017	P.V. Ramana	Mass/Front Organisations of CPI (Maoist)
3	May 05, 2017	Rajeesh Kumar	Waiting for Godot: India and United Nations Security Council Reform
4	June 01, 2017	Nihar R. Nayak	Peace Process in Nepal: Differences, Dialogue and Digression
5	June 09, 2017	Janjira Sombatpoonsiri	Securing Peace? Regime Types and Security Sector Reform in the Patani and Bangsamoro Peace Processes 2011-2016
6	June 23, 2017	Rajneesh Verma	Why China Supports Pakistan on Terrorism
7	July 31, 2017	Amit Mukherjee	India's Strategic Security Cooperation with Israel: Scope and Analysis
8	August 18, 2017	Md. Muddassir Quamar	Turkey as a 'Model' for Arab World: Myth or Reality?
9	August 25, 2017	Aseema Sinha	Partial Accommodation Without Conflict: India as a Rising Link Power
10	October 27, 2017	Erik Ribeiro	India's Military Modernisation and its Impact on Conventional Defence Strategies

11	November 24, 2017	Amit Julka	Peripheral Desires: An Exploration of Mass Common-Sense and Foreign Policy Discourse on Kashmir, 1947-1950
12	December 13, 2017	Prashant Kumar Singh	India-Taiwan Ties: Can They Move Beyond China's Shadow?
13	January 5, 2018	Titli Basu	Debating Security in Japan
14	January 19, 2018	P.K. Gautam	The Nitisara or the Elements of Polity by Kamandaka: Continuity and Change from <i>Kautilya's Arthashastra</i>

**Audit
and
Financial Statements**



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28.7.18

INDEPENDENT AUDITOR'S REPORT

**TO THE MEMBERS
INSTITUTE FOR DEFENCE STUDIES AND ANALYSES,**

Report on the Financial Statements

We have audited the accompanying Financial Statements of the **INSTITUTE FOR DEFENCE STUDIES AND ANALYSES, NEW DELHI** ('the Institution') which comprise the Balance Sheet as at 31st March, 2018, Income and Expenditure Account and related Receipts and Payments Account for the year ended on that date and a summary of significant accounting policies & notes to accounts and other explanatory information.

Management's Responsibility for the Financial Statements

The Institution Management is responsible for the preparation and presentation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Institution in accordance with the accounting principles generally accepted in India. This responsibility also includes the maintenance of adequate accounting records for safeguarding of the assets of the Institution and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.



Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We have conducted our audit in accordance with the standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Institution's preparation of the financial statements that give true and fair view, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on whether the Institute has in place an adequate internal financial controls system over financial reporting and operating effectiveness of such controls. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by Institute management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion. We wish to report as under:-

- i. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii. In our opinion proper books of account as required by law have been kept by the Institution so far as appears from our examination of those books;
- iii. The Balance Sheet, Income and Expenditure Account and Receipts and Payments Account dealt with by this Report are in agreement with the books of account;



Opinion

In our opinion and to the best of our information and according to the explanations given to us, the financial statements give the information in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India:

- i. In the case of the Balance Sheet, of the state of affairs of the Institution as at 31 March 2018;
- ii. In the case of the Income and Expenditure Account, of the Excess of Expenditure Over Income for the year ended on that date.

For S.S Pathania & Co.
Chartered Accountants
Firm's registration number: 000917N



CA S.S Pathania
Membership number: 080830



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

BALANCE SHEET
AS AT 31st MARCH, 2018

	<u>Schedule</u>	As at <u>31.03.2018</u> Rs.	As at <u>31.03.2017</u> Rs.
SOURCES			
Assets Fund	1	1901,50,138	2014,73,175
General Fund	2	1371,88,398	1262,82,669
Project Grant	3	-	15,19,301
Grant-in-Aid (New Campus) <u>Corpus Fund</u>	4	526,60,742	526,60,742
- K Subrahmanyam Award		15,00,000	15,00,000
- Y B Chavan Memorial Lecture		10,00,000	10,00,000
TOTAL		3824,99,278	3844,35,887
APPLICATION			
Project Fund	3	21,36,217	-
Fixed Assets	5	1901,50,138	2014,73,175
Capital Work in Progress		463,31,302	415,96,302
Deposit with Defence Research & Development Organisation		76,14,006	123,49,006
Net Current Assets	6	1362,67,615	1290,17,404
TOTAL		3824,99,278	3844,35,887

NOTES ON ACCOUNTS 11

Significant Accounting Policies And Schedules 1 to 11 form an integral part of the Accounts.

Date : 20th Sep 2018
Place : New Delhi

R K Arora
(R K Arora) 20/9/18
Accounts Officer

Jayant P
(Jayant Prasad)
Director General,

AS PER REPORT OF EVEN DATE
FOR S. S. Pathania & Company
CHARTERED ACCOUNTANTS
FRN:000917N

Date : 28.9.2018
Place : New Delhi

S S Pathania
(S.S. Pathania)
Proprietor
M. No. 80830



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

INCOME & EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31st MARCH, 2018

Schedule	Year Ended	Year Ended	
	31.03.2018	31.03.2017	
	Rs.	Rs.	
INCOME			
Grant - In - Aid	7	1551,91,403	1521,72,383
Sale of Publications		1,84,683	2,63,298
Membership Subscriptions		3,59,175	3,15,208
Special Subscriptions		24,750	20,975
Miscellaneous Income	8	110,94,822	100,01,757
Subsidy from MNRE for Solar Plant		-	2,59,200
Prior Period Adjustment		-	1,57,144
TOTAL		1668,54,833	1631,89,965
EXPENDITURE			
Salaries & Allowances	9	892,74,824	843,67,315
Pension Payment		105,79,322	133,40,122
Retirement & Other Benefits		28,54,398	7,48,337
Operational / Administrative Expen	10	328,16,220	268,00,328
Printing & Publications		15,88,564	19,51,383
Subscription for Library Periodicals		119,73,578	113,16,775
Seminar Expenses		48,82,556	110,62,807
ASC Expenses Written off		9,61,457	-
Prior Period Adjustment		2,35,562	-
Depreciation		159,14,257	188,42,322
Depreciation (Previous year)		-	1,16,511
		1710,80,738	1685,45,900
Deficit/Surplus transferred to General Fund		(42,25,905)	(53,55,935)

NOTES ON ACCOUNTS

11

Significant Accounting
Policies & Schedules 1 to 11
form an integral part of the Accounts

Date : 20th Sep 2018
Place : New Delhi

R. K. Arora
(R. K. Arora)
Accounts Officer

Jayant Prasad
(Jayant Prasad)
Director General, IDSA

AS PER REPORT OF EVEN DATE
FOR S. S. Pathania & Company

CHARTERED ACCOUNTANTS

FRN:000917N

S. S. Pathania
(S.S. Pathania)

Proprietor

M. No. 80830

Date : 28.9.2018
Place : New Delhi



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2018

SCHEDULE - 1	As at 31.03.2018 (Rs.)		As at 31.03.2017 (Rs.)	
ASSETS FUND				
Opening Balance		2014,73,175		2110,01,465
Add :				
Assets Purchased out of Recurring Grant (Schedule - 7)	38,08,597		93,07,617	
Assets purchased out of advances paid upto 31.03.2017	7,82,623	45,91,220	1,97,226	95,04,843
Less :		2060,64,395		2205,06,308
Assets Disposed off(Schedule 5) Net	-	-	74,300	
Depreciation for the year	159,14,257	-	188,42,322	
Depreciation (previous year)	-	159,14,257	1,16,511	190,33,133
		<u>1901,50,138</u>		<u>2014,73,175</u>
SCHEDULE - 2				
GENERAL FUND				
Opening Balance		1262,82,669		1128,02,697
Add :				
Depreciation for the year (transferred from Assets Fund A/c)	159,14,257		188,42,322	
Depreciation (Previous year)		-	1,16,511	
Assets Disposed off		-	74,300	
		<u>1421,96,926</u>		<u>1318,35,830</u>
LESS :				
Deficit Transferred from Income & expenditure A/c	42,25,905		53,55,935	
Assets purchased for the advance paid upto 31.03.2017	7,82,623		1,97,226	
	<u>1371,88,398</u>		<u>1262,82,669</u>	

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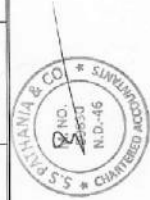


INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2018

SCHEDULE - 3

PROJECT GRANTS

S. No. of the Donor	Project Name	Balance as on 01.04.2017	Recd. During the Year /Adjustment	Total as on 31.03.2018	Utilised during the year	Refunds during the year	Unutilised Bal. as on 31.03.2018
		Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
1	ICSSR Major Themes in Central Asia's Policy & Diplomacy by Prof Nirmala Joshi	379	-	379	-	-	379
2	ICSSR Trade & Investment Relations of India & China with Latin America and The Caribbean (LAC): Challenges, Opportunities & Prospects for India by Prof. K. D. Kapoor	(78,000)	78,000	-	-	-	-
3	ICSSR South Asian Regionalism Revisited: Primacy of Politics by Prof P S Ghosh	(4,68,000)	2,44,000	(2,24,000)	-	-	(2,24,000)
4	MEA Project on Pakistan with special focus on Baluchistan	6,17,581	3,42,419	9,60,000	9,60,000	-	-
5	Information & Technology Project-Global Regional & Domestic Factors Impacting India's Cyber Security	10,52,065	9,021	10,61,086	9,19,852	-	1,41,234
6	MEA POK Project (Phase-V & VI)	(3,22,295)	3,22,295	-	-	-	-
7	MEA IDSA-EPG Nepal India Relations	4,67,571	-	4,67,571	24,44,817	-	(19,77,246)
8	NSCS Projects -Nepal & Myanmar	2,50,000	-	2,50,000	3,26,584	-	(76,584)
	TOTAL	15,19,301	9,95,735	25,15,036	46,51,253		(21,36,217)



INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST
MARCH 2018

SCHEDULE - 4	As at	As at
GRANT - IN - AID (NEW CAMPUS)	31.03.2018	31.03.2017
	(Rs.)	(Rs.)
Opening Balance	526,60,742	526,60,742
TOTAL	526,60,742	526,60,742

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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2018

Schedule 5
FIXED ASSETS

ITEMS	GROSS BLOCK				DEPRECIATION				NET BLOCK											
	Cost as at 01.04.2017		Additions		Less: Sale/ Adjustments		Cost as at 31.03.2018		Total 01.04.2017		For the Year		Adjustment		Total up to 31.03.2018		As at 31.03.2018		As at 31.03.2017	
	Rs.		Rs.		Rs.		Rs.		Rs.		Rs.		Rs.		Rs.		Rs.		Rs.	
			Upto Sep/17	Beyond Sep/17																
Furniture & Fixtures	330,34,615	1,02,688	10,81,258	-	342,18,561	207,09,204	12,98,873	-	220,06,077	122,12,484	173,25,411									
Library Books/Maps	463,77,641	1,26,169	2,87,344	-	467,91,154	350,67,680	15,82,453	-	366,50,133	92,64,438	102,52,477									
Air Conditioners & Coolers	453,20,137	-	5,94,414	-	459,14,571	9,18,353	33,496	-	9,51,859	1,89,810	2,23,306									
Xerox Machine	11,41,669	-	-	-	11,41,669	94,367	8,475	-	1,02,842	48,022	56,497									
Franking Machine	1,50,864	-	-	-	1,50,864	50,53,643	2,27,772	-	52,81,415	13,24,247	13,64,058									
Electronic Equipment	64,17,701	1,20,881	67,080	-	66,05,662	19,32,355	96,699	-	20,29,054	5,99,014	5,93,616									
EPABA / Intercom System	25,25,971	-	1,02,097	-	26,28,068	2,97,854	70	-	2,97,924	398	468									
Micro Filming	2,98,322	-	-	-	2,98,322	235,25,511	8,96,407	-	221,93,988	13,81,523	20,87,895									
Computers	233,35,476	1,16,210	73,825	-	235,25,511	101,02,250	3,56,942	-	104,59,192	20,22,672	23,79,614									
Fire Fighting Equipment	124,81,864	-	-	-	124,81,864	40,652	4,194	-	44,846	23,764	27,958									
Fax Machine	68,610	-	-	-	68,610	7,95,682	1,55,360	-	9,51,042	8,80,374	10,35,734									
Vehicles (Car)	18,31,416	-	-	-	18,31,416	133,74,261	4,20,206	-	137,94,467	23,81,166	28,01,372									
D G Set	161,75,633	-	-	-	161,75,633	7,44,399	11,496	-	7,55,895	65,145	76,641									
Colour Copier -cum Printer	8,21,040	-	-	-	8,21,040	96,152	2,267	-	98,419	12,844	15,111									
Binders-System	1,11,263	-	-	-	1,11,263	22,708	2,091	-	24,799	11,847	13,938									
Document Cutter (Shred-14)	36,646	-	-	-	36,646	3,543	118	-	3,661	671	789									
Oil Lamp	4,322	-	-	-	4,322	5,09,983	1,08,500	-	6,18,483	9,92,729	10,29,901									
Linen & Furnishing	15,39,884	38,867	32,461	-	16,11,212	1,36,785	4,324	-	1,51,089	38,911	43,235									
Digital SLR Camera	1,80,000	-	-	-	1,80,000	-	-	-	-	-	-									



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UPS	10,32,244	-	-	10,32,244	6,46,380	57,880	-	7,04,260	3,27,984	3,85,864
Water Purifier	71,010	-	-	71,010	39,326	4,753	-	44,079	26,931	31,684
Lamination Machine	11,773	-	-	11,773	9,250	378	-	9,628	2,145	2,573
Water Cooler	1,85,351	-	-	1,85,351	30,713	23,196	-	53,909	1,31,442	1,56,638
Motor Cycle	60,465	-	-	60,465	43,989	2,471	-	45,460	14,005	16,476
GIS Mapping Software	6,96,040	-	-	6,96,040	6,90,937	3,062	-	6,93,999	2,041	5,103
Wireless Solution (Library)	4,95,948	-	-	4,95,948	3,30,803	23,422	-	3,63,225	1,32,723	1,56,145
CCTV	12,35,085	-	-	12,91,689	8,39,144	59,391	-	8,98,535	16,28,239	3,95,941
Multi Play System (Arhanth)	3,64,920	-	-	3,64,920	1,69,581	19,234	-	1,88,815	1,73,105	1,92,339
Projector	1,45,589	-	-	1,45,589	90,680	8,236	-	98,916	46,673	54,909
Gym Equipment	4,57,011	-	-	4,91,974	2,54,233	30,417	-	2,84,650	2,07,324	2,02,778
Printer (Barcode Printer)	30,450	-	-	30,450	15,871	2,187	-	18,058	12,392	14,579
Printer (GIS)	1,65,775	-	-	1,65,775	82,113	12,549	-	94,662	71,113	83,662
Temporary Structure office (STA)	3,38,816	-	-	3,38,816	3,38,816	-	-	3,38,816	-	-
Water Dispenser	8,830	-	-	8,830	4,912	588	-	5,500	3,330	3,918
Solar Water Heating System	4,41,785	-	-	4,41,785	4,41,696	36	-	4,41,732	53	89
Sony Handy Camera	39,700	-	-	39,700	18,976	3,109	-	22,085	17,615	20,724
Buildings (Admin & Library)	19,12,52,185	-	-	19,17,51,989	1278,17,001	63,93,499	-	1342,10,500	575,41,489	636,35,184
Buildings (Residential)	773,88,144	-	-	773,88,144	341,09,457	11,65,934	-	362,73,391	411,14,753	432,78,687
External Electrification Fitting	252,59,156	-	-	252,59,156	206,37,678	6,90,222	-	213,47,900	39,11,256	46,01,478
Arboriculture & Landscaping Works	37,47,376	-	-	37,47,376	37,47,376	-	-	37,47,376	-	-
LIFTS-Omega	62,40,598	-	-	62,40,598	40,04,407	3,35,429	-	43,39,836	19,00,762	22,36,191
LIFTS-OTIS	96,55,471	-	-	96,55,471	70,15,818	3,95,948	-	74,11,766	23,43,705	26,39,653

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LIFTS-SERVICE	7,00,000	-	-	7,00,000	4,75,596	33,661	-	5,09,257	1,90,743	2,24,404
R. lant	5,11,702	-	-	5,11,702	3,99,819	16,782	-	4,16,601	95,101	1,11,883
Water Tank	75,000	-	-	75,000	28,941	6,909	-	35,850	39,150	46,059
Gas Cylinder Bank	44,809	-	-	44,809	17,290	4,128	-	21,418	23,391	27,519
DATA NETWORK & SOUND SYSTEM	1,22,41,989	-	-	1,22,41,989	99,96,493	3,36,824	-	1,03,33,317	19,08,672	22,45,496
Solar PV System	9,02,200	-	-	9,02,200	7,21,760	72,176	-	7,93,936	1,08,264	1,80,440
Air Purifier	20,700	-	-	20,700	1,553	2,872	-	4,425	16,275	19,147
Water Tank(Plastic) 1500Ltr	-	21,470	-	21,470	-	3,221	-	3,221	18,249	-
TOTAL	5256,70,226	10,26,089	35,65,131	5302,61,446	3241,97,051	159,14,257	-	3403,11,308	1901,50,138	2014,73,175
Additions During the year										
a) From advances paid upto the year ended 31.03.2017										7,82,623
b) From Grant-in-Aid FY 2017-18										36,06,597
										<u>45,91,220</u>



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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2018

SCHEDULE - G	As at <u>31.03.2018</u>	As at <u>31.03.2017</u>
NET CURRENT ASSETS	(Rs.)	(Rs.)
A. Current Assets		
Cash in hand	25,608	57,709
Cash at Bank (SBI) (Including interest accrued of Rs 2201/-, Previous year Rs 1113/-)	26,07,669	7,14,141
Cash at Bank (Union Bank of India) (Including interest accrued of Rs 2,52,607/- for the year and Rs.2,65,064/-for the previous year)	214,44,095	267,38,638
IDSA Sponsored Project Fund (SBI)(Including interest accrued of Rs.30/-,Previous year Rs.33/-)	51,849	49,992
IDSA Sponsored Project Fund (Union Bank of India)(Including interest accrued of Rs 13820/-, Previous year Rs.16080/-)	4,39,616	2,45,338
Deposit with Bank (Including interest accrued of Rs.17,45,779/-,Previous year Rs.16,69,723/-)	1022,89,773	946,49,617
Stamps In Hand	4,29,128	4,51,810
Stamps in Franking Machine	14,609	234
Staff Advances For :		
Advance T.A.	11,313	3,14,781
LTC Advance	72,700	-
Advances to Suppliers :		
D G S & D	4331	4,331
CPWD	75,078	75,078
Others	23,62,690	14,24,425
Advance Miscellaneous	37,646	62,646
Security Deposits	2,50,750	2,50,750
Old outstanding receipts	4,005	4,005
Claims Recoverable	60,14,751	22,82,657
TDS Recoverable	1,67,926	1,89,657
Prepaid Expenses	99,24,602	94,87,118
Total of (A)	<u>1462,28,139</u>	<u>1370,02,927</u>
B. Less : Current Liabilities		
Salary Payable	4,839	2,49,756
Other Liabilities	75,24,611	49,44,428
Stale Cheque	1,11,745	1,06,062
Security Deposit Payable	16,15,963	17,59,861
Work Contract Tax Payable	-	1,66,804
TDS Payable	1,38,917	1,83,977
Advance Received for Seminars/Training Programmes	5,64,449	5,74,635
Total of (B)	<u>99,60,524</u>	<u>79,85,523</u>
Net Current Assets (A - B)	<u>1362,67,615</u>	<u>1290,17,404</u>

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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2018

SCHEDULE - 7	Year Ended 31.03.2018 (Rs.)	Year Ended 31.03.2017 (Rs.)
GRANT - IN - AID		
Grant received from the Ministry of Defence	1590,00,000	1713,00,000
LESS :		
Unutilised Grant refunded to MoD	NIL	89,20,000
Transferred to Assets Funds A/c (as per Schedule -1)	38,08,597	93,07,617
Transferred to Corpus Fund (K Subrahmayam Award)	NIL	9,00,000
	<u>38,08,597</u>	<u>9,00,000</u>
	<u>1551,91,403</u>	<u>1521,72,383</u>
SCHEDULE - 8	Year Ended 31.03.2018 (Rs.)	Year Ended 31.03.2017 (Rs.)
MISCELLANEOUS INCOME		
Hiring Charges / Licence Fee (STA)	10,06,450	5,44,950
Bank Interest	73,17,979	73,47,912
Royalty on Books	3,25,274	51,633
Other Income	<u>24,45,119</u>	<u>20,57,262</u>
	<u>110,94,822</u>	<u>100,01,757</u>
SCHEDULE -9	Year Ended 31.03.2018 (Rs.)	Year Ended 31.03.2017 (Rs.)
SALARIES & ALLOWANCES		
Pay & Allowances	794,98,549	747,96,827
Contribution to Provident Fund	74,03,056	63,51,785
LTC Expenses	5,79,615	14,56,395
Medical Reimbursement	6,43,594	4,98,521
Medi-Claim Policy provided to Employees	5,97,195	6,04,020
Inspection Charges (CPF)	<u>5,52,815</u>	<u>6,59,767</u>
	<u>892,74,824</u>	<u>843,67,315</u>

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INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED
31ST MARCH 2018

SCHEDULE -10	Year Ended		Year Ended
OPERATIONAL/ADMINISTRATIVE EXPS.	31.03.2018		31.03.2017
	(Rs.)		(Rs.)
Hiring of Vehicles		63,227	70,520
Repairs & Maintenance		236,26,477	173,08,738
Photostat Expenses		2,48,837	2,36,794
Telephone Expenses		8,99,364	7,71,938
Payment to Auditors			
Audit Fee	22,420	22,420	
Income Tax Matters	12,390	12,390	
Certification Fee	5,900	5,900	40,710
Bank Charges		14,602	14,875
Liveries Expenses		24,000	44,574
IDSA Foundation Day/ AGM/EGM Exp		6,276	58,635
Postage		1,26,016	1,97,925
Stationery		8,69,658	12,15,757
Conveyance Expenses		1,66,320	1,74,751
Guests Hospitality Expenses		47,713	53,811
Insurance Premium		1,43,198	1,51,432
Vehicle Expenses		7,99,193	6,02,900
Miscellaneous Expenses		42,38,722	42,25,077
Lease Rent (Land)		1	1
Overtime Allowance (Car Drivers)		45,835	34,962
Expenses (STA)		14,56,071	15,96,928
		<u>328,16,220</u>	<u>268,00,328</u>

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Institute for Defence Studies and Analyses

SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2018

Schedule 11:- Significant Accounting Policies and Notes to Accounts

A Accounting Policies

- 1 The Accounts are prepared on accrual basis except specifically provided otherwise.
- 2 Gratuity, Leave Encashment and Other Retirement Benefits are being accounted for on cash basis at the time of actual payment.
- 3 Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books.
- 4 Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
- 5 Subscription received from Members and Life membership fee received is considered as income for the year in which it is received.
- 6 Grant-in-Aid pertaining to New Campus at Delhi Cantt. is kept as such in the liabilities, pending final completion of the project.

B Notes to Accounts

1. The construction of IDSA Campus was carried out by DRDO as 'Deposit Works'. The physical possession of New Campus was taken over in February 2007 but the proper handing over and taken over (including of all the assets) has been finalized in 2013-14. DRDO was paid the total amount of Rs 45.66 Crores (Rs 41.21 Crores for construction and Rs 4.45 Crores for allied works) as "Deposit Works". DRDO has already rendered the account for the construction cost which was accounted for accordingly in Books of Accounts during the financial year 2013-2014. As regards the allied works assigned to DRDO and paid Rs 4.45 Crores, a withdrawal for an amount of Rs 44,05,123/- was made from DRDO till 31/03/2014 for some allied works which was carried out by the Institute itself and also accordingly incorporated in respective head of accounts during the year 2013-2014. DRDO has yet to submit the account (i.e., head wise details) for the expenditure incurred by them against the remaining amount. However, the expenditure incurred on other allied works, carried out by DRDO out of the remaining amount held with them and reported in MER has been kept under the head "Capital Work in Progress" subject to adjustment on receipt of final accounts from DRDO.

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20/9/18



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2. The Deposit with Bank under Schedule 6 includes Rs.9,92,13,247/- in Fixed Deposit including interest accrued till 31.03.2018, created out of various income generated by the Institute. The matter has been taken up with the Ministry of Defence for their decision to create a Corpus by the Institute, as approved by Executive Council, IDSA or to deposit the same in Govt. Treasury. The decision in this regard is still awaited from Ministry of Defence.

3. The Institute is maintaining GPF Account for its regular employees and their Contribution to GPF has been deposited regularly by the Institute in a separate Bank account maintained with State Bank of India, Main Branch, New Delhi. The balance in this account has not been considered in the Institute's Balance Sheet. Accordingly, the investment of General Provident Fund money carried out from time to time has also been kept separately and not considered in IDSA's Balance Sheet. The details of balance in said account and the amount invested (Face Value) as on 31.03.2018 is as under:

	(Amount in Rs)
- <u>Balance with SBI, Main Branch</u>	
SB Account No. 11084242317	9,81,637.43
- <u>Central Government Securities</u>	93,600.00
- <u>Fixed Deposit with Indian Overseas Bank, New Delhi</u>	
A/c No. 181204000007311	2,53,44,049.38
- <u>Fixed Deposits with SBI JNU Branch</u>	
A/c No. 31036012889	49,79,892.00
A/c No. 31036013350	30,03,902.00

Further, as regards the PF contribution in respect of contract employees covered under the EPF and MP Act 1952, the Institute was earlier maintaining the Provident Fund Trust and the monthly contribution of CPF together with Institute's share was regularly deposited till 31.03.2016 in a separate Bank account maintained with SBI, main Branch, New Delhi. Since IDSA has been treated as an Un-exempted establishment by the office of EPFO and also directed IDSA to deposit the regular CPF monthly contribution/past CPF accumulation in respect of all the employees covered under this scheme for further maintenance at their end, the employees contribution to C P fund together with Institute's share has been deposited regularly with the office of EPFO since April 2016. As regards the transfer of past accumulation of all the employees covered under EPF scheme, the investment of C P fund lying in the shape of fixed deposits with Syndicate Bank, South Block Branch and State

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20/9/18



- 3 -

Bank of India, JNU Branch got encashed and the proceeds thereon amounting to Rs 7,36,64564/- credited in IDSA C P fund A/c No.11084243581 with SBI main branch for onward transfer to EPFO office. Since the balance of Rs.39,24,303/- lying in Special Deposit Scheme (SDS) A/c No. 13 (CPF money) with SBI main Branch transferred directly by SBI to the account of EPFO on 18/04/2017, the past CPF accumulations together with interest thereon amounting to Rs.7,81,63,045/- (i.e., the amount due after adjustment of amount transferred on closure of SDS A/c) was transferred by IDSA thereafter to the office of EPFO out of IDSA CPF A/c no. 11084243581 by way of Bankers Cheque bearing No. 417614 dated 08/05/2017 in favour of "RPF, Delhi North" for onward credit of same to the respective employees' PF accounts, being maintained at their end. The same has also been transferred by EPFO to the accounts of all employees with their respective amounts. The balance available in IDSA's CP Fund A/c No. 11084243581 with SBI Main Branch as on 31.03.2018 is Rs 17,605.38 which will be transferred to G P Fund Account.

4. IDSA was sanctioned an amount of Rs.20,83,00,000/- as Grant-in-Aid in RE 2017-2018 which also includes an amount of Rs 3,65,00,000/- provided for payment of revised pay / arrear of pay and pension for the period from 01.01.2016 to 28.02.2018 on implementation of 7th CPC recommendations in IDSA, payable only after receipt of MoD's approval. Since MoD's approval for the same was not received, further certain major international conferences were also not taken place during the year and the installation of Solar Plant for which the provision was made in RE 2017-2018 also not initiated during the year, an amount of Rs 15,90,00,000/- was only drawn as Grant-In-Aid from MoD for the year 2017-2018. Out of said amount of Rs 1590 Lakhs an amount of Rs 38.09 Lakhs has been utilized for purchase of fixed Assets and the balance of Rs 1551.91 Lakhs is recognized as income.

5. IDSA was scheduled to organize the 20th Asian Security Conference on "India and China in Asia: Making of a New Equilibrium" on March 06-08, 2018. Accordingly, on receipt of necessary Clearances as required for holding the Conference, the air tickets for Speakers were booked through M/s Balmer Lawrie & Company Ltd. The accommodation for foreign delegates was also booked at Hotel Jaypee Vasant Continental. Some of the foreign delegates on receipt of invitation from IDSA also booked their air tickets and arranged visa at their end for which reimbursement was agreed. Since the Conference was postponed due to advisory from MEA in effect withdrawing the Political clearance granted by it earlier and to defer the Conference vide their letter No. AA/162/01/2018-340 dated February 23, 2018, the air tickets / hotel accommodation got cancelled at the last minute resulted in loss due to cancellation charges levied on IDSA and

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- 4 -

expenditure in this regard written off as per accounting standard and shown in Income & Expenditure Account as "ASC Expenses Written Off".

Detail of expenditure is as under:

<u>Head of Expenditure</u>	<u>Amount (In Rupees)</u>
Cost of Air Tickets arranged by IDSA	2,00,468/-
Hotel Booking (retention charges)	3,07,685/-
Reimbursement of Air Fare & Visa Fee	4,51,276/-
Cancellation of Welcome Dinner at IIC	<u>2,028/-</u>
Total	<u>9,61,457/-</u>

6. Grants received and expenses incurred for a specific project is knocked off and project wise net balance outstanding at the year-end has been shown under project grant account (Schedule No. 3) in Balance Sheet.

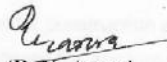
7. Liability for the pension in case of non-receipt of Life Certificate has not been provided in Books. The claim for the same if any will be accounted for during the year of claim by the Pensioner.

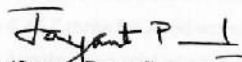
8. Outstanding amount more than three years from the due date of payment in State Cheques and Other Liabilities has been written back and treated as income.

9. Contingent Liability for the pending legal cases - Rs 22.62 Lacs (Previous year 22.62Lacs)

10. The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

Date : ^{20th} September 2018
Place : New Delhi
Director General


(R. K. Arora)
Accounts Officer
^{20/9/2018}


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
For S. S. Pathania & Company
CHARTERED ACCOUNTANTS
FRN: 000917N


(S. S. Pathania)

Proprietor
M. No-80830

Date: ^{20th} September, 2018
Place: New Delhi





1, Development Enclave, Rao Tula Ram Marg Delhi Cantt-10

**UTILISATION CERTIFICATE
(for the year 2017-2018)**

Sl. No.	Letter No. and Date	Amount (Rs.)	Certified that out of Rs. 15,90,00,000/- of Grant –in-Aid sanctioned during the FY 2017-2018 in favour of Institute for Defence Studies and Analyses (IDSA) under Ministry of Defence, New Delhi Letter Nos. given in the margin and Rs. Nil on account of unspent balance of the previous year, a sum of Rs. 15,90,00,000/- has been fully utilized for the purpose for which it was sanctioned.
1.	6(1)/2005/PO(Def) dt. 25.05.2017	4,69,00,000/-	
2.	6(1)/2005/PO(Def) dt. 10.08.2017	4,69,00,000/-	
3.	6(1)/2005/PO(Def) Vol.I dt. 7/12/2017	4,69,00,000/-	
4.	6(1)/2005/PO(Def) Vol.I dt. 21.3.2018	1,83,00,000/-	
	TOTAL	15,90,00,000/-	

2. Certified that I have satisfied myself that the conditions on which the Grant-in –Aid was sanctioned have been duly fulfilled.

20/9
Date: September 2018
Place: New Delhi

Quana
(R. K Arora)
Accounts Officer
20/09/2018

Jayant P. J.
(Jayant Prasad)
Director General

AS PER REPORT OF EVEN DATE
FOR S.S. Pathania & Company
CHARTERED ACCOUNTANT
FRN:000917N

20/9
Date: September 2018
Place: New Delhi

S. Pathania
(S.S. Pathania)
Proprietor
M.No. 80830



Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

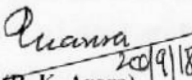
UTILISATION CERTIFICATE
(For the year 2017 – 2018)

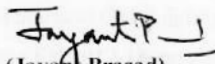
Project entitled : "Major Themes in Central Asia's Policy & Diplomacy"
by Prof Nirmala Joshi

Sanctioning Authority : Indian Council of Social Science Research

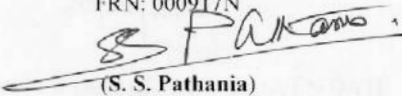
Certified that out of unspent balance of Rs.379/- as on 31st March 2017, no expenditure has been incurred during the FY 2017-18 and the unspent balance is carried forward to the next Financial Year.

Date: ^{20/11} September 2018
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
For S. S. Pathania & Company
CHARTERED ACCOUNTANTS
FRN: 000917N


(S. S. Pathania)
Proprietor
M. No-80830

Date: ^{28/11} September, 2018
Place: New Delhi



Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt. 110010

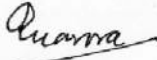
UTILISATION CERTIFICATE
(for the year 2017 - 2018)

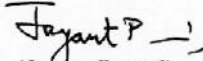
Project entitled : "South Asian Regionalism Revisited: Primacy of Politics"
by Professor P S Ghosh

Sanctioning Authority : Indian Council of Social Science Research

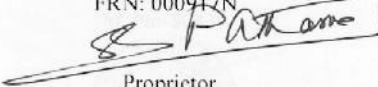
Certified that against the amount due of Rs 4,68,000/- as on 31 March, 2017 and further receipt of Rs 2,44,000/- (Rs Two Lakhs Forty Four Thousand Only) during the financial year 2017-18, no expenditure has been incurred during the FY 2017-18, resulted in an amount of Rs 2,24,000/- (Rupees Two Lakhs Twenty Four Thousand Only) stands payable to IDSA.

Date : ^{20th} September 2018
Place : New Delhi


(R. K. Arora)
Accounts Officer
20/09/2018


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
For S. S. Pathania & Company
CHARTERED ACCOUNTANTS
FRN: 000917N


Proprietor
M. No-80830

Date: ^{28th} September, 2018
Place: New Delhi



Institute for Defence Studies and Analyses
1, Development Enclave Rao Tula Ram Marg, Delhi Cantt.110010

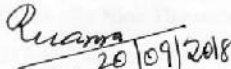
UTILISATION CERTIFICATE
(for the year 2017 - 2018)

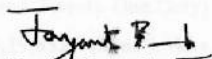
Project entitled : **Project on Pakistan with special focus on Baluchistan**

Sanctioning Authority : **Ministry of External Affairs**

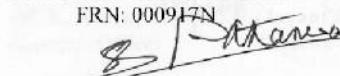
Certified that against an unspent balance of **Rs.6,17,581/-** as on 31.03.2017 and further receipt of **Rs 3,42,419/-** (Rs Three Lakhs Forty Two Thousand Four Hundred and Nineteen Only) during the Financial Year 2017-18, an amount of **Rs 9,60,000/-** (Rs Nine Lakhs Sixty Thousand Only) has been fully utilized during the year for the purpose for which it was sanctioned.

Date : ^{20th} September 2018
Place : New Delhi


(R. K. Arora)
Accounts Officer


(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
For **S. S. Pathania & Company**
CHARTERED ACCOUNTANTS
FRN: 000917N


(S. S. Pathania)
Proprietor
M. No-80830

Date : ^{28th} September, 2018
Place: New Delhi



Institute for Defence Studies and Analyses

1, Development Enclave Rao Tula Ram Marg, Delhi Cantt. 110010

**UTILISATION CERTIFICATE
(for the year 2017 - 2018)**

Project entitled : Project on "Global Regional & Domestic Factors Impacting India's Cyber Security"

Sanctioning Authority : Ministry of Communication & Information Technology

Certified that against an unspent balance of **Rs 10,52,065/-** as on 31.03.2017 and the interest earned / accrued of **Rs 9,021/-** (Rs Nine Thousand and Twenty One Only) on the Grant from DIT during the FY 2017-18, an amount of **Rs 9,19,852/- (Nine Lakhs Nineteen Thousand Eight Hundred and Fifty Two Only)** has been utilized during the FY 2017-18 for the purpose for which it was sanctioned and the unspent balance of **Rs.1,41,234/-** (Rupees One Lac Forty One Thousand Two Hundred and Thirty Four Only) is carried forward to the next financial year.

Date: ^{20th} September 2018
Place : New Delhi

Quama
(R. K. Arora) ^{20th 9/2018}
Accounts Officer

Jayant P
(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
For **S. S. Pathania & Company**
CHARTERED ACCOUNTANTS

FRN: 000917N

S S Pathania
(S. S. Pathania)
Proprietor
M. No-80830

Date: ^{28th} September 2018
Place: New Delhi



Institute for Defence Studies and Analyses
1, Development Enclave, Rao Tula Ram Marg, Delhi Cantt-110010

UTILISATION CERTIFICATE
(for the year 2017 – 2018)

Project entitled: **Eminent Persons Group (EPG) for India-Nepal Relations**

Sanctioning Authority: **Ministry of External Affairs**

Certified that against an unspent balance of **Rs 4,67,571/-** (Rupees Four Lakhs Sixty Seven Thousand Five Hundred and Seventy One Only) as on 31.03.2017, an amount of **Rs 24,44,817/-** (Rupees Twenty Four Lakhs Forty Four Thousand Eight Hundred and Seventeen Only) has been utilized during the year for the purpose for which it was sanctioned, resulted in an amount of **Rs 19,77,246/-** (Rupees Nineteen Lakhs Seventy Seven Thousand Two Hundred and Forty Six Only) stands payable to the Institute (as on 31.03.2018) which is within the amount sanctioned in principle for the project.

20th
Date: September 2018
Place: New Delhi

Ruqana
20/9/2018
(R K Arofa)
Accounts Officer

Jayant P
(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
For S.S. Pathania & Company.
CHARTERED ACCOUNTANTS
FRN: 000917N

28th
Date: September, 2018
Place: New Delhi

S.S. Pathania
(S.S. Pathania)
Proprietor
M.NO.80830



Institute for Defence Studies and Analyses
1, Development Enclave, Rao Tula Ram Marg, Delhi Cantt-110010

UTILISATION CERTIFICATE
(for the year 2017 – 2018)

Project entitled: **Project on “Nepal & Myanmar”**

Sanctioning Authority: **National Security Council Secretariat (NSCS)**

Certified that against an unspent balance of **Rs 2,50,000/-** (Rupees Two Lakhs Fifty Thousand Only) as on 31.03.2017, an amount of **Rs 3,26,584/-** (Rupees Three Lakhs Twenty Six Thousand Five Hundred and Eighty Four Only) has been utilized during the year for the purpose for which it was sanctioned, resulted in an amount of **Rs 76,584/-** (Rupees Seventy Six Thousand Five Hundred and Eighty Four Only) stands payable to the Institute (as on 31.03.2018) which is within the amount sanctioned in principle for the project.

26th
Date: September 2018
Place: New Delhi

Arora
20/9/2018
(R K Arora)
Accounts Officer

Jayant P.
(Jayant Prasad)
Director General

AS PER OUR REPORT OF EVEN DATE
For S.S. Pathania & Company.
CHARTERED ACCOUNTANTS
FRN: 000917N

S.S. Pathania
(S.S. Pathania)
Proprietor
M.NO.80830

28th
Date: September, 2018
Place: New Delhi





**INSTITUTE FOR DEFENCE
STUDIES AND ANALYSES**

Presidents

Shri Yeshwantrao Balwantrao Chavan
1965-78

Shri Jagjivan Ram
1978-80

Shri P V Narasimha Rao
1980-90

Shri Inder Kumar Gujral
1990-92

Shri Madhavsinh Solanki
1992-93

Shri Dinesh Singh
1993-95

Shri Pranab Mukherjee
1995-97

Shri Inder Kumar Gujral
1997-99

Shri Jaswant Singh
1999-2001

Shri George Fernandes
2001-04

Shri Pranab Mukherjee
2004-08

Shri A K Antony
2008-14

Shri Manohar Parrikar
2014-2017

Shri Arun Jaitley
2017 (March)-2017 (September)

Smt. Nirmala Sitharaman
2017 -